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NEWS SUMMARY

GENERAL

Threat of Tube strike over pay

Travellers face an all-out Tube strike from July 20 over pay, the National Union of Railmen warned.

If the dispute goes ahead it could disrupt London travel arrangements for the Royal wedding on July 29.

Peace force

Egypt, Israel and the U.S. agreed on forming a 2,000-man multinational peace force to police the Sinai peninsula after Israel withdraws in April.

Soviet training

Polish and Soviet army units are training on ranges in southern Poland to perfect deepening comradeship, said the Polish news agency.

Wage row grows

Widespread disruption of ambulance services is expected today as ambulance workers start their second 24-hour stoppage over pay.

BBC cuts anger

BBC launched a campaign to stop proposed cuts in its external services, notably in French, Italian and Spanish.

Blast theory

The explosion on board a Greek ore carrier in Rotterdam that killed one and left five missing, feared dead, may have been caused by improper use of a naked flame.

Muldoon's view

New Zealand might back out of the Glenageary agreement discouraging sporting contact with South Africa if Commonwealth finance ministers decide not to meet in Auckland, Prime Minister Robert Muldoon said.

Jailed for plot

Welsh language campaigner Wayne Williams was jailed for nine months for his part in a plot to damage television relay stations.

Basque claim

The rightist Spanish Basque battalion claimed responsibility for shooting two men dead and wounding another in Tolosa.

Liberia acts

Liberia's military government confiscated Soviet communications equipment intended for use in the Soviet embassy.

'Men only' draft

Women can be excluded from military draft registration in the U.S., Supreme Court ruled.

Jet luggage drop

Passengers' luggage fell from an Italian DC-9 jetliner in flight over northern Italy when a cargo door opened.

Royal billing

Labour-controlled Sheffield City Council is giving workers the day off for the Royal wedding but is asking Prince Charles to foot the £20,000 bill.

Bull workers

Irish bulls are working overtime because of a dispute involving the services of artificial inseminators.

Briefly...

Dona A. Cuthbert is to head Britain's Mormon Church - the first British executive administrator in 144 years.

Identical twins Angela and Susan Robson both gained first-class honours degrees from Leeds University.

JR beer from Texas, named after TV programme Dallas, is being launched in Britain.

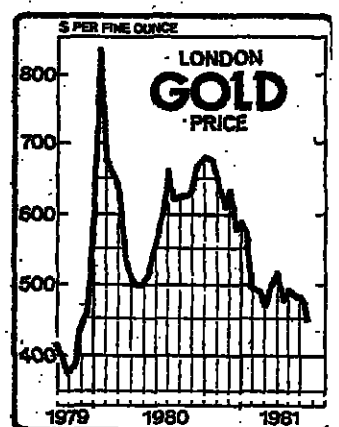
BUSINESS

Gold off by \$16; dollar strong

DOLLAR remained strong at DM 2.3815 (DM 2.3705), FRF 5.7150 (FRF 5.6825) and Y225.4 (Y222.75). But it eased to SwFr 2.0380 (SwFr 2.0390). Its trade-weighted index rose to 108.9 (107.9). Page 27

STERLING fell 2.5 cents to \$1.9550. It dropped to DM 4.6775 (DM 4.6950), FRF 11.17 (FRF 11.25), and SwFr 3.9850 (SwFr 4.0400). Its trade-weighted index was 94.7 (95.6). Page 27

GOLD fell \$16 to \$445.5 in London, the lowest finishing level since December 10 1979. Firm U.S. interest rates and



continued demand for the dollar remained the major factors influencing trading. In New York, the June Comex close was \$444.9. Page 27

EQUITIES interest centred on Electricals after the defence statement. The FT 30-share index lost 3.5 to 544.5. Page 40

GILTS continued to be influenced by sterling. The Government Securities Index was off 0.28 at 65.96. Page 40

WALL STREET was up 0.86 to 1000.19 near the close. Page 38

FEDERAL RESERVE Board and the White House disagreed over whether reserve requirements should be introduced on money market funds. Back Page

WINDFALL PROFITS tax concessions have been made by the Government to reduce the impact on smaller banks.

JAPANESE companies agreed to acquire 6m tonnes of liquefied natural gas a year for 19 years from a group of Australian companies. Back Page

INTERNATIONAL Harvester is to axe another 635 workers at its Doncaster plant and is closing its London headquarters with the loss to a further 85 jobs. Page 9

ROLLEI, the West German camera group, plans to go into liquidation. Page 28

SEAGRAM of Canada, the world's largest drinks group, raised its bid for control of Cosco by offering \$2.55bn (£1.3bn) for 41 per cent of the oil group's outstanding common stock. Back Page

CONNECTICUT General Mortgage and Realty Investments, one of the largest U.S. real estate investment trusts, rejected the \$287m (£134m) takeover offer from the National Coal Board pension funds. Page 24; \$24m top-up for miners' fund. Page 8

OTTO VERSAND of Hamburg, Europe's third-largest mail order group, started takeover negotiations with Spiegel of Chicago, one of the largest U.S. mail order houses. Page 30

TRUSTHOUSE FORTE, the hotels and leisure group, reported pre-tax profits down from £18.3m to £14m in the half-year to April 30. Page 23; Lex, Back Page

PLESSEY COMPANY, telecommunications, aerospace and electronics group, raised taxable profits to £84.5m for the 53 weeks to April 3, against £60.1m last year. Page 22; Lex, Back

50,000 men and 20 ships go in Nott's defence cuts

BY BRIDGET BLOOM

CUTS in Britain's defence forces, involving the loss of nearly 20 warships, 50,000 men from the armed services and civilian defence jobs and the closure of a big dockyard over the next five years, were announced yesterday by Mr John Nott, the Defence Secretary.

The cuts, which are the result of a review of Britain's defence spending, mean the Royal Navy will bear the brunt and the Royal Air Force will be the least hard hit.

Mr Nott's plans are milder than some press reports had suggested they might be. He has not turned the Navy into a coastal defence force, though he has swung it more firmly towards a submarine-based, anti-submarine-warfare force.

While Mr Nott claimed that Britain's Nato allies were satisfied with the changes, the full impact may not be apparent for some time.

Not only are some key decisions still to be made, but apart from declaring that Britain would abide by its Nato commitment to increase defence spending by 3 per cent annually over the next few years, the cuts and other changes were not set in any financial framework.

Neither the White Paper nor Mr Nott's statement gave any figures of the budget to which the Ministry of Defence is working, nor of the savings it

expects as a result of the present cuts.

The main cuts are: ● Reduction in the Royal Navy's fleet of frigates and destroyers from 59 to 50. With six frigates already laid up, and eight of the 50 to be withdrawn to standby, the effective reduction by 1984-85 will be more than 20 ships.

● Chatham dockyard and base to be closed by 1984 and severe curtailment of Portsmouth.

Nott statement: Points from White Paper: Defence Committee report and debate. Page 11

Editorial Comment, Page 20

mouth, although the naval base there will be maintained.

● Only two of the RN's new Invincible aircraft carriers will be retained, although Ark Royal, launched by the Queen Mother earlier this month, will be completed and no decision taken on her future until 1984-85.

● The aircraft carrier Hermes will be phased out, the two amphibious ships Fearless and Intrepid will be disposed of earlier than planned but the 7,300 marines will be retained. ● The Navy will be expected to lose between 8,000 and 10,000 men by 1986. Naval shore establishments, fuel depots and stores will be reduced as will

some army and air force support areas. Overall between 15,000 and 20,000 civilian jobs will go.

● The Gibraltar dockyard's future is under review.

● The army's strength is to be cut by around 7,000 to 135,000 trained men over the next five years.

● About 2,000 mainly administrative jobs will go as one divisional headquarters is pulled back to Britain from Germany. Britain will respect its commitment under the Brussels Treaty to keep 55,000 men in Germany. Eight brigades will be organised into three operational divisions, as was the case before the 1974 defence review.

● The RAF is expected to lose 2,500 men over the next few years, and the Jaguar force based in Germany and the UK will not be replaced. Its role will be shared between the Toronto aircraft and the American AV-8B, which is being ordered for the RAF. Mr Nott confirmed that the deal was expected to bring £1bn worth of business for Britain's aerospace industry.

On the plus side, the £2bn naval building programme will be continued, and efforts will be made to boost production of nuclear (SSN) submarines. Plans to increase the number of SSNs from 12 to 17 in service by 1990 are maintained.

Continued on Back Page

Tory critics of policy are outmanoeuvred

BY RICHARD EVANS, LOBBY EDITOR

MR JOHN NOTT, the Defence Secretary, appeared to have neutralised most of his critics on the Conservative back benches with a skilful Commons presentation yesterday of his programme for re-shaping Britain's defences over the next decade.

There will still be some vociferous opposition, particularly from Tory representatives of the affected dockyard constituencies, but the threatened major row that could have deeply divided the party seems to have been averted.

There was particular praise from Tory MPs for Mr Nott's maintenance of the Government's commitment to the North Atlantic Treaty Organisation to increase defence spending by 3 per cent in real terms for a further two years.

Mr Keith Speed, the dismissed Navy Minister, said later that the cuts were not so bad as he had feared, but still were "a significant downgrade of our Navy and maritime capability." Mr Nott's plans "filled him with profound unease" and he was "very very concerned."

The Defence Secretary's

major test will come in a Commons debate on Tuesday week when MPs have had time to digest the complex package, but his reception at a private meeting of the 1922 Committee last night was largely favourable.

MPs had been conditioned to expect much more severe cuts.

Defence in general and the role of the Royal Navy in particular are a sensitive issue in the Tory Party, and mis-handling by Mr Nott could have led to dangerous internal conflict.

In the event he emerged with flying colours, and Ministers as well as back-benchers apprehensive that he had been appointed by Mrs Thatcher as a hatchet man to do the job Mr Francis Pym declined to do were clearly relieved.

There was widespread acceptance after the statement that Mr Nott had taken a series of necessary decisions skilfully, and that the option chosen by the Cabinet was less painful than expected. His personal standing as one of Mrs Thatcher's more effective Ministers has been enhanced.

The main casualties were MPs for affected dockyard constituencies such as Mrs Peggy Fenner (Chatham), Mr Peter Griffiths (Portsmouth North) and Sir Frederick Burden (Gillingham) who could well suffer severe consequences at the next General Election.

The two most significant interventions in the Commons from Tory backbenchers came from Mr Edward de Cerna, chairman of the 1922 Committee, and Mr Anthony Buck, chairman of the backbench Defence Committee, both of whom praised the general thrust of the statement. Criticism from either would have spelt major trouble for the Government.

There was universal backing from Tory MPs for Mr Nott's support for the £5bn Trident nuclear replacement for Polaris, but this was the issue fastened on by the Opposition as its main criticism of Government strategy.

Dr David Owen, Social Democrat defence spokesman, attracted great Labour hostility when he congratulated Mr Nott on the overall effect of his decisions.

B.Ae welcomes Harrier decision

BY LYNTON McLAIN AND ANDREW FISHER

BRITISH AEROSPACE last night welcomed the Government's decision to go-ahead with a joint manufacturing and purchase agreement with the U.S. for the McDonnell Douglas AV-8B version of the Harrier vertical take-off fighter, worth £1bn to the UK aerospace industry and to place its first order, worth £160m, for the mobile tracked Rapier missile.

Its fellow state-owned group, British Shipbuilders, with more than £2bn of defence orders on its books, reacted guardedly, welcoming the more than £380m of immediate new orders but foreseeing a drop in overall warship business.

Mr Nott's statement clarifies the position and secures the future of vertical take-off and landing aircraft in the Royal Air Force, British Aerospace said last night.

However, the Harrier decision was attacked by Mr Ken Gill, general secretary of the white collar section, Tass, of the Engineering Workers Union, as "nothing less than a national scandal."

The union had been pressing for the British Aerospace advanced version of the Harrier, the GR5 (K), to be given the go-ahead. "Instead of ordering the British aircraft which would have kept vital design teams

intact and retained Britain's independent manufacturing capacity, the Government has sold our birthright to the Americans," Mr Gill said.

The AV-8B programme is expected to help to maintain work for skilled workers at British Aerospace plants at Kingston, Surrey, Brough, Yorkshire, and Dunsfold, Surrey, where the final assembly of Harriers is carried out.

Work on the final batch of 24 GR Mark 3 Harriers for the RAF is expected to be completed at the end of this year, but British Aerospace has already started work on AV-8B fuselage sections for the test programme to be carried out by McDonnell Douglas at St Louis.

The decision to order the tracked version of the Rapier ground to air missile system brings to £1.28bn the total value of Rapier orders placed to date. The conventional version of the Rapier has already been ordered by the RAF and nine overseas countries.

The order involves about 50 tracked vehicles and will provide work for staff of the Dynamics Group of British Aerospace at Bristol and Stevenage, Herts, where the missiles are made.

The Dynamics Group will also benefit from the decision to double Britain's stocks of air to air missiles, including the Skyflash made at Stevenage.

The Dynamics Group also welcomed the promised orders for Sea Eagle, sea-skimming anti-ship missiles.

"This is of tremendous importance to the group and the other British companies involved in the project," it said. The go-ahead would ensure continued employment for skilled engineers at the Hatfield, Herts, and Stevenage works. It would also help to maintain the development of advanced technology.

British Shipbuilders said the white paper "deals with the longer-term shipbuilding situation by inference only and the inference is that there will be a reduced programme of warship building over the next several years."

This would clearly mean more job losses, although it did

Continued on Back Page

£ in New York

	June 24	Previous
Spot	\$1.9710/\$1.9750	\$1.9800/\$1.9850
1 month	\$1.9200/\$1.9250	\$1.9100/\$1.9150
3 months	\$1.9000/\$1.9050	\$1.8900/\$1.8950
12 months	\$1.8500/\$1.8550	\$1.8400/\$1.8450

EEC countries agree to end all aid to steel industries

BY JOHN WYLES IN BRUSSELS AND ALAN PIKE IN LONDON

EEC GOVERNMENTS have agreed to withdraw all types of financial aid to their steel industries by the end of 1985 in an attempt to promote restructuring and a recovery of prices and profits.

Mr Norman Tebbit, Industry Minister, yesterday claimed the settlement—reached in Luxembourg in the early hours of the morning—greatly enhances the possibility of the British Steel Corporation surviving and coming into profit.

It was given a much cooler reception in West Germany, however. The Economics Ministry said the pact fell well short of Bonn's demands although it represented an improvement on earlier schemes. As well as the deadline for an end to subsidies, the plan includes an extension of mandatory production quotas to cover around 70 per cent of Community steel output. Fines

will be imposed on companies which over-produce.

A special fund is also to be established to help workers affected by early retirement and short-time working schemes.

The wide-ranging agreement was reached by EEC Industry Ministers after several months' negotiation.

As Viscount Etienne Davignon, the EEC's Industry Commissioner, pointed out, the final compromises were all the more remarkable for the fact that the Italian Minister represented an interim government and Mr Pierre Dreyfus, the French Minister, had been in office for only 24 hours.

Ministers were finally convinced by West Germany that a genuine medium-term recovery of market prices would be possible only if government subsidies were withdrawn. The German industry has

been complaining that it cannot compete with heavily subsidised competition from elsewhere in the EEC.

The resulting agreement on a timetable for ending subsidies should be a positive spur to the industry's restructuring process.

The timetable differs according to the type of subsidy. Emergency aid funds not immediately linked to a reduction of capacity, must cease by June 30 next year. The last date on which governments may seek European Commission approval for such aid is December 31 this year. All operational aids linked to restructuring must be eliminated by December 31, 1984. Meanwhile, the commission will not approve any operational aids after June 30, 1983. Programmes approved by them must not run for longer than two years. All subsidies, including financial

Continued on Back Page

Titanic a disaster for Grade

BY IAN RODGER

LORD GRADE's bold venture into film production and distribution became a disaster last year, losing Associated Communications Corporation £28.4m.

The worst setback was on the big-budget film, Raise the Titanic, a box office flop that cost £35m (£18m) to make and resulted in £18m in losses before interest charges for ACC.

"You can't make films without learning from mistakes," Lord Grade the chairman, said yesterday. "There are going to be no more big budget films unless I'm pretty well covered before I start."

Another costly failure was ACC's joint venture with EMI to set up a U.S. film distribution company. It has been closed with a loss to ACC only slightly

smaller than that on the Titanic film.

ACC's overall profits plunged from £11.6m to £2.6m before tax in the year ended on March 31 1981. A deep loss would have been recorded but for an exceptional profit of £22.9m from discounting forward contracts on television programmes, mainly the popular Muppet series.

The directors have recommended that no final dividend be paid (the interim dividend was cut in half) and on the Stock Exchange the shares fell 10p to 47p.

Lord Grade said the company had never before sold forward contracts on its television programmes and did not intend to do so in the future. The proceeds from the sale have con-

tributed substantially to reducing group net borrowings from £74.5m to £40.6m over the year.

ACC also reported a loss of £4.6m in records and tapes and has closed a record factory in Surrey. Profits on the group's ATV television franchise grew from £3.5m to £4.8m.

Lord Grade said the group is preparing to offer 49 per cent of the shares of ATV to the public, as ordered by the Independent Broadcasting Authority, "but we are not worried if they are not taken up."

The 11-acre Eros site in Piccadilly Circus would be sold "in due course."

Asked about his own plans, Lord Grade said: "I carry on making movies."

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GEC	715 + 12	Ice Refrigeration	417 - 8
Gt Portland Estates	246 + 4	Lee Refrigeration	190 - 18
Lucas Inds.	202 + 2	Mothercare	216 - 14
Royal Electronics	404 + 20	Plessey	325 - 5
Textured Jersey	123 + 9	Polly Peck	353 - 10
Ward and Goldstone	108 + 7	Trusthouse Forte	146 - 10
BP (HMG)	32pm + 6	Vickers	168 - 7
Clyde Petroleum	184 + 19	Anglo Amer. Gold	542 - 1
Shell Transport	358 + 8	Anglo Amer. Inv	
FALLS		BUFFS	
Treasury	113pc 03.07. - 4	Dormontfont	146 - 10
Assoc. Comm. Off.	47 - 10	Hartbeest	

EUROPEAN NEWS

Hardliner warns Poland not to pin hopes on West

BY OUR FOREIGN STAFF

MR STEFAN OLSZOWSKI, one of the leading Polish Politburo members still seeking re-election as delegates to the forthcoming party congress, has issued a warning to fellow Poles.

In a speech to a provincial party conference in Piotrków Trybunalski in south-west Poland and reported by Polish radio, he told his countrymen to remember that crises in other east European countries had led to military intervention three times in the past, and that it was an illusion to believe that the West would somehow solve Poland's problems.

"We can function today as a state only if we are connected with the socialist community," he said. "Some think the regime will change in Poland and then everything will be good. The Marshall plan will come. Lech Walesa will go to the U.S. and everything will be fine."

"Instead," he said, "the West will give us nothing. It has already left us in the lurch

several times in the past. Our stability can only lie in keeping our present ties."

Mr Olszowski is generally described as a hardliner. He is acutely aware of the need to keep open channels of communication with the Soviet Union and Poland's other Warsaw pact allies. His speech was echoed to some degree by an article published in the Soviet trade union newspaper, Trud, from its London correspondent, which accused Western nations of using Poland's debt for economic blackmail.

"The adventurous sliding into indebtedness to western banks and Governments is now hitting back at Poland in the form of serious financial difficulties," Trud said. It claimed that by agreeing to the rescheduling of part of the Polish debt "the Governments and banks of imperialist powers depict themselves virtually as well-wishers of the Polish people."

In reality, however, "the dirty intrigues around the

Polish events... boiled down to the following aim: to exploit the crisis and, relying on counter-revolutionary forces inside the country to try to turn back decades of historic development of Poland and to wrest it from the socialist community."

Further criticism of Solidarity, the independent trade union movement, and reformers within the Polish Communist Party has also been voiced by the Czech and Bulgarian party newspapers as the war of nerves against Poland continues unabated.

Meanwhile, the Polish Interior Ministry has reacted to Soviet criticism that even the Polish police were coming under the sway of "counter-revolutionary elements" and has cracked down on moves to try to set up an independent police trade union.

According to a Solidarity spokesman in Lublin, some 362 policemen, including 68 in Warsaw alone, have been dismissed summarily

BBC resists Europe service cuts

BY ARTHUR SANDLES

IN A BITTER attack on the Government, the BBC has launched a campaign to stop proposed cuts in its External Services—namely in French, Italian and Spanish broadcasts to Europe. It says the cuts are "deplorable, staggering and naive."

The Foreign Office, which supports the External Services through a grant in aid, is seeking a £3m saving on current spending during the year 1982-83. Other broadcasts to be cut would be Portuguese for Brazil, Maltese, Barmese and Somali. The External Services currently cost a little over £60m a year.

In answering a House of Commons question yesterday,

Mr. Nicholas Ridley, Lord Privy Seal, offered a capital expenditure olive-branch as compensation for the current spending cuts.

"The Government is now determined that a major effort should be made to improve audibility," he said, and gave Government backing for a long-term programme of improvements, which could cost more than £40m.

There will be new transmitters, new relay stations, and a thorough modernisation of the External Services' headquarters at Bush House, London. The building suffers from a surfeit of blue asbestos.

None of this promised additional cash impressed Mr.

Douglas Muggieridge, managing director of external broadcasting, yesterday. "If implemented, this would be the seventh successive cut in eight years in the External Services' budget at a time when other major international broadcasters are, in fact, increasing considerably in many cases, the resources of their overseas services," he said.

"Such a savage cut will undoubtedly endanger the worldwide standing and effectiveness of the BBC's External Services."

There is obviously a deep division of view between the BBC and the Foreign Office over the role of the External Services. The Government

makes it quite clear that, since it provides the cash, it should decide the priorities. "We are the paymasters," Mr. Ridley said last night. "It is the Government's job to say what hours it broadcasts and to what countries."

Improvements in the transmitter system should have the effect of making English-language broadcasting on the BBC's World Service much easier to hear in various parts of the world.

Among other services to be affected by the Government decision is the Transcription Service, which is a net charge of nearly £1m on the grant in aid. This service sends recordings of programmes to foreign broadcasting stations.



King Juan Carlos: Killings in the military household.

Spanish civil guards indicted

By Robert Graham in Madrid

THREE MEMBERS of Spain's para-military Guardia Civil, including a colonel commanding the Almería region, were yesterday indicted for alleged manslaughter of three youths near Almería on May 10.

This is the first serious indictment of Guardia Civil members for many years.

The indictment comes after six weeks of mounting public concern over the contradictory versions offered by officials of what at the time appeared a tragic error. Sustained attempts at a cover-up have been undermined by this public concern and moves by lawyers representing the three dead youths to bring a private action against the Guardia Civil involved.

The official explanation from the Guardia Civil was that three youths had been picked up in a small seaside resort near Almería on suspicion of being terrorists. After interrogation, the youths were being escorted in convoy, handcuffed but in their hired car, when they tried to overpower their guards. The guards threw themselves out of the car while Guardia Civil was en route to the car's wheels. The car ran off the road and burst into flames killing all three inside.

The incident occurred at the end of a tense week in which terrorists had assassinated a general, three members of the King's military household (and injuring seriously Gen. Valenzuela, the head of the royal household), plus two Guardia Civil and a policeman.

However, it quickly emerged that the three youths had come for a first communion of a relative and none had criminal records. Their death, according to autopsy, appeared to be from shots in the head and chest. At least one body showed signs of torture.

Moreover, a group of fishermen who asked the Guardia to help put out the burning car were told not to interfere.

The incident presented the Government with an acute dilemma—how to control its security forces without alienating them. Until now the Government has sided with the security forces, but this has tended to remove them further from society.

At least once a month there are obscurely reported incidents of persons being shot by police in vague circumstances, which are never clarified or properly investigated. A change of attitude was evident only a week ago when a member of the Guardia Civil was summarily dismissed for being involved in a shooting incident outside a bar in Guadalupe.

Yesterday, in an unrelated development, an army officer at an NCO training school in Madrid was detained on suspicion of conspiracy.

Kania intervenes for right-winger

BY CHRISTOPHER BOBINSKI IN WARSAW

ONE OF THREE hard-line Polish Politburo members, Mr. Andrzej Zabinski, was elected a delegate to the forthcoming party congress for the Silesian industrial city of Katowice yesterday after the personal intervention of the party leader, Mr. Stanislaw Kania.

The Katowice party organisation with 350,000 members is one of the largest in the country. It used to be the fiefdom of Mr. Edward Gierek, the former party leader, who resigned last September.

The selection of Mr. Zabinski is a major success for Mr. Kania who was recently criticised by the Soviet Communist Party's central committee for his policies of "conciliation and compromise."

Since then he has gone out of his way to try to reassure the

Soviet leadership by campaigning for the re-election of the entire present leadership as delegates to the congress. Selection as a delegate is a prerequisite for subsequent election to future leadership posts.

Mr. Kania's campaign to get both hardliners and reformers re-elected comes despite the fact that some hardliners, led by Mr. Tadeusz Grabski, tried to topple him from the leadership following the critical letter from the Soviet central committee.

Soviet pressure on the leadership has helped to strengthen Mr. Kania's position within the party and made it possible for him to get the rank and file vote for delegates whom they would almost certainly have rejected.

Meanwhile another sign that Mr. Kania's prestige in the Polish party has grown came yesterday at the regional party

conference in Poznan, western Poland.

On Wednesday the conference decided by 214 votes to 202 to defy the instructions of the party leadership and not to choose, as delegate to the congress, party member who were not delegates to the local party conference.

After the vote, Mr. Grabski stormed out of the meeting saying that he refused to attend a meeting which went against party policy. Yesterday, however, after an appeal from Mr. Kania, the conference, agreed by 322 to 101 votes to include four outsiders in the list of candidates for congress delegates.

These include General Stanislaw Zaczekowski, head of Poland's police force, and Professor Jerzy Wiatr, a liberal socialist from Warsaw University.

Ford men sit in at Amsterdam

By Charles Batchelor in Amsterdam

WORKERS at the Ford Motor Company's Amsterdam vehicle assembly plant occupied the premises yesterday to protest against what they call the management's refusal to hold serious discussions about keeping the plant open.

The Dutch workforce appealed to Ford workers in other countries not to take on work normally carried out in Amsterdam and to continue delivering components to the Dutch factory.

After a two-day occupation of the factory in April, Ford's management agreed to allow the works council and unions until June 30 to draw up a rescue plan. Ford wants to shut the plant in September because of rising losses and the lack of an alternative use for the factory, which employs 1,325 people assembling Transcontinental heavy vehicles and Transit light vans.

The workers plan to maintain normal production but will make no deliveries of completed trucks or components to Ford's dealer network, the works council said yesterday. The management is not being allowed into the factory and was not available for comment.

The unions and the works council claim that the management has not provided essential information for a rescue plan and had reacted with indifference to the union negotiators' proposals. A delegation of workers, which met in the Dutch Parliamentary Commission for Economic Affairs this week, said it believed Ford was planning to apply to the Amsterdam Labour Office for permission to lay off the workforce.

For Nederland, which includes the factory as well as Ford's Dutch sales network, made a loss of Fl 68m (£13m) last year.

Soviet natural gas production handicapped by shortages

BY DAVID SATTER IN MOSCOW

SOVIET gas production is being handicapped by shortages of men and materials which have led to construction delays and an inadequate provision of infrastructure for gas exploration in remote areas of western Siberia.

The Communist Party newspaper, Pravda, in a detailed review of progress in the west Siberian gas industry, has blamed lack of co-ordination between ministries for serious problems in production on which Soviet energy planning depends.

As Soviet coal production declines and oil production increases at a declining rate, natural gas production, which was boosted by the discovery of giant natural gas

deposits in western Siberia in the 1960s, continues to rise at a rapid rate.

Western Siberia is expected to produce 1.3 trillion (million) cubic metres of natural gas in the 1981-85 period, twice the volume produced in 1976-80. It is with this increased production that the Soviet Union hopes to repay western investment in a 3,000-mile gas pipeline from western Siberia to western Europe.

The economic review in Pravda said that the Urengoi gas fields, which are based on the largest known gas deposits in the world, have not benefited from any increase in construction workers in recent years although the number of tasks has increased many times over.

One result of the shortage of workers is a lack of infrastructure. In the Urengoi fields, gas-workers live by the thousands with their families in railway coaches and barracks. Construction deadlines for planned shops, kindergartens, dairies, bakeries and service centres are missed repeatedly.

Pravda said delays in development of infrastructure, which made it harder to attract men to work in the gas fields, also arose from a lack of hard-topped roads which made it difficult to transport materials. Labour and material delays of many months in starting up a new set of Urengoi gas wells last summer were the direct result of an absence of hard-topped roads in marshy areas, the newspaper added.

Paris plays down U.S. criticism

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government seems, for the moment, determined to play down adverse U.S. comments from the State Department on the composition of President François Mitterrand's government.

In an apparent rebuke to M. Mitterrand for including Communists in the Government, the State Department said that the move would affect the "tone and content" of U.S. relations with France. Mr. George Bush, the U.S. Vice-President, who left Paris yesterday, seemed embarrassed by the strength of the Washington comment and said: "I feel very comfortable about relations between the new Government and the U.S."

The Elysée yesterday maintained silence on the issue but M. Claude Chysson, the French

Foreign Minister, said he felt that the State Department's comments were principally aimed at U.S. domestic opinion. He also declared that the State Department was wrong in its judgment, adding that in the U.S. people failed to distinguish between different situations.

The fact is, as French officials have been keen to emphasise since M. Mitterrand took power, that a Socialist Administration is anxious for strong relations with the U.S. to offset any suspicion that it is kow-towing to its Communist partners.

President Mitterrand's Government is keen on close links with the U.S. because he hopes to influence the Americans towards pushing down interest rates which, at their present high levels, are sabotaging the Government's attempts to revive

the economy.

In an editorial last night Le Monde reflected widely-held views here in castigating the Reagan administration for shortsightedness. The paper said that the U.S. had the good luck to find in President Mitterrand a man who had much more experience of the Communists than they did, who was under fewer illusions about the Soviet Union than President Giscard d'Estaing, and who, over the issues of Afghanistan and nuclear missiles, spoke more toughly than his predecessors.

Vice-President Bush said yesterday that his talks in Paris had "carried forward" the two countries' "close and cordial relations." They had laid the groundwork for M. Mitterrand's first meeting with President Reagan.

Pressure on Schmidt to reject Saudi arms sales

BY OUR BONN CORRESPONDENT

WEST GERMANY'S Social Democratic party, currently drawing up ways of reforming Bonn's arms export policies, is expected to urge Chancellor Helmut Schmidt not to sell tanks and other weapons to Saudi Arabia.

This suggests that the Chancellor will be pushed into an uncomfortable choice between either rejecting Riyadh—which has expressed interest in buying some 300 Leopard 2 tanks and several hundred other armoured vehicles—or defying his party.

A member of the Social Democratic party committee, specially set up after the Saudi request became known, said yesterday that at least two factors had to be taken into account.

Bonn, it said, should not be forced into a position whereby German-made tanks could be used by Arab countries in a battle against U.S.-made weapons fielded by Israel. Quite apart from the historical and moral commitment to Israel, this could aggravate relations between Washington and Bonn.

Second, the French experience with arms sales in the Middle East suggested that

these had not given Paris any particular trading advantage in the area. It would therefore be wrong to assume that Bonn's position would suffer if it did not sell arms to Riyadh and other Middle Eastern countries.

This view is in stark contrast to that held by a number of senior officials who, after Chancellor Schmidt's trip to Riyadh two months ago, gained the impression that Saudi Arabia saw a link in the medium-term between the arms sales and the continuing health of economic and political relations between the two countries.

Saudi Arabia is the main supplier of crude oil to Germany and has proved to be an accommodating giver of credits. But the fear in Bonn is that this position would deteriorate if West Germany does not prove equally accommodating over arms sales.

The party group's recommendations, which will be formally presented to the Chancellor at the end of the summer, are still some way from being official policy. The group's main task is not so much to advise on the Saudi deal, as to examine West Germany's strict guidelines for arms export.

Irish parties' alliance likely to oust Haughey

BY LESLIE COLITT IN BERLIN

HOPES OF Mr Charles Haughey the Irish Prime Minister, to retain power faded yesterday. An agreement seemed close between the Fine Gael and Irish Labour Group on forming a prospective coalition Government.

If agreement is reached before the first meeting next Tuesday of the new parliament, Mr Haughey's days at the top will probably be numbered. All will then hang on the support of the six independent members of the Dail, the Dublin Parliament.

The signs are that most of these will support Dr Garret FitzGerald, Fine Gael leader, for the job of Prime Minister.

Two weeks ago, the Irish general election wiped out the record Dail majority of Mr Haughey's Fianna Fail Party, leaving him with 78 seats against the combined Fine Gael-Labour total of 80. There are eight independents, including two Mase prisoners, who will be unable to take their seats. The independents hold the balance of power.

Mr Michael O'Leary, Labour Party chief, said yesterday he was confident of agreement by today.

A democratic republic plagued by pilferers

BY LESLIE COLITT IN BERLIN

EAST GERMANY'S streets are virtually free of violent crime by day or night. But citizens who are otherwise law-abiding are stealing everything movable in factories and offices and common room the country selling non-existent cars and property to the gullible.

Herr Josef Streit, the Public Prosecutor, this week called for tougher sentences for the wholesale theft of public property. East Germany's tightly-controlled Press is now reporting selectively on crime, to warn citizens not to give way to

temptation. There was the case of Herr Wolfgang Budie, who managed a state-owned fruit and vegetable shop in East Berlin's Fankow district. He was convicted of swindling gardeners who neglected to ask for receipts of 80,000 marks (about £17,000) and customers of 120,000 marks (£25,000) in two years.

He sold second-class produce for first-class prices, which did not bother his customers who were happy to obtain the scarce produce. Although this was his first offence, Herr Budie was sentenced to nine years in prison, fined 25,000 marks and ordered to pay back the Konsum grocery chain 105,000 marks.

A team of four East Berlin building workers went on trial earlier this month accused of stealing 63,000 bathroom tiles, plumbing fixtures and baths, as well as large amounts of machinery. The loss was said to amount to 200,000 marks. They were given sentences of four to 11 years in prison and fined up to 5,000 marks.

Confidence men are constantly being arrested for collecting advance payments for cars they cannot deliver. East Germans normally have to wait up to 11 years for a new car. A Rostock goldsmith, owning a private shop, amassed more than 1m marks, but in his tax returns declared his worth as only 20,000 marks. He is said to have had 800,000 marks in jewellery, coins and precious metals, as well as 330,000 marks in the savings bank and in mortgage certificates. He told the court he always ran a "profit-oriented" business. For this it gave him 3½ years in goal.

Confidence men are constantly being arrested for

Who's threatening who: W. Germany's missile dilemma

BY ROGER BOYES IN BONN

ANGST, said the novelist Guenther Grass recently, is the only growth sector in West Germany. Angst, a pervasive, almost uncontrollable fear, is the word written on the banners of West Germany's pacifist movement and is the label deployed by political groupings which want to reopen the debate about stationing new theatre nuclear weapons in West Germany.

Four years ago, the fear took a different form. Then, in a pioneering speech at the International Institute for Strategic Studies in London, Chancellor Helmut Schmidt warned of the growing number of Soviet missiles targeted on Europe. These weapons, he said, had not been dealt with in superpower or intra-bloc arms talks and posed a direct threat to Western Europe.

The reason for this changed perspective is, of course, the Nato decision in December 1979 to deploy 572 new U.S. missiles in Europe, to counter the Soviet build-up, and to negotiate arms control measures with the Soviet Union. Most of these missiles (108 Pershing 2s, 112 Cruise) will be based in West Germany, already the most heavily armed European Nato

country. Nato's decision was thus a direct response to European fears of the Soviet missile build-up.

The implications of that decision have spilled over from dissidents in the ruling Social Democratic Party to reach a broad swathe of the population, above all young people.

The movement, which is gaining ground in, for example, the Protestant church, still

The Soviet Union itself is the source of fear for many older West Germans, who remember the prisoner-of-war camps and the Cold War. Younger people fear that U.S. missiles in West Germany will make them a prime nuclear target.

probably does not reflect the West German majority view. Many middle-aged people and pensioners retain the old angst—fear of the Russians. They remember vividly the Russian prisoner-of-war camps—many Germans did not leave Soviet captivity until well into the 1950s—the cold war and the Berlin Wall. U.S. missiles are a reassurance rather than a threat.

However, the peace movement can still cause Herr Schmidt considerable problems for four main reasons.

First, it can strengthen the affiliated peace movements in the Netherlands and Belgium, which have a proportionately greater impact on national poli-

cies. West Germany has promised to take the missiles only if other non-nuclear European countries do so. If the Netherlands and Belgium refuse, that leaves only Italy.

Second, the movement may well widen the gulf between the Chancellor and the left wing of his Social Democratic Party. Herr Schmidt has threatened to resign if the party votes at its next congress to scrap the

missiles decision, which would normally have prompted instant obedience in the rank and file. Third, the U.S. is worried that these protests signal a drift towards neutralism in West Germany. The Chancellor was at pains at last weekend's European-U.S. defence conference in Bonn to point out this was not the case; it was simply that West Germany's high population density made the stationing of missiles seem an especially acute subject. But the texts of such pacifist-orientated petitions as the Krefeld appeal—which criticises the U.S. missile build-up—seems to lend weight to American anxieties.

Finally, the stationing of the

U.S. missiles is seen in Bonn as the real reason why the Russians are currently prepared to negotiate with the West—Moscow fears, in particular, the Pershing 2, which can reach Soviet territory in minutes. A pacifist movement campaigning for the abolition of the missile decision thus undermines Soviet willingness to negotiate. More than that, it encourages Moscow to believe it can achieve the kind of result which emerged from the protest against the neutron bomb.

The Bonn Government has to win the public relations war against the peace movement by both emphasising the threatening nature of the Soviet Union—and thus the need for "defensive" missiles—and the need for talks. The new U.S. Administration appears ready to give some assistance by stressing its willingness to negotiate with Moscow—but seems to be more irritated than concerned by West Germany's dilemma.

Balancing domestic public opinion, U.S. and Soviet intentions requires more than fast work. It also means thinking through exactly what Bonn wants from arms control talks and then feeding these views to the Americans. Talks between Washington and Moscow, said one senior West German Defence Ministry official recently, are not a goal in themselves. European interests have to be articulated.

The Social Democrats, meanwhile, are trying to create room to manoeuvre within Nato's decision to deploy and negotiate, discussing ways of reducing the fears of the populace, perhaps by shifting away from basing missiles on land and ways of making the talks with Moscow seem a credible attempt at arms limitation.

Three main areas are under discussion, although it must be stressed that the defence establishment remains sceptical.

● Stationing all or some missiles at sea, in submarines and on surface ships. Several Social Democrat defence experts favour sea-based systems because they would provide a strategic solution to a political problem. The peace movement would be robbed of most of its force. But there are strong objections to this idea. It would tend, for example, to play down the U.S. commitment to the defence of European territory. Moreover, sea-based systems are extremely costly and confuse the theoretical boundaries between strategic and theatre weapons. This makes arms control measures even more complex. Still, if the Netherlands, Belgium and Italy refuse to have U.S. missiles on their soil (although Rome appears to have no doubts yet) that may be the Alliance's only option.

● The so-called zero option, much favoured by left-wing Social Democrats. This simply

means that the West should push so hard for an arms control agreement that the new missiles become unnecessary, or at least that the number can be cut. This, however, misses the central Nato point which is that the Russians have an overwhelming preponderance of medium-range weaponry in Europe. For the zero option to come into effect, the Russians would have to withdraw many of the SS-20s targeted on Europe. This would be an unrealistic ambition.

● The exploitation of the Soviet fear of Pershing 2s. These missiles are what caused concern in Moscow, it is argued, rather than the slower and less accurate Cruises. While the installation of Cruise missiles can proceed apace, the Pershings could be held back to squeeze concessions.

These are only broad categories and many technical nuances exist. But one thing is clear: despite the increasing noisiness of the pacifists, Bonn is determined that the Nato decision should be carried out. Not only is it the only reliable way of persuading the Soviet Union to negotiate, it is, Bonn believes, the only institutional commitment-binding the Reagan Administration to hold talks with Moscow. Were West Germany to refuse the weapons, it would, at this stage, be the main loser.



Anti-nuclear demonstrators carry a mock chessburger packed with missiles "Mr Ronald's Schlessenburger (chessburger)" through the streets of Bonn.

Peres attacks 'personality cult' of Begin's rule

BY DAVID LENNON IN TEL AVIV

THE LEADER of Israel's Opposition Labour Party, Mr Shimon Peres, launched a stinging attack on Mr Menachem Begin's record and personality as Prime Minister during a television election debate last night.

Both the leading parties are hoping that the confrontation, watched by 2m Israelis, will swing the floating vote, believed to be as high as 25 per cent, to their side on Tuesday.

Mr Begin, leader of the Right-wing Likud bloc, who was accused by Mr Peres of fomenting election violence, said afterwards that the Labour leader had launched "a vicious attack" on him during the debate.

A similar television confrontation four years ago is credited with improving the image of Mr Begin, who till then had been regarded by many as a wild democrat liable to plunge the country into war.

This time, commentators said that the Labour Party leader looked confident and tough and came off the stronger of the two, despite the fact that his party is trailing in the polls.

Mr Peres called on the nation to "return to democracy" and end the "personality cult" of the Begin Government. He also attacked the Government's record on the economy, noting that prices had risen by 1,210 per cent in the last four years, that economic growth had halted, that peace with Egypt was endangered and national unity shattered.

Mr Peres said his familiar self, both expansive and derisive in turn, asking the Labour Party leader why the word socialism had been dropped from its election propaganda and then enumerating the failures of socialism during Labour's 29 years of rule up to 1977.

The Prime Minister said that he will take military action against the Syrian missiles in Lebanon if the diplomatic effort



Mr Peres... looked the tougher of the two

fails. On the occupied West Bank, he said, "no part will be handed over to King Hussein or Yasser Arafat. It is our homeland. If the Arabs want to live in peace, they can live under our sovereignty," he said.

Mr Peres replied that if the Likud followed its plan to annex the occupied territories with their population of 1.3m Palestinians, this would create a bi-national state and make it impossible for Israel to remain Jewish. He advocated territorial concessions on the West Bank and proposed that autonomy for the Palestinians should first be implemented in the Gaza Strip.

Our Cairo Correspondent adds: The Egyptian-Israeli peace process inched forward a step further yesterday when a U.S. spokesman announced here that Israel, Egypt and the U.S. had reached agreement on all documents needed to establish a multinational force to patrol the Sinai after Israel's withdrawal. Israel is due to hand back the remaining part of the peninsula next April.

S. African companies face change on security

By Bernard Simon in Johannesburg

COMPANIES operating in strategic sectors of the South African economy are to be compelled to install comprehensive security measures under the terms of regulations being drafted by the Government.

In return, the companies, which include several foreign-owned operations, will be offered financial incentives, including tax concessions, to buy weapons and other security equipment, and to train security staff.

Tighter security at strategic installations has become a high priority since saboteurs blew up storage tanks at the Sasol oil-from-coal plants a year ago. Shortly afterwards Parliament passed the National Key Points Act, giving the authorities wide powers to enforce security measures at installations designated as "key points."

According to a Defence Force spokesman, "several hundred" sites have been classified as key points. They include airports, power stations, oil refineries and chemical plants.

The director of the National Key Points Secretariat, Brigadier D L Hefer, said at a seminar earlier this week that owners of strategic installations had "a moral duty" to protect their premises with armed security guards.

Subsidiaries of several multinational companies in the eastern Cape have expressed disquiet at recent requests by the authorities to form vigilante groups among their white workers to protect company premises against sabotage or industrial unrest.

Brig Hefer said that the Government had agreed in principle to provide tax concessions for outlays on approved security equipment.

He added that legislation was being drafted to cover all aspects of protection of key installations. According to a leading executive in the security industry, the new regulations will lay down requirements for installing and maintaining equipment, and will provide for high penalties.

Slight rise in Japanese aid

By Charles Smith in Tokyo

JAPAN HOPES to disburse between \$3.5bn and \$3.6bn worth of official overseas aid in 1981—a slight increase over the \$3.3bn given in 1980. This will probably lead to a fall in the ratio of official aid to gross national product, following three years of rapid increases.

One reason for the relatively modest increase in aid predicted for 1981 is that there was a "bunching" of Japanese multi-lateral aid last year, owing to simultaneous replenishment of several aid funds to which Japan is a contributor.

Malaysia party contestants neck and neck

BY WONG SULONG IN KUALA LUMPUR

MALAYSIA will undergo a significant change of leadership today as the ruling United Malays National Organisation (Umno), meets for its triennial elections.

The party will confirm Dr Mahathir Mohamed, 55, as the new party leader.

He will take over the Prime Ministership within a fortnight from Datuk Hussein Onn, who is stepping down because of poor health. The 1,250 Umno delegates will also elect a new deputy party president, who will almost certainly be the new Deputy Prime Minister.

The election of Malaysia's new Prime Minister and his deputy will set the tone for the way in which this complex and volatile multi-racial country will

be governed for at least the next decade.

The new Umno leaders are the first crop of the post-merdeka (independence) Malay elite and all of them shot to prominence as a result of the racial riots in 1969, commonly known as the May 13 incident.

The riots of 1969 were a major turning point in Malaysia's history since independence in 1957. They were the catalyst for the Government's subsequent policies, most notably its promotion of the economic interests of Malaysia's Bumiputra (Malay) population, which has

consistently felt exploited by an enterprising Chinese minority. The election of Deputy Prime Minister is also crucial, since

the hierarchical nature of Malay politics makes it virtually certain that he will eventually succeed Dr Mahathir.

Musa Hitam, a leading contender for the deputy leadership, established his "Malay" credentials during the May 13 period, setting the stage for his current popularity as Education Minister. But at the same time, new economic policies, proclaimed after the riots gave free rein to his main rivals, Tengku Razaleigh, the Finance Minister, who is honoured as the "father of the Bumiputra economy."

Tan Sri Ghazali Shafie, one of the outsiders, a civil servant, was at the operations room on the night of the riots, and since then has played as important

role in the nation's affairs as Home Minister.

All these men have learnt one vital lesson: in a multi-racial country, no policy can satisfy every group. To survive and stay in power, leaders have to please the dominant community—the Malays, who form half the 14m population.

The structure of Malaysian politics bears this out. The government is a coalition of 11 parties, but in practice, Umno is overwhelmingly dominant, even though it has only 59 seats in the 154-member Parliament.

Dr Mahathir's assured status as Malaysia's fourth Prime Minister has not diminished the excitement over the Umno elec-

tions. The contest for the deputy leadership is the fiercest in the party's 35-year history.

The contenders have been campaigning hard and long behind the facade of unity, forging new alliances and forgetting the old intrigues which are so common in Malay politics.

Both candidates are in their mid-40s and know this chance might not come again. Both have made strategic mistakes. Razaleigh has spoken out too early and too loudly about his ambitions and Musa has been indecisive, trying for two party posts and then withdrawing from one contest at the last minute. They are running neck and neck.

Mahathir's elevation opens up a new era

BY KEVIN RAFFERTY IN HONG KONG

A NEW ERA is about to begin in Malaysia, the richest and most stable of South-East Asia's bigger countries. Dr Mahathir Mohamed, now about to take power, once had the reputation of being a wild man and a Malay ultra-nationalist in a country of the most delicate racial balances. But his many supporters say his experience as Deputy Prime Minister has given him new strength and smoothed his rough edges.

Others hope and pray this proves so. It is difficult to imagine a contrast more striking than that between Malaysia's retiring Prime Minister, Datuk Hussein Onn, and Dr Mahathir, who will be confirmed as President of the ruling United Malays National Organisation (UMNO) this week and installed as Prime Minister next month.

Datuk Hussein is the model of the shy gentleman, retiring, slow to the point of being ponderous, agonising painfully over decisions, but with a reputation for being the epitome

of fairness and rectitude. His successor is quick—quick to react, and sometimes regarded as quick-tempered. He has been known to open his mouth to comment even as he is still thinking through his decision.

The change is more than a difference of styles and personalities. Malaysia, independent since 1957, is to get a Prime Minister who represents the generation of independence, with all the assets and liabilities that implies. Unlike previous leaders, Dr Mahathir was not a main party to negotiations with the British; he did not hold office under an alien regime. He is proud to be a Malaysian and proud to be a Malay. (He admits to some Indian blood, but says it is only "a teaspoonful").

He will also be the first "ordinary" Malaysian leader. He is from Kedah and unlike other Prime Ministers, is unconnected with any Malay royal house. He will also be the first Prime Minister not to be a lawyer, and the first

educated locally, rather than in England. His medical doctorate was obtained at the University of Malaya, with its campus then in Singapore.

Dr Mahathir's pride in the achievements of an independent Malaysia came through recently, when the new British High Commissioner in Kuala Lumpur, Mr William Bentley, said Britain had paid for the development of Malaysia not only with money, but with lives and blood. He was taking up a Malaysian claim that Britain was being ungenerous in raising the fees paid by foreign students for higher education in Britain.

Not long afterwards, Dr Mahathir sharply told a group of European businessmen, without mentioning Britain by name "some European countries" still hold outlandish views of Malaysia. For instance, one of their representatives in Malaysia recently claimed the development of Malaysia was brought about by his country. You may notice from the new-

ness of almost everything in this country that they are all the result of conscious efforts by Malaysia after independence.

"We had categorically no help from the claimant. Indeed, of late the help has been negative. Even their firms which made and still make much money out of Malaysia will not spend a dollar in helping our students." This was a reference to the lack of response by British companies in Malaysia to suggestions that they should sponsor Malaysian students.

Malaysia's progress has to be a delicate system of balances and compromises, of pushing and promoting the Malays without upsetting the other racial groups and causing an outflow of capital or of good will.

The 55-year-old Mahathir has grown wiser as he has grown older, say his friends, but he still retains the worrying reputation of shooting from the hip. The word "shooting" in fact got him into international hot water



Mahathir Mohamed... new Prime Minister

two years ago. Most reporters then thought they heard him say that Vietnamese boat people refugees should be discouraged by shooting them. He later explained he had used the word "shooting." A colleague said Dr Mahathir still sometimes gets so involved that he does not stop to think of the damage a misplaced or mispronounced word can do.

Habib returns to U.S. as hopes rise on ceasefire

BY JAMES BUCHAN IN BEIRUT

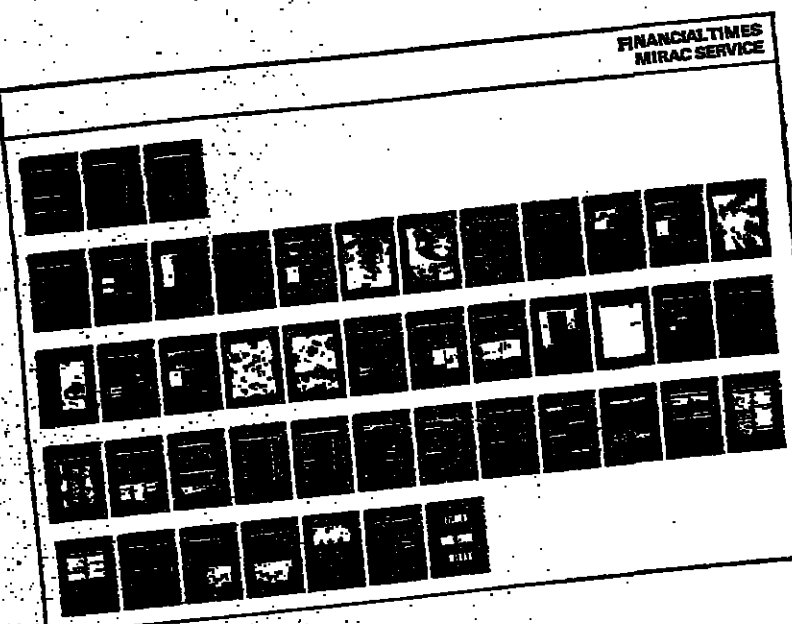
MR PHILIP HABIB, the U.S. special envoy who has the most thankless task in the Middle East, departed from Beirut yesterday for Washington, leaving behind a fragile but promising ceasefire between the warring parties in Lebanon and a relatively stable situation in the "crisis" with Israel over Syrian surface-to-air missiles in east Lebanon.

Mr Habib is not expected to return to the Middle East until after the Israeli elections on June 30. He will probably not return before July 4 because of the risk of embarrassing Arab Foreign Ministers meeting in Lebanon to try to consolidate the ceasefire which has been in force since their last conference on June 7. This put an end to over two months of fighting between the major Christian Right-wing movement and the

Syrian troops and their radical and Moslem allies.

Although U.S. officials are extremely guarded, it is thought in Beirut that Mr Habib would not leave the region if there were any chance of Israeli action against the missiles in his absence. There is rather less confidence that there will not be a repetition of the Israeli attack on Palestinian positions that occurred during his last absence.

The Arab Foreign Ministers, representing Lebanon, Syria, Saudi Arabia and Kuwait and the Secretary-General of the Arab League, met for a preparatory meeting in Jeddah on Tuesday and Wednesday and renewed their commitment to the ceasefire. This announcement was immediately greeted by shooting in Beirut and at the Christian town of Zable in east Lebanon.



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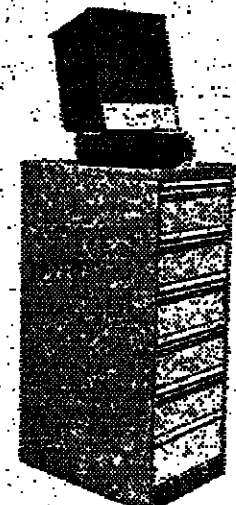
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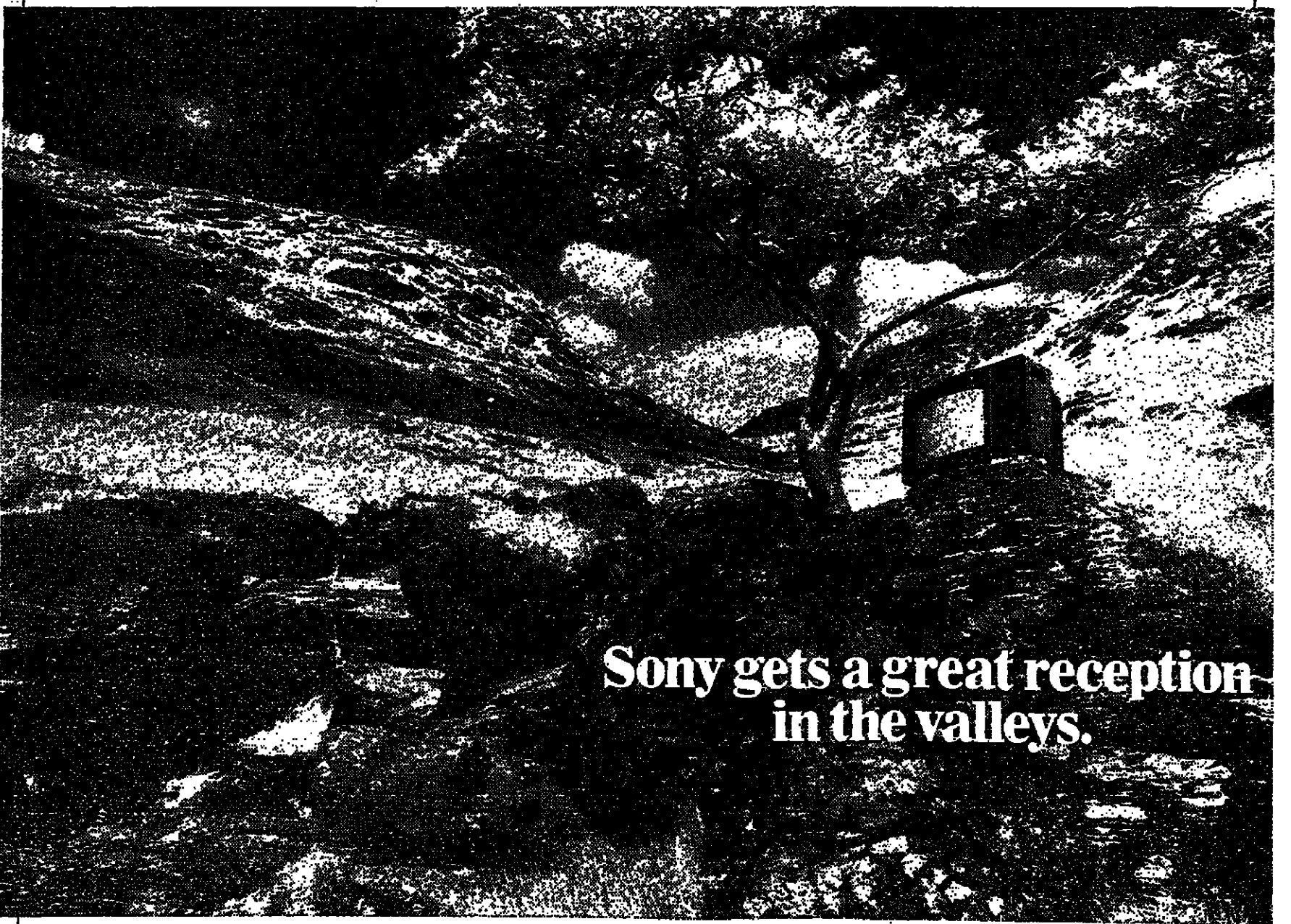
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Sony gets a great reception in the valleys.

AMERICAN NEWS

Committee will review claims by airlines

BY IAN HARGREAVES IN NEW YORK

THE REAGAN Administration has made its first concession to the claims of several large U.S. airlines that they are being unfairly treated by some foreign governments, and is setting up an inter-departmental committee to review the matter.

Formation of the committee, to be headed by Mr. Darrell Trent, Deputy Transport Secretary, was disclosed in a letter from Mr. Edwin Meese, one of the President's closest advisers, to Senator Howard Cannon, the ranking Democrat on the Senate Transport Committee.

Mr. Meese reiterated the Administration's view that any problems in international aviation should be dealt with under the framework of existing law, rather than by suspending the process of negotiating operating rights with other governments, as several airlines have suggested.

But he said Mr. Trent's working group had been asked to take a wide-ranging look at the international air transport field, without setting any deadline for the committee to report.

Also released yesterday was the text of a letter from three Texas Congressmen to Mr. Drew Lewis, Transport Secretary, and Mr. Alexander Haig, Secretary of State.

The Congressmen, in supporting the case of the Texas-based airline Braniff International for a tougher posture by the U.S. in negotiating route rights, denounced the "unfair subsidised competition" offered by many state-owned airlines, and urged the Administration to refuse to negotiate more route rights until the Trent review is complete.

In May, five leading U.S. airlines responsible for 85 per cent of international traffic sent a document to the Administration and Congress arguing that they have been pushed into heavy losses largely because of "unfair treatment" at the hands of foreign governments.

Court backs Congress over women in Army

By Our U.S. Editor

THE U.S. Supreme Court ruled yesterday that Congress had acted properly last year in voting to exclude women from registration for military service.

The issue had become something of a cause célèbre for the feminist movement in America, but the majority of the court—three to two—took the narrower view that what was at stake was not women's rights but the authority of Congress to proscribe in the military and defence fields.

Justice William Rehnquist wrote for the majority, which was well established by precedent and therefore the court had to be "particularly careful not to substitute our judgment of what is desirable for that of Congress."

Justice Thurgood Marshall, for the minority, argued in a dissent that the ruling "excludes women from a fundamental civic obligation."

Justice Byron White concurred, adding that recent experience had shown that women could play important roles in the military.

Under the rules adopted by the Democratic leadership, the Budget will come up for a floor vote not as a single package, as the President wants, but in six distinct pieces.

This tactic, the Democrats believe, will make it more difficult for members of the House to go on record as voting as many as six times for the decimation of politically popular programmes in the social field.

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Reagan eases guidelines on business monopolies

BY DAVID BUCHAN IN WASHINGTON

THE REAGAN Administration is relaxing the guidelines which the U.S. Government has used for the past 13 years to judge which business mergers it should challenge on anti-trust grounds, Mr. William French Smith, U.S. Attorney-General, told Washington lawyers.

Competition could exist in sectors dominated by a few big companies, he declared, encapsulating the Administration's view that bigness in business does not necessarily mean badness.

"The disappearance of some companies should not be taken as indisputable proof that something is amiss in an industry," he said.

The most efficient companies should not be hobbled by Government anti-trust fetters.

This was Mr. Smith's first major anti-trust policy statement, though the more lenient Administration attitude towards business mergers had already been sketched out in public by Mr. William Baxter, the anti-trust division chief under Mr. Smith.

At the same time, the Federal Trade Commission, which since before World War I has shared anti-trust or fair competition enforcement responsibility with the Justice Department, is being reined in.

This accords with the Reagan Administration's wishes. It sees no need for "two cops on the anti-trust beat," and prefers to promote the primacy of the Justice Department over which it has more executive control.

This week, a House of Representatives sub-committee approved a proposal to bar the FTC from spending any more money on its nine-year-old anti-trust case against the three biggest breakfast cereal makers.

The FTC's own staff also this week urged their commissioners to drop the agency's eight-year-old case against the eight biggest U.S. oil companies.

Mr. Smith, in his address to the Washington Bar Association, sought to deflect the charge, often made in liberal quarters, that the Reagan Administration plans to crack down on street crime at the price of "going easy" on "white-collar crime."

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Gulf invests £280m in Arctic exploration

BY OUR FOREIGN STAFF

GULF CANADA Resources, one of Canada's major oil exploration companies, is to invest in a £280m (£280m) drilling system for operation in Canada's Beaufort Sea.

The system comprising two drilling units, two icebreakers and two supply boats, is designed for exploring Canada's northernmost Arctic regions and is expected to commence exploration activity in the summer of 1983.

It will work on concessions totalling 1.5m acres held by Gulf in the region, which must be explored within a given time, or farmed out to another company.

Gulf is also looking for a suitable site to build a land base to support marine activities. One site under consideration is Tuktoyaktuk, at present used by

companies such as Dome and Esso Resources Canada as an operations centre.

R. H. Carlyle, senior vice-president with responsibility for exploration, says that despite the unfavourable terms of Ottawa's National Energy Programme, under which Gulf, as a foreign-owned company, is only entitled to 25 per cent incentive grant, the Beaufort Sea prospects "are exciting enough to make us want to explore."

At a Halifax conference, Gulf Canada president, Mr. John Stolk, said the company will need to earn \$90 per barrel of oil to recover its investment. Mr. Stolk said that he expects world prices to reach that mark by 1986, but "I don't expect production from the Beaufort until some years after that."

David Lascelles, recently in California, reports on private deals for home finance

Creative Californians beat the housing crisis

AS THE U.S. housing market lies prostrated by record interest rates, would-be house-sellers are having to strain their ingenuity not just to entice would-be buyers but to help them to finance the deal once it is done.

This has spawned a new industry known as "creative real estate financing," a rather grand title for what essentially amounts to the seller lending someone the money to buy his house in order to clinch the deal.

The practice is most developed in California, a state which prides itself on its creativeness, but which is also facing the most acute housing crisis in the U.S. Unless a seller there is willing to be "creative," the chances are he will get not so much as a nibble.

"Creative finance available" is now listed along with "two recep., 4 b'rooms, and pool" in the small ads.

The problem stems from the sizzling pace at which California housing prices have risen in recent years as migrants from other parts of the U.S. succumbed to the state's allure, creating a demand for housing which the construction industry has been unable to meet (partly because of tough zoning laws).

The average California urban house now costs \$115,500, compared with a national average of \$70,000. But this obscures the real point: it is virtually impossible to buy a family home within reasonable commuting distance of the centres of Los Angeles and San Francisco for less than \$300,000. In such choice neighbourhoods as Beverly Hills, two-bedroom bungalows cost \$400,000 and up.

With present mortgage rates of 16 to 18 per cent, it is estimated that the cost of an average house is beyond the means of 95 per cent of the state's population—unless, of course, they have a house of their own to sell. But that is also a problem, because the market is at a virtual standstill.

By the standards of any market, prices should have responded by coming down. However, a family's investment in its home has become sacrosanct. Home owners have bitterly resisted downward price pressures. But something had to give, and most home sellers have yielded over the terms of sale.

The California home loan is based (as in the U.S. in general) on the fixed rate mortgage, repaid in unchanging instalments throughout its life, no matter what happens to interest rates.

However, because of rising real estate values and the fact that most low-cost mortgages have been partially paid off, Wellenamp mortgages typically cover less than half the sale price of the house, leaving the

purchaser to find some topping-up finance.

Partly because of Wellenamp, however, many banks and home loan institutions have stopped making mortgages and it has been up to buyer and seller to work out their own arrangements, usually with the help of wily real estate brokers.

House sellers now typically provide buyers with finance, usually for short periods, at below-market interest rates. The intention, usually, is that the buyer will obtain a proper mortgage when interest rates come down.

Typically, a seller now offers to provide the purchase with the finance himself, either in the form of a loan or a mortgage. Such deals are usually struck at below-market interest rates (12 per cent is common), but tend to be for short periods, up to five years. The intention, usually, is that the purchaser will obtain a proper mortgage when interest rates come down in the next year or two, and then repay the seller's loan.

Thus the haggling in a house sale has shifted from the price (which it has become in every one's interest to protect) to the terms of the creative financing.

calling in a mortgage when a borrower sells his house.)

Thus a home owner with an old 8 per cent mortgage can pass it on to the purchaser even if the market rate for mortgages has gone up to 15 per cent. Many purchasers have thus been able to finance acquisitions which would otherwise have been beyond their means.

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A buyer in a strong position will be able to wring cheaper finance from the seller than one in a weak position.

Thousands of sales have been done this way, and creative financing has undoubtedly helped to keep the market alive. But it is also causing concern.

The main fear is that interest rates will not go down as fast as the deal-makers hope, and that borrowers will be unable to refinance the short-term seller loan when it falls due. Since the seller is almost certainly counting on these funds to refinance his own looming commitments, a single failure could have a damaging domino effect.

Property experts predict that the crunch will come in 1982-1983, when most of these private deals fall due. If so, the California property market could be heading for another crisis.

In the meantime, the home loan industry is fighting to get Wellenamp reversed, on the grounds that it could destroy the mortgage market. Legislation has been prepared in Sacramento, the state capital, and it could be passed later this year.

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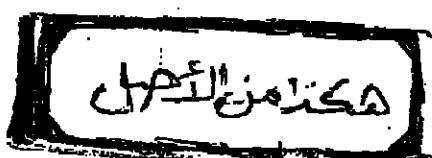
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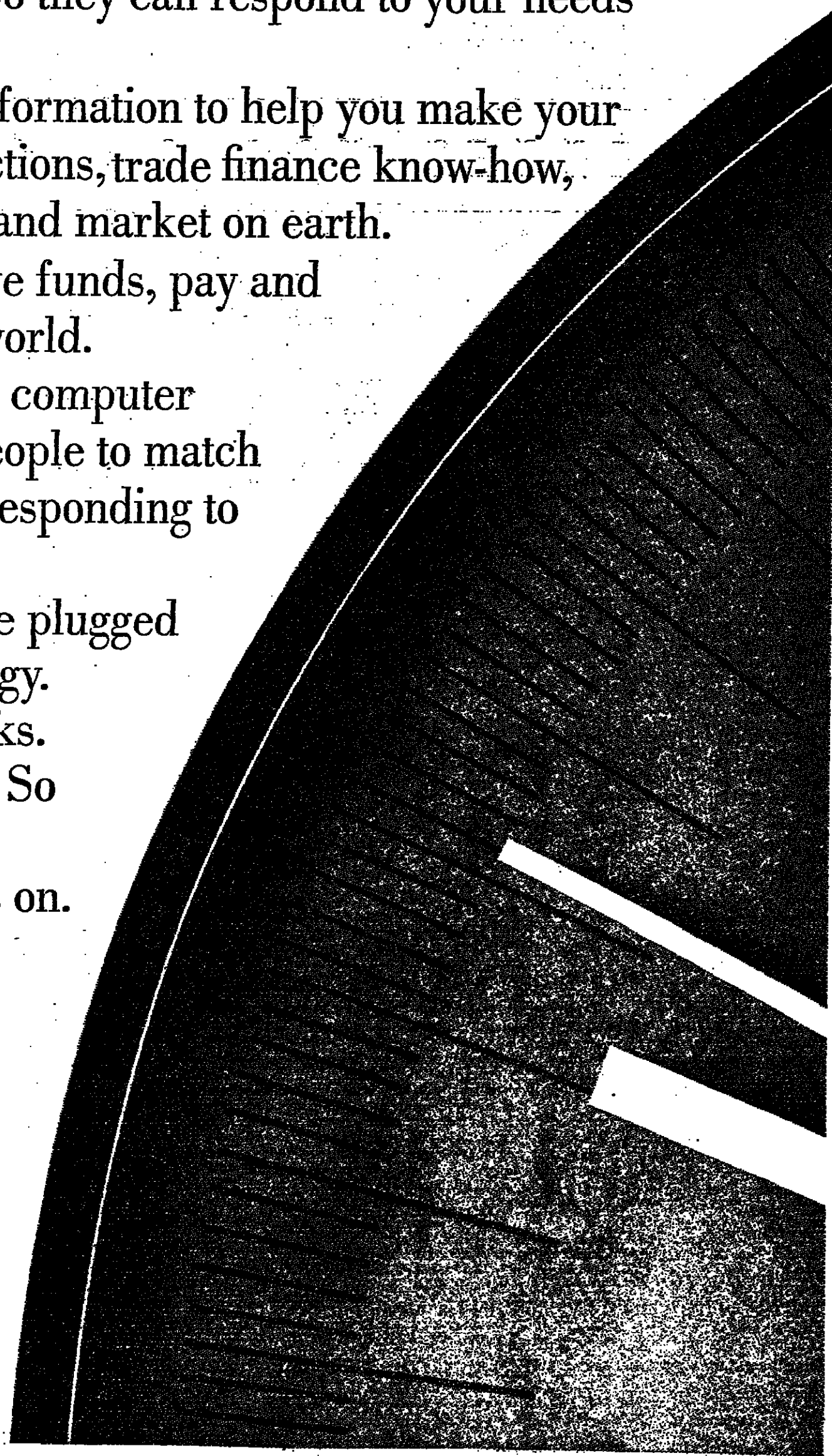
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WORLD TRADE NEWS

UK plans coal exports of £300m

BY RAY DAFTER, ENERGY EDITOR

THE UK National Coal Board is planning to export more than £300m worth of coal this year—the highest amount for a quarter of a century—Sir Derek Ezra, chairman, said yesterday.

Nearly 10m tonnes of coal and 1m tonnes of coke are being sold abroad, helping to offset depressed UK demand and contributing to a reduction in high stock levels.

The board is making little, if any, profit on the deals. In the case of production from high-cost pits, it is being forced to accept big losses.

On average the board is selling the export coal at virtually cost price, about £30 to £34 a tonne depending on quality. Most is produced in Yorkshire and the Midlands and shipped via Immingham on Humber-side.

Sir Derek told a European export conference in London that the UK coal industry

could be exporting as much as 15m tonnes by 1985. There were particularly strong opportunities for expanded business on the Continent.

This year's exports—double the 1980/81 export tonnage which doubled the previous year's performance—were the result of a sales drive and unexpected market opportunities.

He told the conference, organised by the British Overseas Trade Board, that the opportunities had also arisen after problems in other coal-producing countries. These included industrial troubles in Poland, the U.S. and Australia, and congestion at traditional export terminals, particularly in the U.S.

"The British coal industry moved in quickly, winning new business and helping to consolidate existing markets," said Sir Derek. "We are gaining footholds which will provide a firm basis for future expansion."

Sir Derek, who is chairman of the trade board's European trade committee, warned that exports of about 10m tonnes would reach the upper limit of port handling facilities. The Coal Board was encouraging port authorities to improve and expand coal shipment terminals.

As a result of the exports and a promotional drive for domestic sales, the Coal Board hoped to reduce substantially the addition to stocks this year.

According to the Energy Department, stocks at the end of April were 39.3m tonnes, a rise of 900,000 tonnes during April and 10.5m tonnes more than at the same time a year previously. This level is sufficient to meet UK demand for more than three months. In the first quarter of this year, UK coal consumption totalled 32.4m tonnes, a drop of 8.9 per cent on the corresponding period last year.



Ezra: "We moved in quickly"

Importers urged to buy parts from India

By Lisa Wood

THE COST advantages for small and medium-sized British companies to buy components from India where labour costs are lower were stressed yesterday by an industrial mission to the UK organised by the Association of Indian Engineering Industries (AIEI).

The mission is the third in the last two years and follows the visit in April to India by Mrs Margaret Thatcher, the Prime Minister. She faced pressure from India to redress the trade imbalance, favouring Britain.

Two-way trade is estimated at \$945m last year, with Britain exporting \$530m worth of goods to India and importing goods worth \$415m. The balance has been in Britain's favour since 1978. It is thought Indian exports to Britain will remain fairly static this year, with exports to India rising by about 15 per cent.

Mr Trishul Sinha, AIEI president, said: "We are not suggesting that trade between the two countries must always balance but there must be a degree of reciprocity in trade."

In his mission he has pointed out to medium-size and smaller British companies how "we can make certain intermediary products for UK companies using relatively cheap manpower."

Much of India's imports from Britain over the last few years have been capital equipment and the AIEI believes that once Indian industry can produce a surplus in these non-traditional areas of manufacture the trade gap could narrow.

It was hinted by the mission that if India's exports to the UK did not grow naturally, the Indian Government could be pressed by its manufacturers to discontinue its liberal import policies.

Talks have been going on for some time about Indo-British co-operation on Third country projects.

Increased fees for overseas students being charged by the British Government could have a detrimental effect on trade between the two countries in the future, according to Mr Manmohan Singh, past president of AIEI.

Government pushes big company help for small UK exporters

BY PAUL CHEESBRIGHT, WORLD TRADE EDITOR

THE UK Government is looking to large exporters to help small and medium-sized companies find sales opportunities in Western Europe, Mr John Biffen, the Trade Secretary, said yesterday as he launched in London, Export Europe, a major sales drive.

The drive is a nationwide effort by the Exports to Europe branch set up last year in the Department of Trade to draw smaller companies into the export net. It reflects the growing stress laid by the Government on strengthening trade links with continental Europe.

But the campaign comes against the background of heightened speculation that there will be additional cut-backs in the activities of the British Overseas Trade Board, set up nine years ago to advise the Government on trade strategy and run export promotion services. The BOTB is largely made up of businessmen. BOTB officials have prepared a series of options for the board

to consider in anticipation of a further directive by the Government to reduce expenditure in line with more general plans to reduce official spending.

Such cuts would be additional to those announced in April last year. Then it was decided, after a review by Sir Derek Rayner, that total spending would be cut by \$4m in 1981-82, \$4.9m in 1982-83 and \$5.8m in 1983-84. Total spending in 1980-81 was \$27m.

The BOTB's board has so far had only the most general discussion about further cuts and no decisions have been taken. Any future cuts would mean a re-definition of BOTB priorities.

But the BOTB announcement earlier this week about an extension of its Market Entry Guarantee Scheme, which involves risk-sharing on new export ventures with smaller companies, is an indication of where future priorities might lie. Last April it was announced

that BOTB support for trade missions to Europe would be reduced, on the argument that Europe is simply an extension of the home market. It was this argument that was emphasised at the launch of Export Europe yesterday.

If UK manufacturers do not build a strong position in Western Europe as well as in the UK, "the more successful European manufacturers are going to arrive here and take over their UK market from them," said Mr Cecil Parkinson, the Minister for Trade.

"That bit of Britain is all that the insular UK manufacturer has. But he's going to lose it because he won't be able to compete effectively against European rivals."

Although the proportion of the UK's trade with Western Europe has increased markedly, from 34 per cent to 38 per cent, over the last 20 years, this proportion is lower than for any European country except Iceland and Spain.

Project demise highlights multinational risks

BY ROGER BOYES IN BONN

THE OFFICIAL DEMISE this week of a U.S.-Japanese-West German coal liquefaction project is a warning signal to Bonn about the financial risks of multinational energy research.

The three countries said they had decided to scrap the coal-to-oil plant because of escalating costs. The original cost, estimated in November 1979, was \$1.4bn (£707m).

The plant was to be built in Morgantown, West Virginia, with 50 per cent financing by the U.S. and 25 per cent by West Germany and Japan.

The project differed radically from the commercial-scale liquefaction plants being

operated in South Africa by Sasol, the State-owned hydrocarbons corporation, because it would have missed out on the intermediate stage of gasifying the coal.

The so-called solvent-refined coal process—rights to which are jointly held by the U.S. Government and Gulf Oil—would have been used and the plant was to have processing capacity of 6,000 tonnes of coal a day, producing the equivalent of a 20,000-barrels-a-day refinery.

The original estimate was overtaken by inflation. Estimates now are \$1.85bn. One official calculation is that by completion date of 1985, costs

would have risen to \$2.7bn. The doubts were mainly on the U.S. and West German sides. The West German reason for withdrawal has four main causes: a squeezed research Ministry budget, the effects of the weakness of the Deutsche Mark against the dollar (which would have added substantially to the German contribution), a philosophical shift towards greater participation of private enterprise in such long-term projects, and a feeling that the project was larger than needed to make a scientific point, yet too small to be commercial.

U.S. doubts were broader. "Two principal problems were President Reagan's attempt to remove

Federal support from the alternative fuel programme and an attitude, shared by the West Germans, that companies should play a stronger role than Government in such projects.

The withdrawal may have serious implications for West Germany's future attitude to international energy projects. At the least it will mean that Bonn demands much more precise costing before entering into such a large-scale project again. Bonn will also be forced to re-evaluate whether such joint co-operation should be based in the U.S.—especially when the dollar is so strong—even when the key technology is of U.S. origin.

Morocco ties contract awards to British aid

BY OUR WORLD TRADE EDITOR

BRITISH companies will not win major project contracts in Morocco without the provision of official aid, Mr Mohamed Belkhatay, director general of the Moroccan Office for Industrial Development, said in London yesterday.

Before Davy Loewy, of the

Davy Corporation, won a contract for a steel rod mill last year, British aid was at a low level, he noted.

The volume of French aid to Morocco helped its companies to win contracts, Mr Belkhatay said.

"The Export Credits Guarantee Department has a very important role to play, to increase the number of contracts to be won by UK firms."

It has been clear for some time that mixed credits—the blending of aid with export credits—are necessary to win project contracts in some developing countries, like Egypt and Malaysia, but it is rare for senior officials to be so specific publicly.

Europe fails to agree on MFA

By Rhys Davis

THE EEC Council of Ministers this week postponed a decision on the mandate to the Commission for the forthcoming General Agreement on Tariffs and Trade (GATT) Multifibre Arrangement (MFA) negotiations. Further discussions will take place in the next few weeks between member governments and a renewed attempt to secure an agreed EEC position will be made at the council meeting next month.

The lack of progress at this week's Brussels meeting was due partly to the number of other important issues to be discussed including trade with Japan. It reflects continued lack of agreement between member states.

Support for a tougher MFA agreement—tightening restrictions on textile and clothing imports from developing countries—came from France, the UK and Italy. They were opposed by West Germany, Denmark and the Netherlands.

Agreement was reached on only three points: that the MFA be renewed, that it should be for five years (rather than 10 years as requested by the industry in Europe), and that it should be only temporary to allow European textile producers to continue restructuring.

The lack of agreement means the EEC will not have a formal position ratified by the start of the GATT textile committee meeting in Geneva on July 14 at which MFA renegotiation will be on the agenda. The meeting is due to last all week, so a decision by the Council of Ministers at its meeting on July 13 and 14 could be communicated in time.



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IMETAL's net profit for the year was F 98 million (vs F 40.3 million) due in part to the absorption of Compagnie de Mokta in 1980 (or F 48 million without). The net dividend per share was raised to F 4.60 (F 6.90 gross) from F 4.30, with the number of shares on which this dividend is payable increasing to F 8,204,070 from F 7,944,465. Main subsidiary consolidated results in 1980: Penarroya (lead, zinc, silver) F 113 million (vs 170)—Le Nickel SLN (ferro-nickel, pure nickel) (F 89.6 million)—Compagnie Française de Mokta CFM (uranium ore) F 50 million—Copperweld (Specialty tubing, bimetallic wire) F 19 million (vs 23)—Minemet (Trading) F 42 million (vs 25). The annual report in English can be obtained on request from:

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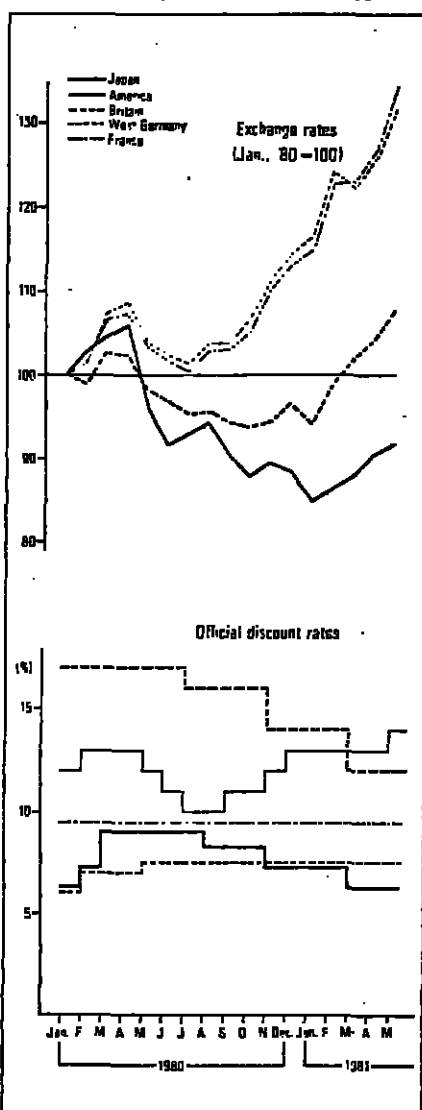
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Trends in Exchange Rates to Dollar and Official Discount Rates



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DKB ECONOMIC REPORT

June 1981, Vol. 10 No. 6

Foreign financial situations pose some uncertainties over recovery of Japan's economy

The international monetary situation seems headed for renewed restlessness because of a steep rise in U.S. interest rates on the one hand and the election of a socialist president in France on the other. A resultant weakening of the yen is causing some concern over prospects for recovery of the Japanese domestic economy.

The yen on May 14 dipped past the rate of 230 against the U.S. dollar. Its decline against the U.S. unit, however, is not likely to add to competitiveness of Japanese goods on international markets because European currencies have fallen even more sharply against the dollar. It may be that the weakening of the yen will only have an adverse effect on prices.

The yen's decline, however, is attributable to unusually high U.S. interest rates and political situations in Europe, not to deterioration of economic fundamentals of Japan. On the contrary, the Japanese economy is even beginning to show some signs of brightness ahead, which may lead to a stronger yen in the future. For the time being, however, the currency will be characterized by uncertainties depending on overseas factors.

Impact on wholesale prices

The recent weakening of the yen is beginning to have some adverse impacts on wholesale prices, which in April rose 0.5 per cent from March, although they were down 0.3 per cent compared with a year earlier. The month-to-month increase was mostly accounted for by rises in import and export prices.

Consumer prices in the 23 wards of Tokyo in April were up 0.3 per cent and 5.0 per cent, respectively from March and a year before. By the past standards, these were very slow advances; the rate of increase from the year-before level fell short of 6 per cent for the first time since December, 1979. Moderate rises in prices of seasonal commodities, absence of elevation of public utilities

rates as last year, and a subdued trend of wholesale prices were responsible.

Unless the yen will continue to lose ground, consumer prices are expected to take on greater stability in the coming months.

Vaccinating trend of production

It will be some time before production activities stage a full recovery. Mining and manufacturing production in March on a seasonal adjusted basis dropped 1.5 per cent from February, with shipments also falling 2.4 per cent, resulting in a 1.7 per cent rise in inventories. Despite such a seeming weakness in performances in March, the basic trend is one for recovery as is evident from a steady rise in production on a quarterly basis compared with the corresponding period of a year before—1.6 per cent in the 1980 fourth quarter and 2.2 per cent in the 1981 first quarter.

Even in basic material industries, which have been slumping in contrast with generally booming machinery industries, some sections are showing signs of recovery, as in chemicals (excluding pharmaceuticals) which in March scored substantial improvement from the preceding month both in production and shipments.

However, a straight recovery in production appears unlikely in the few months ahead.

Brighter prospect for consumption

Prolongation of inventory adjustment has brought about deterioration of employment situations. The effective job offer-to-applicant ratio in March, for example, declined to 0.67 from 0.71 in February, which already had been a poor level. Overtime worked in the month also decreased 5.7 per cent from a year earlier.

The gradual upturn of mining and manufacturing production, coupled with the Government's policy to speed up public works expenditures in the months ahead, is expected to prevent employment situa-

tions from exacerbating further, however. Employment situations, therefore, will not likely turn out to be a deterrent to personal consumption.

Among indicators of the level of personal consumption, sales at big retail outlets and new passenger car registrations showed encouraging gains in the past few months. Moreover, spring wage settlements which are ending up in percentage about equal to last fiscal year's consumer price increase, as well as prospects of further stabilization of consumer prices present strong possibilities of recovery of consumer's attitudes into summer months.

In the meantime, private housing investment remains in slump. New housing starts in fiscal 1980, ended last March 31, totaled 1,214,000 units, the lowest level in 12 years. The lowering of the interest rate on housing loans by 0.18 percentage point to 8.34 per cent, effective May 18, is hardly likely to lead to a recovery because the slump stems from structural factors.

Deceleration of capital investment

Although private capital investment continues to show a firm trend, its pace of increase is beginning to slow. Shipments of capital goods (excluding transportation equipment), which constitute a coincident indicator of investments in plant and equipment, rose 2.0 per cent in February from the previous month, but fell off by a sharp 7.2 per cent in March. According to surveys by various institutions, the slowdown is attributable chiefly to deterioration of performances of smaller enterprises and a high level of long-term interest rates which also are discouraging capital investment by such enterprises.

Yet a continued growth of such investment is predicted by the Ministry of International Trade & Industry on the basis of its polling (as of February 20) of corporations with capitalization of over ¥100 million. It found planned

investment for fiscal 1981 to be 6.7 per cent larger than in fiscal 1980 in manufacturing industry, 11.8 per cent in non-manufacturing, and 9.4 per cent as a whole. Inasmuch as capital investment is aimed primarily at rationalization of production facilities and energy saving, which are essential for maintenance of corporate competitiveness, it is quite possible that these figures will be achieved in nominal terms. Results of similar surveys by other organizations more or less support MITI's findings.

Slowing export growth

Exports at the moment are continuing brisk, but imports are increasingly stagnant. According to the customs statistics, exports in April reached \$12,825 million (up 27.8 per cent over a year before), while imports amounted to \$12,390 million (up 2.8 per cent). These left a trade surplus of \$435 million, which compared with a deficit of \$2,019 million in the like month of 1980.

However, many problems lie ahead for exports. The auto trade dispute with the United States has finally been settled as a result of Japan's concession to voluntarily restrict shipments to the U.S. to 1,650,000 vehicles during the year from last April 1, and to continue restraint in the second and third years. The settlement, however, raises the concern that similar arrangements may be demanded by other countries or for other commodities. Already, the EC and Canada are asking Japan to act similarly with regard to car exports to them.

Another major worry about

exports is the slump in industrial plant sales. Their exports licensed in fiscal 1980, at a value of \$8,932 million, represented a drop of as much as 24.2 per cent from the \$11,800 million in fiscal 1979. The severity in industrial plant business is believed to have been caused by 1) the worldwide business slump; 2) political and economic instability among developing countries; and 3) decline of Japanese competitiveness due to the yen's appreciation last year.

Given all these difficulties, it seems inevitable that exports in the future will grow at a slower pace than they have been so far.

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The next DKB monthly report will appear July 28.

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UK NEWS

Borg-Warner considers more investment in Wales

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BORG-WARNER'S UK transmission subsidiary is poised to make a substantial investment at its plant in South Wales — but only if productivity improves substantially.

The future of the UK company rests firmly on the success of a continuously variable transmission (CVT) it has developed with Van Doorne of Holland and Fiat of Italy.

Many in the motor industry believe CVT systems will be used in a majority of small, front-wheel-drive cars in Europe and the U.S. by the end of the 1980s.

Borg-Warner is ready to spend £3.5m next year so that the first low-volume output of its CVT could begin late in 1983 — pro-

duction believed to be for the Fiat Ritmo/Strada.

It also hopes to complete a contract which would involve the output of 500,000 CVTs a year, starting in 1984, compared with the current capacity of the UK plant of 220,000.

This would mean investment of at least £30m at the plant at Kenfig, Glamorgan.

Borg-Warner says half the 500,000 output would go to the U.S. This suggests that General Motors is considering using the transmission in its "S" car, a vehicle smaller than the Fiesta — due to go into production in Spain in 1983-84 — and other cars.

However, Mr. Ken Thorpe, Borg-Warner UK's American-born managing director, who

took over last month, has warned the Kenfig workforce that he will not recommend the CVT to go into production there until productivity improves.

The plant is working at 70 per cent efficiency, according to Mr. Thorpe. He is pushing for 95 per cent. This would be achieved by more flexible working practices and by cutting overtime. Kenfig is now operating seven days a week.

Mr Thorpe has pointed out that the output by the 1,300 employees at the South Wales plant of 100,000 automatic transmissions a year compares with 750,000 transmissions produced by the same number of people in a similar Japanese plant.

Fiat-Allis to close Essendine operation

By John Griffiths

FIAT-ALLIS (UK) is to close its production plant at Essendine, Lincolnshire, at the end of the year with the loss of 460 jobs.

A spokesman said yesterday that the closure "has become unavoidable, owing to the continued shrinkage of the European market for its products and the very substantial losses to the company which have resulted."

The company, which makes earth-moving equipment, is part of a joint venture set up in 1974 between the Italian Fiat group and Allis-Chalmers of the U.S. The group is three-quarters controlled by International Holdings Fiat (IHF) of Zurich.

Fiat-Allis will supply the UK market from other group sources. It has three manufacturing plants in Italy, one in Brazil and two in the U.S. Like others in the construction and earth-moving equipment industry, Fiat-Allis has suffered from over capacity and a fall in demand both in the U.S. and European markets.

The need to keep spending under control has led to the postponement or cancellation of projects while a real return in private sector investment is expected before 1982.

The closure announcement comes only two months after the company had said it was making 130 of its workforce redundant. The Essendine plant has been on a four-day week since last October.

Approval sought for joint telecommunications plan

BY GUY DE JONQUIERES

CABLE and Wireless, Barclays Merchant Bank and British Petroleum have asked for Government permission to set up a joint modern communications network to serve business customers.

The first phase of the project, costing about £50, is expected to be working by 1983 to link seven cities in England. Cable and Wireless and BP would each hold 40 per cent and Barclays 20 per cent in the joint venture.

"Our aim is to give a new dimension to telecommunications," Mr John Bird, Cable and Wireless' managing director of communications systems and services, said yesterday. "We want to build a network which will be at the very forefront of contemporary technology."

The project, known as Mercury, is the first solid response from the private sector to the Government's plans to open British Telecom's telecommunications monopoly. It would also be the biggest UK scheme yet undertaken by Cable and Wireless, which does almost all its business overseas.

The network would be in ad-

vance of any operated by British Telecom or elsewhere in Europe. Using the latest digital technology, it could carry a broad range of communications including ordinary telephone conversations, high speed computer data and videoconferences.

The consortium plans to build a giant loop 700 miles long linking London, Bristol, Birmingham, Manchester, Leeds, Liverpool and Preston. It would be able to carry up to 8,000 simultaneous telephone calls.

The loop would be made of optical fibres, hair-thin strands carrying electronic signals in the form of light pulses, which would be laid along British Rail track.

Communications would be transmitted between the loop and city centres by high frequency microwave radio. Customers would be linked directly to the microwave stations by cellular radio, a technique developed in the U.S. for mobile communications.

The service could be expanded later to Northern England and Scotland by using a satellite.

Initially, the network would probably be used mainly by big companies for internal communications. But the consortium intends to sell capacity to independent operators interested in offering "value added" services like computer time-sharing or electronic mail.

Though the project will be designed as a self-contained network which can operate independently of British Telecom's circuits, the consortium hopes that British Telecom would agree to connect the two systems.

The consortium hopes to obtain a government licence by October, after the Telecommunications Bill has received Royal Assent and Sir Keith Joseph, the Industry Secretary, has announced the detailed rules for liberalising telecommunications.

Mr Bird said preliminary soundings among prospective customers had been encouraging, and that the network would make many new types of business communication possible. The consortium aimed to become Britain's second biggest carrier after British Telecom.

Vauxhall offer to Euro MPs under fire

By John Griffiths

AN OFFER by Vauxhall to provide members of the European Parliament with Vauxhall or Opel cars at discounts of 18 per cent, came under fire yesterday from Mrs Janet Buchanan, Glasgow's Labour MP.

Mrs Buchanan, a non-driver, has protested to Vauxhall that it is "feeding the delusions of grandeur" of Euro-MPs. "It leads them to believe this is the station in life for which God has chosen them — to be offered deals by car companies."

The Motor Agents' Association also criticised the offer, made in a letter from company headquarters at Luton. It said: "There is nothing more likely to damage Vauxhall's relations with its dealers."

Dealers were having a difficult time in a poor sales year, and it was counter-productive for Vauxhall to bypass them. The offer quoted a price of £9,700 for the top-line Vauxhall Royale-Opel Monza, models which sell in Britain at a net price of £13,500.

Vauxhall said that the company gave discounts to diplomatic staff and similar figures to encourage sales. The discount being offered was not "widely outside those normally available to someone who is prepared to dig his heels in."

Shipway deal

THREE directors of Shipway Communications, Birmingham, the advertising, marketing and public relations agency, are buying the 55 per cent shareholding not already owned from Batten, Barton, Durstine and Osborne one of the world's largest advertising groups. Shipway's capitalised billing is £10m, turnover £3m this year. It employs 30 people.

Panel term ends

MR GRAHAM WALSH completes his two-year term as director general of the Take-over Panel next Tuesday and will return to Morgan Grenfell, the merchant bank, where he will be head of its Corporate Finance department. The Panel has not named a successor.

Co-op video

MORE THAN 200 co-operative society stores will be offering video cassette tapes for sale or rental in the autumn following an agreement between Thorn EMI and the Co-operative Wholesale Society, announced yesterday. Among films available are The Dambusters, Convoys and One Flew over the Cuckoo's Nest.

Act 'safe'

THE GOVERNMENT is to retain the Policyholders Protection Act 1975, substantially in its present form, Mr Reginald Byrne, Parliamentary Under Secretary of State for Trade, said yesterday.

Tables turned

MARKS AND SPENCER is to open an export office in Hong Kong next month to help boost its rapidly-growing sales of textiles to the Far East. More than 90 per cent of M & S clothes are British-made.

Cycle changes

MOST OF the 5,000 workers employed by cycle-makers Raleigh of Nottingham have been put on a four-day week after working only two or three days recently.

£84m top-up for miners' fund

BY CHRISTINE MOIR

THE NATIONAL Coal Board and the Government had to top up the Mineworkers' Pension Scheme by £84m in the year to September 1980 to meet the actuarial deficit estimated after the 1975 valuation.

The Government Actuary, who is still preparing his valuation for 1978, revealed in the accounts published yesterday that the funds would continue in deficit and more top-ups would be needed.

Just over half of the £84m (£70m in 1979) represents a deficit built into the fund when it started in 1975. Last year a further £8.9m was needed to provide for agreed pensions in-

creases which could not be met from the fund's own resources, in addition to liabilities for previous years' increases.

The fund, which provides pensions for the blue-collar workers in the mining industry, grew from £841.3m to £1,200m by market value during the year, but its performance seems to have slipped. Measured by the fund's quoted securities portfolio the Wood Mackenzie league table which is widely used by pension funds, performed "above average" over a six-year period, the accounts state.

The previous year's accounts claimed a performance in the top 10 per cent of the

league table over four years. Mr Hugh Jenkins, the investment manager, yesterday attributed part of this change in performance to the increasing proportions of the fund being invested directly in unquoted companies and in property.

The property portfolio, which was revalued to show a £180m surplus over book value, stood at 54.7m or 34 per cent of the total at the year-end. Rental income is expected to grow by 43 per cent in the next five years at current values. About £25m was invested directly in unquoted companies, bringing this total to £47m.

Bids and deals, Page 24

Food industry warns on starch refund

BY GARETH GRIFFITHS

BRITISH food manufacturers warned yesterday that their costs could increase by several million pounds a year and prices for a wide range of foods would rise if the European Commission scrapped its refund system on starch and glucose.

Proposals on the future of the refund at present £11 a

tonne on maize used in starch and glucose making are expected within the next fortnight.

Glucose and starch are used in such food as jams, boiled sweets, ice cream, custard powder, powdered soups and malted drinks. The FMP estimate that the end of the refund would mean an increase in glucose and starch prices of another £27 a tonne, from around £250 a tonne and that the food industry would have to find an extra £5.5m a year for glucose alone.

The trade associations regard the proposed action as favouring industrial users of starch. They believe it is motivated purely by the need to cut costs. Refund levels have already been cut from £26 a tonne in 1973 to the present £11.

A Commission paper circulating among senior officials in Brussels this week proposes that EEC starch producers should be able to import 2m tonnes of levy-free maize for starch for industrial purposes.

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Enlarged Overseas Investments

Our search for investment opportunities is worldwide, with overseas investments now representing almost 40% of the total. Our dividend increase of 0.5p was a 3.6% improvement on the inflation rate and our net assets showed an increase of 42.7% to 111.2p. This compares with an increase of 23.7% in the Financial Times Ordinary Share Index, 27.8% in the Dow Jones Index and 28.9% in the Financial Times All Share Index.

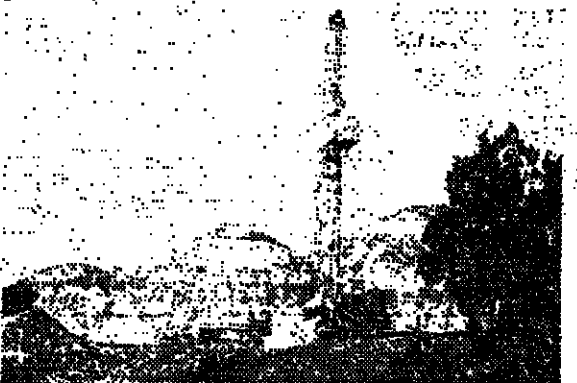
Gross income rose by 26.4%. Net income, underlining the effect of higher interest cost of borrowings, rose by a more modest 14.9%.

CHICAGO - U.S.A.



During the past year we increased our interest in 666 North Lake Shore Drive (the building with the steeple shown above) to 20%. Clearance and salvage work preparatory to the contractors commencing was completed last January. Restoration work involves creating 65,000 sq. ft. of retail space, 203,000 sq. ft. for car park facilities, 446,000 sq. ft. for office accommodation, 186,000 sq. ft. for apartments for rental, and 605,000 sq. ft. for apartments to sell. The whole project is due for completion by December 1982. A 4-year \$70 million bank loan ensures adequate finance. To give a comparative impression, the building covers 109,000 sq. ft. of freehold site rising 29 storeys. Harrods at Knightsbridge covers a 196,000 sq. ft. site and rises to 5 storeys.

NEW MEXICO - U.S.A.

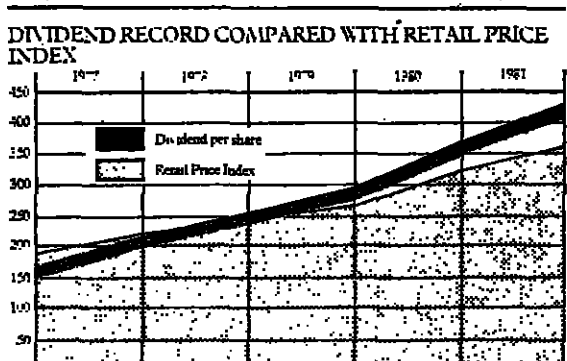


We illustrate the rig which has been contracted to commence drilling on a Seville - Trident licensed area near Deming, New Mexico in September 1981. This company, in which London Trust recently increased its equity holding to 48%, has for the past 5 years acquired licensed areas in New Mexico and presently holds drilling rights over some 110,000 acres.

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SULTANATE OF OMAN



Gulf Abrasives L.L.C. After a year's delay in obtaining registration of this Omani company, incorporated to develop a large body of copper slag required in the processing of shot blast grit, production is now due to commence in July 1981. In partnership with another U.K. company, Melnic International Limited, managers of the project, our 20% interest is joined by several of the leading Omani citizens as individual shareholders.



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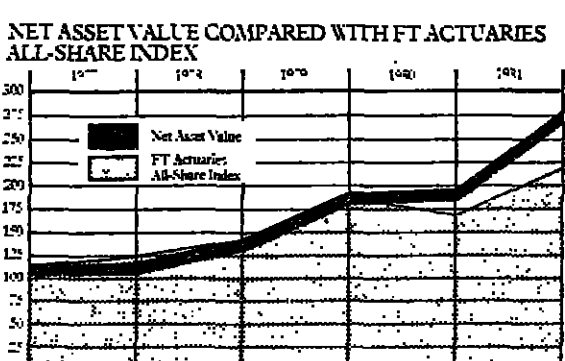
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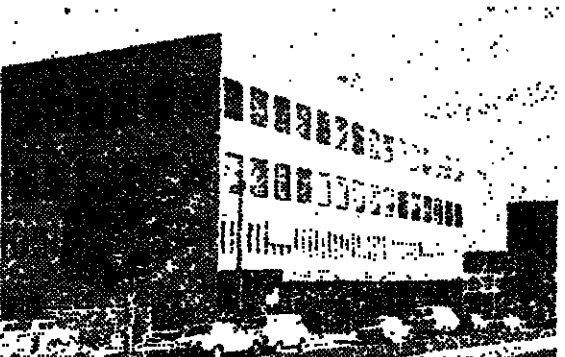
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MELBOURNE - AUSTRALIA



In addition to our 10% interest in Australian Farming Limited and our 100% ownership of the Berwick Business Park development (shown in last year's Report) we have purchased the above fully rented office building situated in Dandenong, Melbourne, and a 10% holding in Aberdeen Assets Ltd.

Britain's crude oil output reaches record level

BY MAURICE SAMUELSON

BRITAIN'S production of crude oil from February to April reached a record 2.1m tonnes — an 11.6 per cent rise on the same period last year, the Energy Department said yesterday.

But the depressed state of the economy was reflected in a fall in deliveries of refined products by 11.7 per cent to just under 17m tonnes.

The June issue of Energy Trends, the Department's statistical bulletin, showed that total inland energy consumption, on a primary fuel input basis, was the equivalent of 51.5m tonnes of oil, 5.7 per cent lower than in the same period of 1980.

Petrol consumption was 10.9 per cent lower and that of coal 6.5 per cent lower. Consumption of natural gas, however, rose by 1.0 per cent.

Total coal production from March to May, at nearly 34.2m tonnes, was only 0.2 per cent lower than a year ago. But coal consumption, at just over 30m tonnes, fell by 1.5m tonnes, or 4.8 per cent.

Coal stocks rose by 1.1m tonnes to 40.4m tonnes — more than 10m tonnes above those at the end of May 1980. Coal exports rose by 1.4m tonnes to 2m tonnes in the same period.

Electricity supplies from February to April fell by 3.3 per cent below a year ago.

Fires in May cost £26.4m

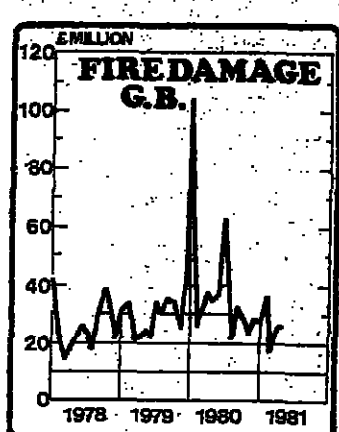
BY ERIC SHORT

FIRE DAMAGE costs rose marginally last month by £1m to £26.4m, nearly £8m lower than in May last year — according to figures issued by the British Insurance Association.

This brings the cost of fire damage for the first five months of this year to £134.7m — £100m below the corresponding figure last year of £234.9m.

The downward trend over the past nine months is put down to better fire precaution systems, better maintenance and the recession which has resulted in fewer fire risks.

So far this year there has been only one fire causing damage of £1m or more. That was at the Heston Service Station on the



M4 in May when damage was put at £1m.

Coin St decision next week

Judgment will be given in the High Court on Wednesday on Greycoat Commercial Estates attempt to get the adjourned public inquiry into its plans to redevelop the Coin Street site near Waterloo resumed immediately.

Cancer studies

THE DUKE of Devonshire, chairman of the Cancer Research Campaign, yesterday gave a cheque for £250,000 to Lord Leverhulme, Chancellor of the University of Liverpool, to endow a chair of radiation oncology.

The professor of radiation oncology, yet to be appointed, will be associated with trials of

R. A. Dyson

A report in yesterday's Financial Times said that trailer manufacturers RA Dyson of Liverpool, which went into liquidation last year and was taken over by the Ryland Vehicle Group, had ceased trading. In fact last March Courtburn, the Bedford-based engineering concern, acquired Dyson's assets from receivers and RA Dyson (1981) is continuing trailer production. Its order book stands at £500,000, neutron therapy and studies on the response of cancerous and healthy tissues to radiation.

ENTERTAINMENT GUIDE

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Tractor maker to cut 720 jobs

FINANCIAL TIMES REPORTER

INTERNATIONAL Harvester announced another 635 redundancies at its Doncaster plant yesterday. A further 85 jobs are to go at the London headquarters, which is being closed.

The redundancies are the result of the collapse of the European tractor market, which has reached the lowest level since the war.

International Harvester is one of Britain's leading tractor and agricultural machinery producers. Last year its British workforce of 6,103 was cut by 740 because of falling orders. Most of those redundancies were at Doncaster, with 92 at the smaller Bradford plant, which makes small tractors.

The job cuts announced yesterday will not affect Bradford, where there are about 600 employees. The company hopes new working patterns at Bradford will encourage orders so the plant can maintain its competitiveness without needing to shed staff.

The company said yesterday that the key problem in Doncaster was the reduced level of demand world-wide for its products which has led to extensive short-time working. "The company does not see a sufficient recovery in markets to justify retention of these surplus employees which includes managers, staff and hourly employees," it said.

The British operation of the U.S.-owned multinational was made more difficult when the U.S. parent lost £200m in the first half of last year after a

five-month strike and withdrew from the market one of its new construction machines which was made at Doncaster. Further cuts in the construction equipment section account for 74 of the redundancies announced yesterday.

The company plans to complete the closure of its London office by the end of September to improve efficiency and cut overheads. It hopes this will eliminate unnecessary duplication of functions and communication problems. The outstanding lease on the London property will be sold.

The London closure will create about 60 new jobs in Doncaster, half of which will be taken by people relocating. A total of 85 from London will be made redundant.

Mr Jon Young, employee relations director, said the Doncaster redundancies would come as a shock to employees and the local community, although the company had warned that more cuts would be needed when the last major redundancies were announced in February.

"The scale of the recession throughout the world is continuing at a level which is severely affecting the sale of our British built products. Very little improvement is expected in 1982," he said.

About 70 per cent of the output of the Doncaster and Bradford plants is exported, so that as well as problems of the recession and high interest rates, the company has suffered from the strength of sterling.

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Repairs tussle over classic hall

BY MAURICE SAMUELSON

THE GOVERNMENT yesterday ordered immediate repairs on an historic Staffordshire building which Josiah Wedgwood, the owners, wants to demolish.

The building is Barlaston Hall, a fine 18th century country house designed by Sir Robert Taylor. It is a classic example of English Palladian architecture.

Wedgwood, which has owned the Hall and surrounding estate since the 1930s, says restoration could cost £1m and would be pointless. Although there will be a public hearing soon on the company's second application to demolish the Hall, Mr Michael Heseltine, Environment Secretary, yesterday ordered urgent work to prevent further deterioration.

Wedgwood expressed surprise at the Minister's move. The building was in a state badly affected by mining subsidence and was riddled with

dry rot, the company said.

Mr James Moffatt, company secretary, said restoration would be "pointless" as no body had provided practical suggestions about its use if it was saved. Wedgwood has suggested the Government become "guardians" of the Hall and carry out the repairs, but this was rejected.

Conservationists, however, were enthusiastic about the proposal. Mr Marcus Binney, chairman of the Save Britain's Heritage organisation, said engineers had reported that the Hall could be stabilised against subsidence by building a concrete basement frame. Architects had said it could be converted into flats.

Mr Binney described Sir Robert Taylor, the builder's designed as "perhaps the most original and distinguished of the second generation of

English Palladian architects, who had modified the Italian characteristics of the first English Palladian buildings."

Mr Heseltine's emergency order was the first taken by an Environment Minister in the interest of conservation, using powers available under existing planning law.

Environment Department officials said efforts to preserve Barlaston Hall, dating from 1955, had failed "largely due to lack of interest and co-operation from Josiah Wedgwood."

A previous application to demolish the Hall in 1975 was refused consent but Wedgwood had refused a subsequent £100,000 offer of help. The Hall is unoccupied and most of the lead has been stripped from the roof.

Mining subsidence has caused the closure of the adjoining Barlaston Parish Church

More advice on insider dealing

By Christine Mair

DIRECTORS SHOULD be encouraged to hold shares in their companies, the Institute of Directors says in the preamble to its revised handbook on insider dealing. But adds: "The cardinal principle for any such investment is that it should not be on a short term basis."

The Institute believes that if shares are held only as long term investments, directors run little risk of breaching the legis-

More UK news on Page 17

lation contained in the Companies Act 1980 which makes it a criminal offence to deal or encourage dealing on the basis of confidential information.

Its booklet, published yesterday, analyses the legislation point by point. It offers advice to directors who need to sell shares for personal reasons "in preparation to demonstrate that you have 'no practicable alternative source of finance'."

It also advises on dealings with stockbrokers—"it is permissible, often beneficial, to expand upon known facts in order to explain properly the position of the company."

The booklet also reproduces the Stock Exchange's Model Code for dealing by directors, and warns that the criminal sanctions of the Act are also supplemented by moral and economic sanctions such as directors' reputations in the stock market.

"Insider Dealing: Guidance for Members following the Companies Act 1980, Director Publications, 116, Prill Mall, London, SW1. Price £3.95.

Drayton wins gains tax appeal

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

DRAYTON COMMERCIAL Investment Company won its appeal yesterday against capital gains tax assessments on the resale of part of a portfolio of investments bought from Eagle Star Insurance Company.

The Court of Appeal was told that the consideration for the portfolio was £3.8m, to be satisfied by the allotment to Eagle Star of 2.4m ordinary shares at 25p in Drayton, then called Union Commercial Investment Company, credited as fully paid-up, the issue price 160p a share.

The price was agreed by reference to the middle-market values of the investments on the Stock Exchange.

Drayton subsequently sold part of the portfolio, and the appeal was concerned with the basis for computing any capital gain by Drayton.

The Inland Revenue contended that the consideration

was to be taken as equal to the market value of the Drayton shares on the day they were first quoted after the allotment, 125p, giving a total of £3.07m.

Drayton contended that the consideration was the price at which the shares were issued. The difference between the contending bases for valuation was therefore about £800,000.

The tax commissioners upheld Drayton's contention and reduced tax assessments on the company for 1972 and 1973 from a total of £818,011 to £349,429. Their decision was reversed by the High Court, from whose ruling Drayton appealed.

Lord Justice Fox said that the consideration was the benefit of an agreement by Drayton to issue the shares and credit them as fully paid.

The appeal court could see no reason for putting on the consideration any value other than that which the parties, a

leading insurance company and an investment-holding company, chose to put upon it, in "an arm's length and bona fide transaction."

In business terms that could not be regarded as an unsatisfactory conclusion. Commercial companies had agreed upon a sale and purchase of assets at a specified price, and there was nothing to suggest that it was not a wholly genuine transaction.

In the circumstances it seemed realistic that the agreed purchase price should be the value of the consideration and should provide the base value of the asset for capital gains tax purposes when the asset was subsequently disposed of.

Allowing Drayton's appeal, the court recognised that the case involved an important point of law and gave the Revenue leave to appeal to the House of Lords.

Fixed investment plunges to 2½-year low

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

INDUSTRY'S fixed capital investment has fallen to the lowest level for 2½ years, with a sharp drop in the iron and steel, paper and textiles sectors.

Revised figures for January to March 1981, published yesterday by the Department of Industry, show that fixed investment was slightly lower, and the slowdown in stocks levels somewhat smaller, than estimated.

Capital expenditure by the manufacturing, distributive and service industries was £2,290m in the first quarter—24 per cent less than in the previous three months—compared with a previous estimate of £2,940m.

Spending has reached the lowest level since the end of

1978. In manufacturing, the volume of investment in the six months to March was 13 per cent less than in the previous half-year.

On the same six-month comparison, the largest falls were in iron and steel (30 per cent), paper, printing and publishing, and textiles, leather and clothing (25 per cent), and food, drink and tobacco (20 per cent).

Most of the remaining sectors showed reductions of around 10 per cent, but the coal and petroleum industry reported an increase of about 12 per cent.

The fall in expenditure on vehicles (29 per cent) during the half-year was much greater than for either plant and machinery (12 per cent) or new building work (9 per cent).

Revised figures show that the physical level of stocks held by manufacturers, wholesalers and retailers fell by £476m between December and March. This compares with estimates of a drop of £500m and reflects a large fall in manufacturing industry's stocks, a small fall in wholesaling, and an increase in retailers' stocks.

In manufacturing, stocks fell by about 3 per cent below their end-1980 levels. The highest rate of destocking (42 per cent) was in the textile, leather and clothing sector where there have been falls in each of the last six quarters. The total drop since September, 1979, now amounts to £220m (at constant 1975 prices) and officials say there is no sign of a slowdown

in the rate of destocking in this sector.

The heavy destocking in the chemicals sector in the second half of last year did not continue into the first quarter of 1981. The small reduction in total stocks reflects an increase of nearly £20m in stocks of materials and fuel, offset by a reduction of more than £20m in holdings of finished goods.

Retailers' stocks rose by £146m in the first quarter after virtually no change in the previous half-year. The rise brings retail stocks back to their level of a year earlier and will have contributed to a reduction in the level of stocks of finished goods held by manufacturing industry.

New Issue
June 26, 1981This advertisement appears
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Discuss moving to Bristol over a glass of wine or two. Or three. Or four...

From Wednesday July 15th to Wednesday July 22nd, Bristol is playing host to the bon viveurs of the world at the World Wine Fair & Festival. Taking place on the city's picturesque waterfront area, it's a happy, colourful blend of open air jazz, dancing, carnival processions, exhibitions, fireworks - plus unlimited wine from over 30 of

the world's wine producing countries.

If you're thinking of expanding or moving your business, why not come along to the Fair as a guest of the City of Bristol? You'll be able to enjoy a carnival day out and at the same time hear how Bristol's commercial and industrial sites, enthusiastic work force, unbeatable communications and attractive surroundings have tempted big names like

Inmos, Sperry Gyroscope, GEC Marconi and Sun Life Assurance to the area.

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UK NEWS - LABOUR

Tube strike threat before Royal Wedding

BY PHILIP BASSETT, LABOUR STAFF

LONDON TRANSPORT faces shutdown of its services from July 20, threatening disruption of the capital's traffic for the Royal Wedding Day.

The moderate National Union of Railwaymen yesterday gave notice of all-out action in a dispute over pay—and it sparked pointed political exchanges between the union and Mr Ken Livingstone, Left-wing leader of the Greater London Council.

The threat of a Tube strike

was made on the eve of a meeting today of leaders of the three rail unions. They will be considering calls from the trains drivers' union Aslef for strike action on British Rail over cuts in services.

The NUR executive has instructed its 15,000 Tube members to strike in three weeks' time in protest at the London Transport Executive's 8 per cent pay offer.

The strike is timed to fall

after the union's annual conference, which opens on Monday. The gap gives considerable time for a solution to be found to the dispute. In 1979, the union gave two weeks' strike notice, but this was lifted after an agreement to go to arbitration.

LTE said after hearing the NUR decision that the union had agreed to an arbitration tribunal this year on a lower offer of 7 per cent for BR employees.

Mr Sid Weighell, NUR general secretary, said the proposed strike would seriously disrupt London travel arrangements for the wedding of Prince Charles and Lady Diana Spencer on July 29.

The 8 per cent offer would mean an increase of about £5 a week on the lowest basic rate of £62.68. The union is demanding an increase in line with the rate of price inflation.

Transport union outflanks supporters of Tony Benn

BY NICK GARNETT, LABOUR STAFF

AN ATTEMPT by the Left to support Mr Tony Benn — to set the issue of Labour's deputy party leadership put to the vote at the Transport and General Workers Union biennial conference — was outflanked yesterday.

The crucial 1.25m block vote of Britain's biggest union will now be left in the hands of its 45-man Labour party delegation.

This is widely expected to vote for Mr John Silkin in the first round. Before this, however, the union will carry out a consultation exercise and the executive will decide in September what recommendations to make to the delegation.

The standing orders committee ruled that amendments supporting Mr. Benn automatically fell when the original

motions were either withdrawn or composed. They also ruled that emergency motions supporting Mr. Benn were out of order because they did not constitute emergency motions.

Left-wing delegates tried to move a reference back of standing orders. Mr. Stan Penderton, the conference chairman, ruled that the standing orders decision be accepted and this ruling was then challenged.

On a vote, however, only a few dozen of the 1,000 delegates voted against the ruling.

Senior union officials at the Brighton conference were delighted with the result and said the Left had missed their chance of securing a vote on the issue by failing to challenge standing orders rulings earlier

in the week.

Mr. Alex Kitson, deputy general secretary, again indicated that in his private view Mr. Benn should not be standing.

A large number of delegates were clearly Benn supporters but this support did not seem overwhelming.

The conference pressed a motion urging the union to prepare and campaign for an early General Election.

It also asked for "tolerance and understanding" of the difficulties facing future Labour Governments "in pursuing long term economic and socialist policies with lasting benefits."

It also confirmed its policy of withdrawal from the Common Market and support for unilateral nuclear disarmament.

Jobs march planned for EEC summit

By Christian Tyler, Labour Editor

ABOUT 1,000 trade unionists from all over Western Europe are expected to attend a march and rally in Luxembourg on Monday as heads of EEC Governments assemble for a summit meeting.

The march is to draw attention to a programme of action drawn up by the European Trades Union Confederation to persuade Governments to encourage growth and cut into unemployment.

ETUC leaders will hold a public meeting with members of the European Parliament as part of the campaign to press their economic prescriptions on EEC Ministers.

The economic programme, details to be published the same day, owes much to work by the TUC. It believes that political recognition of the interdependence of public and private-sector recovery is gaining ground in the UK.

Lucas may be near 5% pay deal

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

MILITANT UNION opposition to Lucas Industries' 5 per cent take-it-or-leave-it pay offer is crumbling. More than 2,600 Birmingham workers have returned a union recommendation for an all-out strike, in favour of accepting the offer.

If Lucas, the automotive and aerospace components supplier, succeeds in imposing such a deal on the 59,000 workers, it would give a strong lead to competitors.

Lucas, with a wage review date of July for most workers, heads the motor industry pay round. Last year, the company set the pace for future negotiations by pushing through a 10 per cent deal—an offer regarded at the time as dangerously low because of worker unrest about the pace of inflation.

Opposition this year, as last, was expected from the 13,000 workers in the profitable aerospace division. They claim that productivity advances already made justify a wage increase at least in line with the cost of living.

Shop stewards representing more than 2,600 workers at Shaftebury Lane and York Road, Birmingham called for a total stoppage from today—a move union officials believed would quickly disrupt all Lucas aerospace activities.

But demands for a mass meeting grew with the news that aerospace workers at the Hénel Hemstead plant had accepted the 5 per cent. The Birmingham workers consequently opted to fall in line and rejected militant action.

A meeting of shop stewards representing the 13,000 white-collar and manual workers has been called for Monday to review the position.

The divisions already exposed will make it difficult to sustain a credible campaign of opposition.

The apparent disarray of plants in the aerospace division will further undermine thoughts of opposition from the troubled motor components sector.

Morale is already low among the automotive plants where Lucas is seeking a cut of 4,500 jobs.

Lucas Industries has stressed to the trade unions that it can afford no more than 5 per cent because of the downturn in world markets and the need to remain competitive. It insists that money cannot be diverted from research and development and new investment.

Ambulances to strike today

By Pauline Clark, Labour Staff

Widespread disruption of the country's ambulance services is expected today as ambulance workers embark on their second 24-hour stoppage in protest at a 6 per cent limit imposed on their wage bill increase.

They are demanding a 15 per cent pay rise and emergency service status with police and firemen.

The London Ambulance Service was given 16 hours' notice of today's action despite an earlier threat that no prior warning would be given. Emergency cover will not be maintained in London—contrary to the union's general strategy.

The last London strike on June 15 was supported by about 90 per cent of ambulance men. The number of emergency calls halved.

Move against closed shops

By Our Labour Editor

FURTHER SUPPORT for new laws to give closed shop "victims" much higher cash compensation has come from a group of professional and management organisations.

The Managerial, Professional and Staff Liaison Group suggests that closed shops should be registered with the trade union Certification Officer, who should be able to review them at about five-year intervals.

Extra cash for building men

By Nick Garnett, Labour Staff

CONSTRUCTION unions have secured several pay deals, including one for the Thames barrier site, above the industry's disputed national offer.

Negotiations are due to resume nationally next week and there has been some expectation that the national offer of 6.2 per cent will be raised.

Union officials said yesterday that the local deals would put added pressure on negotiators.

A special conference of Transport and General Workers' Union refinery shop stewards for all the oil companies is being convened to discuss refining cuts.

Unions in ICL cash plea

BY JOHN LLOYD, LABOUR CORRESPONDENT

UNIONS AT ICL, the UK's largest computer-manufacturer, seek a joint approach with the company to the Government for a much larger injection of cash into the company.

The Government has guaranteed a £200m bank loan over the next two years, a level of assistance which the company's new management has said is sufficient.

However, unions believe that it is not enough to secure ICL's future because of larger subsidies to computer and communications industries elsewhere in the European Community and in Japan.

Mr Roy Sanderson, national

engineering officer of the Electrical and Plumbing Trades Union, said yesterday that the union was "concerned with the way successive Governments have poured large amounts of money into declining no-hope industries while innovative high-technology sectors of industry have had to make do with a pittance."

The unions will hold further talks with ICL management on July 2 and press the case put at a union delegates' meeting earlier this week for all 5,200 redundancies sought.

They will call a one-day strike and a lobby of Parliament on July 8.

Philip Bassett examines a report on Civil Service comparability

Parting shots from the Pay Board

THE GOVERNMENT'S inquiry into future pay determination in the Civil Service, which will be announced on Monday, may well have few pieces of evidence before it as awkward to handle as the report of the Service's Pay Research Unit Board, published today.

The significance of the board's final report — which goes considerably beyond its original terms of reference in its comments of Civil Service pay determination — is pointed up by the fact that yesterday the Prime Minister received the resignations of all the board's independent members.

The board was set up in May 1978 by the Labour Government to oversee the work of the Service's Pay Research Unit. Its role was to provide information on comparable pay outside the Civil Service to be used as a basis for negotiations on the annual pay deal.

The present Government's suspension last October of the pay agreement led to the 10-week-old strike action. Earlier this month the Government gave six months' formal notice of its complete withdrawal from the agreement.

The unit, which itself is to be run down, has stopped work on comparisons for the 1982 Civil Service pay deal, leaving the Board without a role.

However, like the Clegg Commission before it, the Board warns as its swansong that it, or something like it, will have to return: "We feel sure that whatever new system might be established, sooner or later a body like the unit would have to be re-created."

In apparent conflict with the Government's dislike of comparability as a system, the report also notes that "comparability based on jobs and responsibility should continue to be an important feature in any future arrangements for settling Civil Service pay."

Officials at the unit go further, claiming that no Government can ignore outside pay in settling salaries in the Civil Service. Whether the body collecting information is called the PRU or not, the need for facts on pay will demand it.

Some may even indicate that because of this the whole proposed inquiry may well be pointless—and that in the end, a return to something like the present system become inevitable.

But it is not just this apparent support for the line of the Council of Civil Service Unions that will make the report awkward to deal with. Such outright opposition to some aspects of present Government thinking, coupled in the report with an espousal of other key elements, such as letting market forces have greater effect, will also give credence to the more politically-unpalatable areas.

The report, for instance, adds to criticism of the uprating of comparability information, by applying the Retail Price Index to it just before the service's due settlement date of April 1. It agrees with the Common's all-party Treasury and Civil Service Committee that its work is far too restricted and secret.

It argues that the unit should be able to analyse and interpret the raw comparability data,

rather than just leaving it to the negotiators from both sides.

It suggests that a lower cut-off point—the rank of principal rather than assistant secretary—be applied, because of the difficulty of taking into account above principal level such elements as company cars, and other fringe benefits.

The board believes an opportunity to create a credible and acceptable pay system for the Civil Service was lost last year—and implicitly, the blame is laid at the unions' door.

That was when the Government put forward proposals on pay—including linking pay and performance and bringing in regional pay to allow greater scope for market forces to act.

These proposals seem certain to be raised again when the Government gives evidence to the forthcoming pay inquiry. While no firm shape has been given to these ideas, behind the board's report lie ideas about a more flexible approach to Civil Service pay which may give indications of government thinking.

The PRU pay comparisons provide absolute data on outside pay levels. However, they take no account of pay or prices trends prevailing at the time of settlement.

A new system, therefore, might combine the two—so that if relevant indices at the time of a settlement showed falling pay levels they would have to be taken account of accordingly—but also vice versa.

Strict comparability in every year, therefore, might not be maintained. But pay overall, in a relatively short period of three to four years, should provide

broadly in line with outside movements.

Such a system would meet the criticism of some Ministers that the present pay research system is too slow, and too unresponsive to prevailing economic conditions.

Similarly, rather more flexibility might be introduced into the pay structure. If such a system were applied, say, to principal grade—and if the very senior grades pay was still covered by the Top Salaries Review Body—the grades in between might have their pay determined by extrapolation. That would give perhaps a broader differential spread than might otherwise have been achieved, which would satisfy those Civil Service unions which argued the case of eroded differentials.

Such ideas have been put to Ministers for their consideration on the problem of Civil Service pay.

While putting forward concrete and constructive proposals, the board's report seems something like a rear-guard action from a body for which the Government clearly has little use for.

Some of the changes suggested would call further into question the independence of any body which might apply them. In December the unit was judged by the High Court to be "an arm of Government."

However, like the Clegg Commission's parting shot, the board provides considerable food for thought.

Report of the Civil Service Pay Research Unit Board and the Civil Service Pay Research Unit 1981. SO: £2.70.

PARLIAMENT and POLITICS

Downey to become Comptroller

By Peter Riddell

THE TRADITION of appointing a senior Treasury official as Comptroller and Auditor General — the watchdog and scrutineer of public spending — is being maintained, despite a search outside Whitehall for a suitable candidate.

Mr Gordon Downey, 53, a deputy secretary responsible for the industrial side of the Treasury, will take over on October 1 from Sir Douglas Hensley who is retiring.

There has been a lively debate in the last couple of years between Whitehall and a number of senior MPs at Westminster about the standing and terms of reference of the Comptroller and Auditor General who runs the Exchequer and Audit Department.

His staff check the probity and accuracy of Government financial accounts and more significantly, enquire into the efficiency and cost effectiveness with which money is spent. His reports form the main raw material for the investigations of the prestigious all-party Public Accounts Committee of the Commons, at present chaired by Mr Joel Barnett, the former Labour Chief Secretary to the Treasury.

Reports from a number of committees of MPs have urged that the Comptroller and Auditor General should be made fully responsible to Parliament. This idea has been resisted by the Treasury which in a Green Paper in March 1980 suggested that the C and AG should remain an office holder under the Crown.

The Treasury said there would be consultations with the chairman of the Public Accounts Committee when the post had to be filled.

The names and words pub-

Labour details plan to quit EEC within 12 months of election

BY MARGARET VAN HATTEM, LOBBY STAFF

PLANS for a Labour Government to take Britain out of the EEC within 12 months of being elected were unveiled at Westminster yesterday.

In a discussion paper outlining the legal steps involved in withdrawal, the Labour Common Market Safeguards Committee claims that the 1972 European Communities Act could be repealed immediately, and that withdrawal from the Treaty of Accession could be negotiated, under international law, over 12 months.

Introducing the paper Mr Denis Davies, Labour's spokesman on Europe, denounced the EEC Commission's 25-page plan for restructuring the Community budget and reforming the Common Agricultural Policy, published on Wednesday, as "mere tinkering."

The proposals were certain to be rejected by the other EEC countries. They would leave Britain even worse off. "We'd be

paying £700m into the EEC budget in the first year, compared with £500m this year."

"The Commission is just tinkering and we've been down this road too often before to believe that anything is going to happen. The CAP is not going to be radically reformed, because there are too many interests vested in it."

Mr Davies said that the party felt no ill-will toward other EEC members, and emphasised the need to preserve friendly relations with them throughout the process of negotiating withdrawal.

The Safeguards Committee's paper has no official status, but is understood to be broadly similar to an "official" paper being drawn up for presentation to the party's October conference.

It starts by rejecting the case for another referendum, on the grounds that EEC withdrawal is an essential part of Labour's general economic strategy, open-

ing the way for the interventionist and protectionist policies a Labour Government would implement.

Acceptance of the package as a whole at the next General Election would constitute sufficient mandate for EEC withdrawal.

Mr Davies' remarks, it says, "immediate repeal of this European Communities Act would deny EEC law any legal effect in British courts, though a few 'unwanted EEC rules' contained in other UK legislation would remain."

These steps would not affect British obligations under international law, which could be discarded under Article 56 of the Vienna Convention on the Law of Treaties.

This article, inserted at Britain's request, provides for withdrawal from international treaties so long as the withdrawing party gives not less than 12 months' notice of its intention.

New companies face ban on title words

BY OUR PARLIAMENTARY STAFF

A LIST of more than 100 sensitive words and names covering Royal and various professions which new companies will be forbidden to use in their title without permission, was published by the Department of Trade.

The list will be included as an annex to the Companies (No 2) Bill now being considered in a Commons committee which aims at virtually abolishing the pre-registration vetting of company names and provides for the closure of the Registry of Business Names.

The names and words pub-

lished yesterday, which are similar to a list used in the past as a guide to pre-registration vetting, are divided into two sections.

First, a company would be unable to register with a name containing words such as Royal, Bank, Police, Chemist or Charity unless it obtained a letter of "non-objection" from the relevant Government department or professional body.

The second group involves the consent of the Secretary for Trade before a company could register using words which

implied national or multinational pre-eminence, such as European, British or International.

Permission would also be needed for words which suggested a Government connection, patronage or sponsorship, business pre-eminence or representative status.

Companies would need the permission of the Secretary for Trade to use names that implied specific objects or functions, such as Stock Exchange, Building Society, Trade Union, or Chamber of Commerce.

Elinor Goodman on the weighty deliberations behind net curtains

Croydon SDP debates by-election tactics



Respectable rows of 1930s houses, fronted by roses, are the setting for discussions on co-operation between the Liberals and Social Democrats and on such issues as respect for the individual

SOCIAL DEMOCRATS in Croydon will today, somewhat to the irritation of local Liberals and some of their own leaders in London, take another painstaking step down the road to democracy. The local SDP chairman is to ball his 400 members on how they want to fight the by-election in Croydon north-west.

The SDP members, who only had their first meeting two weeks ago, are to be offered a range of options, both philosophical and practical.

At one end of the scale of Liberal/Social Democratic co-operation will be the idea of a fully fledged joint candidate fighting on a joint manifesto. At the other end will be the idea of the SDP putting up separate candidates, and so flying straight in the face of the agreement negotiated in such a highly civilised manner between the leaders of the two parties earlier this month.

In between, will be the more likely option of the SDP supporting a Liberal candidate in the same way as local Liberals are supporting Mr Roy Jenkins in Warrington. Also on the ballot paper will be such issues as whether the new party should include respect for the individual among its list of priorities.

Since the local Liberals—who under the terms of the national agreement have first option on Croydon North-west—have already gone ahead and endorsed Mr Bill Pitt as their candidate, the SDP ballot may seem to be taking democracy to unnecessary lengths.

Mr Pitt, who has fought—and, as some SDP members like to point out, lost—three parliamentary elections at the European election in the area, is clearly impatient to get on with the job. But the candidacy is still not quite sewn up. Mrs Shirley Williams is sitting tantalisingly on the sidelines, while as far as Mr Tyrrell Burgess, the local SDP chairman is concerned, the at stake is a "whole quality of the alliance."

Personally, he believes, co-operation is essential for the "credibility" of the alliance. But some of the SDP members locally, like Social Democrats elsewhere in the country, are distinctly snooty about the Liberals, claiming that they are identified with failure and pre-occupied with outdated ideas about elections.

On paper, Croydon North-west might seem to be the kind of seat of which Liberal and Social Democratic dreams are made. Mr Robert Taylor, the Conservative MP who died last week, had a majority of only 3,789, which means that it is vulnerable to an anti-Government swing far smaller than that shown in most recent polls of opinion nationally. It is also in the South, where most of the spectacular Liberal by-election coups have taken place.

But the people who have inspected the constituency on behalf of all four of the political parties have agreed that it will be a very difficult one for the alliance to make an impact, and that only Shirley Williams would stand a real chance of winning it.

Interestingly, both the Tories and Labour acknowledge that she just might be able to pull it off. Even she could have to work very hard at a victory, however, judging by the response of shoppers in Northbury earlier this week. Only a handful seemed really enthu-

siastic about the idea of the Social Democrats.

Croydon North-west is typical of the many seats around the country where the two major parties have squeezed the Liberals out, despite the energetic efforts of local Liberals to identify with the local community. The main parties have successfully argued that a vote for the Liberals would be a wasted one. For this reason, the by-election will provide a very good test of whether the new alliance will be able to break the two-party system.

At the last election, the Liberals got 10.5 per cent of the votes polled. Their performance in the GLC election earlier this year was not much better and only in February, 1974, did they manage to get their share up to almost 23 per cent.

Mr Taylor, whose right-wing views seemed to appeal to local Tories, increased his share of the vote to just under half at the last election, but one of the features of the seat is the stability of the votes for the main parties.

Drive around Thornton Heath, Northbury and the other suburbs, which are sprawled to make up the constituency, and you get some idea of the problems facing a third party. There are rows of almost identical 1930s houses, where net curtains are the norm and most people seem more interested in being respectable than in bringing about radical change.

Most people seem proud of their houses and in nearly every garden at the moment there are roses blooming. There are none of the really lush houses found in neighbouring Croydon Central, or many of the really rundown areas found in Lambeth to the north of the constituency.

But nevertheless both parties can point to streets where their support is fairly solid. In the north of the constituency there are many tree-lined streets, where to vote anything but Conservative is the exception. The Tories also claim a fairly strong—and generally right-wing—working class vote. But on the count of the big companies which came into Croydon as part of the move out of London are said to have stopped recruiting clerical staff.

The cutback in public spending has also affected Croydon, which prides itself on having

some of the lowest rates in the London area. Seven schools are due to be closed, despite local protests, and the facilities in some hospitals have been reduced. Council house tenants complain that repairs are not being done, and, despite the relatively low rate in the pound, ratepayers have had to face a 27 per cent increase in their bills.

Before the GLC election in May, the Tories carried out a rough poll of voters and found an almost total disinterest in the Social Democrats—who, to be fair, were not actually fielding any candidates. There was considerable concern about unemployment, followed by immigration, and, more obscurely, litter.

Both the Tories and Labour had expected Labour to win Croydon North-west in the GLC elections. In the event, the Tories managed to get enough of their supporters out to vote, despite a swing to Labour of 16 per cent, which was higher than for London as a whole.

In a traditional fight with Labour, a swing of this size would be more than enough to take the Westminster seat for Labour, which only needs a swing of 4.7 per cent. According to Mr Boden, who will now face competition for the seat from all the many Labour hopefuls who fail to get nominated at Warrington, Labour "ought to be able to elect the Tory majority."

But he acknowledges that the swing against the Government has been far less in the South East than the North of London. Like the Tory agent, he says that if Mrs Williams decided to stand, it could totally change the situation.

Whether or not Mrs Williams does stand in place of Mr Pitt, the new relationship between the Liberals and the Social Democrats should strengthen the third party vote. The odds must be heavily stacked against the Conservatives holding the seat if they do lose it, will be the first by-election loss of the Parliament and will have a far greater impact on the Government than whatever happens at Warrington in July.

For, if the people of Croydon, who have escaped relatively lightly from the recession, turn against the Government, it will send a shiver down the spine of all those Tory MPs representing areas where the recession really has hit home.

Nott's statement prompts concern about job losses

BY IVOR OWEN



Nott sailed through most of the exchanges without suffering damage

DEFENCE CUTS announced yesterday will mean some reduction in the operational readiness of the force of Royal Navy destroyers and frigates committed to NATO, Mr John Nott, Defence Secretary, admitted in the Commons yesterday.

Initial reaction by MPs to his announcement of the outcome of the latest and most radical of the defence reviews carried out in recent years produced more expressions of concern about the civilian job losses—running into several thousands—than anxiety about the strategic implications.

Mr Nott sailed through most of the exchanges without suffering any material damage, mainly because he was able to reassure Tory backbenchers with the fact that the cut in the Navy's surface fleet was nothing like a "catastrophic" as had been forecast by some newspaper reporters.

Even a salvo from Dr John Gubbitt (Lab., Dudley East), a former Defence Minister, who accused Mr Nott of having sunk more of the Royal Navy's ships in one afternoon than any foreign admiral ever had, made little impact on his buoyancy.

Dr David Owen, MP for Devonport and Parliamentary leader of the Social Democrats and himself a former Navy Minister, provided Mr Nott with support on a scale which clearly angered some of his former political colleagues.

Unperturbed by heckling from his Labour critics, Dr Owen congratulated Mr Nott for at long last, after two years of "total unreality," grappling with the central need to control the defence budget.

Dealing with the expected broadside from Mr Keith Speed (C., Ashford), who was sacked from his post as Navy Minister when he made a pre-emptive strike in support of the surface

fleet, Mr Nott said he had not sought to hide the reduction in overall readiness of the destroyers and frigates committed to NATO.

Angry protests by Mrs Peggy Fenner (Con., Rochester and Chatham) and Sir Frederick Burden (Con., Gillingham) about the closure of Chatham dockyard—7,000 people will lose their jobs—produced no more than a solemnly intoned intimation of regret from the Defence Secretary.

He justified the closure—and the rundown of Portsmouth dockyard, involving another 6,000 or 7,000 job losses—on the grounds that the expense of providing the infrastructure needed for regularly refitting and modernising frigates could not be justified when it would be more cost effective to build new ships.

Sir Frederick Burden—"this is the most distressing day we have had in 30 years in the

House"—warned Mr Nott: "I believe there is a gut reaction among many people against the cuts you are making in the Royal Navy."

Mr Nott could only promise to do his best to hold the surface fleet commitment to NATO to about 50, but added ominously that it would obviously vary year by year.

Mr Brynmor John, Labour's Shadow Defence Minister, suggested that Mr Nott had hidden the full effect of the cuts he had announced behind a smoke-screen of words.

He claimed that so far MPs had heard only the first instalment of the cutback in conventional forces, which the Government had to undertake.

In order to finance the acquisition of the Trident missile system, Mr John said, the Government would have to cancel "this piece of nuclear folly," also probed the implications of the reduction in

the navy's surface fleet for the warship building yards.

He called for an assurance that it would not mean British Shipbuilders having to scrap their corporate plan.

Mr Nott reported that consultations were in progress with British Shipbuilders, and other ship-building concerns.

He indicated that it would be between a year and 18 months before it was possible to place the first order for the new class of anti-submarine frigate, which would be built with an eye to export orders as well as to meet the needs of the Royal Navy.

Mr Nott accepted that the warship building yards faced problems and he envisaged the emergence over the next few years of new advanced technology which would have repercussions for the present labour intensive warship building capacity.



John: suggested that the full effects of the cuts had been hidden

Failure to examine implications of Trident criticised

By Bridget Bloom

CONSERVATIVE and Labour members of the House of Commons defence committee yesterday criticised the Government for its failure to examine the implications of its decision to buy the Trident missile system from the United States.

The criticism comes in the select committee's report on Britain's Strategic Nuclear Weapons Policy which shows that on the basic question of the suitability of Trident to replace the Polaris nuclear deterrent the Conservative and Labour groups are, as predicted, diametrically opposed. The four Labour members of the committee make it clear that they do not challenge the principle of Britain's independent nuclear deterrent but they firmly oppose the Trident decision.

In a 28 page minority report they recommend that the Government study cheaper options, such as putting existing Polaris missiles into new submarines.

In a much shorter report, the majority Conservative group endorses the Trident as "the most appropriate choice to succeed Polaris." But the Conservative members' support for the Government's decision is tempered by criticism in several key areas.

Both groups regret the failure of the Ministry of Defence to spell out the "opportunity costs" of Trident. "We have found it very difficult to assess what effect the Trident decision will have on the rest of the defence budget because the Ministry of Defence has not been prepared to take the committee fully into its confidence," the Tory report notes.

Concern

Both Conservative and Labour groups express concern that the decision to build four Trident submarines will mean that the existing programme for nuclear powered submarines—SSNs—will have to be severely cut back, since Vickers, at Barrow, is currently the only nuclear-capable shipyard.

The Labour minority report members, who have based their opposition to Trident primarily on the opportunity cost question, maintain that modernisation programme for the air force will also suffer. "The penalties for the rest of the defence budget are simply unacceptable," Dr John Gilbert, leader of the Labour group, told a press conference held to launch the minority report yesterday.

Both the Tory and Labour reports also highlight the uncertainties still surrounding key aspects of the Trident project. In view of this uncertainty, the Labour members overtly and the Tory members implicitly accept that £600 (at mid 1980 prices) is probably a more realistic estimate than the £450m-£550m-£650m-£750m-£850m-£950m-£1,050m-£1,150m-£1,250m-£1,350m-£1,450m-£1,550m-£1,650m-£1,750m-£1,850m-£1,950m-£2,050m-£2,150m-£2,250m-£2,350m-£2,450m-£2,550m-£2,650m-£2,750m-£2,850m-£2,950m-£3,050m-£3,150m-£3,250m-£3,350m-£3,450m-£3,550m-£3,650m-£3,750m-£3,850m-£3,950m-£4,050m-£4,150m-£4,250m-£4,350m-£4,450m-£4,550m-£4,650m-£4,750m-£4,850m-£4,950m-£5,050m-£5,150m-£5,250m-£5,350m-£5,450m-£5,550m-£5,650m-£5,750m-£5,850m-£5,950m-£6,050m-£6,150m-£6,250m-£6,350m-£6,450m-£6,550m-£6,650m-£6,750m-£6,850m-£6,950m-£7,050m-£7,150m-£7,250m-£7,350m-£7,450m-£7,550m-£7,650m-£7,750m-£7,850m-£7,950m-£8,050m-£8,150m-£8,250m-£8,350m-£8,450m-£8,550m-£8,650m-£8,750m-£8,850m-£8,950m-£9,050m-£9,150m-£9,250m-£9,350m-£9,450m-£9,550m-£9,650m-£9,750m-£9,850m-£9,950m-£10,050m-£10,150m-£10,250m-£10,350m-£10,450m-£10,550m-£10,650m-£10,750m-£10,850m-£10,950m-£11,050m-£11,150m-£11,250m-£11,350m-£11,450m-£11,550m-£11,650m-£11,750m-£11,850m-£11,950m-£12,050m-£12,150m-£12,250m-£12,350m-£12,450m-£12,550m-£12,650m-£12,750m-£12,850m-£12,950m-£13,050m-£13,150m-£13,250m-£13,350m-£13,450m-£13,550m-£13,650m-£13,750m-£13,850m-£13,950m-£14,050m-£14,150m-£14,250m-£14,350m-£14,450m-£14,550m-£14,650m-£14,750m-£14,850m-£14,950m-£15,050m-£15,150m-£15,250m-£15,350m-£15,450m-£15,550m-£15,650m-£15,750m-£15,850m-£15,950m-£16,050m-£16,150m-£16,250m-£16,350m-£16,450m-£16,550m-£16,650m-£16,750m-£16,850m-£16,950m-£17,050m-£17,150m-£17,250m-£17,350m-£17,450m-£17,550m-£17,650m-£17,750m-£17,850m-£17,950m-£18,050m-£18,150m-£18,250m-£18,350m-£18,450m-£18,550m-£18,650m-£18,750m-£18,850m-£18,950m-£19,050m-£19,150m-£19,250m-£19,350m-£19,450m-£19,550m-£19,650m-£19,750m-£19,850m-£19,950m-£20,050m-£20,150m-£20,250m-£20,350m-£20,450m-£20,550m-£20,650m-£20,750m-£20,850m-£20,950m-£21,050m-£21,150m-£21,250m-£21,350m-£21,450m-£21,550m-£21,650m-£21,750m-£21,850m-£21,950m-£22,050m-£22,150m-£22,250m-£22,350m-£22,450m-£22,550m-£22,650m-£22,750m-£22,850m-£22,950m-£23,050m-£23,150m-£23,250m-£23,350m-£23,450m-£23,550m-£23,650m-£23,750m-£23,850m-£23,950m-£24,050m-£24,150m-£24,250m-£24,350m-£24,450m-£24,550m-£24,650m-£24,750m-£24,850m-£24,950m-£25,050m-£25,150m-£25,250m-£25,350m-£25,450m-£25,550m-£25,650m-£25,750m-£25,850m-£25,950m-£26,050m-£26,150m-£26,250m-£26,350m-£26,450m-£26,550m-£26,650m-£26,750m-£26,850m-£26,950m-£27,050m-£27,150m-£27,250m-£27,350m-£27,450m-£27,550m-£27,650m-£27,750m-£27,850m-£27,950m-£28,050m-£28,150m-£28,250m-£28,350m-£28,450m-£28,550m-£28,650m-£28,750m-£28,850m-£28,950m-£29,050m-£29,150m-£29,250m-£29,350m-£29,450m-£29,550m-£29,650m-£29,750m-£29,850m-£29,950m-£30,050m-£30,150m-£30,250m-£30,350m-£30,450m-£30,550m-£30,650m-£30,750m-£30,850m-£30,950m-£31,050m-£31,150m-£31,250m-£31,350m-£31,450m-£31,550m-£31,650m-£31,750m-£31,850m-£31,950m-£32,050m-£32,150m-£32,250m-£32,350m-£32,450m-£32,550m-£32,650m-£32,750m-£32,850m-£32,950m-£33,050m-£33,150m-£33,250m-£33,350m-£33,450m-£33,550m-£33,650m-£33,750m-£33,850m-£33,950m-£34,050m-£34,150m-£34,250m-£34,350m-£34,450m-£34,550m-£34,650m-£34,750m-£34,850m-£34,950m-£35,050m-£35,150m-£35,250m-£35,350m-£35,450m-£35,550m-£35,650m-£35,750m-£35,850m-£35,950m-£36,050m-£36,150m-£36,250m-£36,350m-£36,450m-£36,550m-£36,650m-£36,750m-£36,850m-£36,950m-£37,050m-£37,150m-£37,250m-£37,350m-£37,450m-£37,550m-£37,650m-£37,750m-£37,850m-£37,950m-£38,050m-£38,150m-£38,250m-£38,350m-£38,450m-£38,550m-£38,650m-£38,750m-£38,850m-£38,950m-£39,050m-£39,150m-£39,250m-£39,350m-£39,450m-£39,550m-£39,650m-£39,750m-£39,850m-£39,950m-£40,050m-£40,150m-£40,250m-£40,350m-£40,450m-£40,550m-£40,650m-£40,750m-£40,850m-£40,950m-£41,050m-£41,150m-£41,250m-£41,350m-£41,450m-£41,550m-£41,650m-£41,750m-£41,850m-£41,950m-£42,050m-£42,150m-£42,250m-£42,350m-£42,450m-£42,550m-£42,650m-£42,750m-£42,850m-£42,950m-£43,050m-£43,150m-£43,250m-£43,350m-£43,450m-£43,550m-£43,650m-£43,750m-£43,850m-£43,950m-£44,050m-£44,150m-£44,250m-£44,350m-£44,450m-£44,550m-£44,650m-£44,750m-£44,850m-£44,950m-£45,050m-£45,150m-£45,250m-£45,350m-£45,450m-£45,550m-£45,650m-£45,750m-£45,850m-£45,950m-£46,050m-£46,150m-£46,250m-£46,350m-£46,450m-£46,550m-£46,650m-£46,750m-£46,850m-£46,950m-£47,050m-£47,150m-£47,250m-£47,350m-£47,450m-£47,550m-£47,650m-£47,750m-£47,850m-£47,950m-£48,050m-£48,150m-£48,250m-£48,350m-£48,450m-£48,550m-£48,650m-£48,750m-£48,850m-£48,950m-£49,050m-£49,150m-£49,250m-£49,350m-£49,450m-£49,550m-£49,650m-£49,750m-£49,850m-£49,950m-£50,050m-£50,150m-£50,250m-£50,350m-£50,450m-£50,550m-£50,650m-£50,750m-£50,850m-£50,950m-£51,050m-£51,150m-£51,250m-£51,350m-£51,450m-£51,550m-£51,650m-£51,750m-£51,850m-£51,950m-£52,050m-£52,150m-£52,250m-£52,350m-£52,450m-£52,550m-£52,650m-£52,750m-£52,850m-£52,950m-£53,050m-£53,150m-£53,250m-£53,350m-£53,450m-£53,550m-£53,650m-£53,750m-£53,850m-£53,950m-£54,050m-£54,150m-£54,250m-£54,350m-£54,450m-£54,550m-£54,650m-£54,750m-£54,850m-£54,950m-£55,050m-£55,150m-£55,250m-£55,350m-£55,450m-£55,550m-£55,650m-£55,750m-£55,850m-£55,950m-£56,050m-£56,150m-£56,250m-£56,350m-£56,450m-£56,550m-£56,650m-£56,750m-£56,850m-£56,950m-£57,050m-£57,1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MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

Worker co-operatives: the search for a raison d'être

WORKERS' co-operatives are coming back into fashion in Britain, for the second time in a decade. Otherwise, they have been largely ignored for most of this century because they do not fit into the adversarial traditions of the UK's political and industrial life. But the pressures of the recession, together with changing social attitudes, are reawakening interest in this alternative form of industrial organisation.

In the mid-1970s, interest was first revived with the lame-duck co-ops of Meriden, KME and the Scottish Daily News which were rescued with the help of Tony Benn, then Labour Industry Secretary. All, apart from Meriden, have since closed.

Around the same time, the success of a community of co-ops at Mondragon in the Basque area of Spain excited considerable interest in Britain, particularly among people outside the Labour Movement who saw co-ops as a means of curbing industrial conflict and increasing the entrepreneurial endeavour of the individual.

Now the recession has

brought two further distinctive developments. First the Manpower Services Commission's various job creation programmes have helped a considerable number of very small workshops and other enterprises to start up. There has also been a surge of support from various local councils, mainly Labour controlled, and there have been some cases of unemployed workers using redundancy pay to start new businesses.

Secondly, there is the craze for management buy-outs. These usually involve a large company selling a subsidiary to senior executives who run it on their own. Such developments do not fit in with the collectivist notions of the Labour Movement. But they can involve a degree of employee ownership and participation, and can certainly be regarded as a step towards a form of co-operative. The proposals announced last week for management and other employees to take over the State-owned National Freight Company are probably the most

dramatic example of this to emerge so far.

At the same time the Department of Industry this week announced that it is to give the State-backed Co-operative Development Agency its second tranche of funds since it was set up in 1978, and is asking it to concentrate on helping worker co-operatives in partnership with small business agencies.

Three books have recently been published which throw light on these developments, and illustrate the many political and practical pitfalls that face a would-be co-operative.

Dreams

A general survey of co-ops in Britain and abroad has been produced by Jenny Thornley in her book which is aptly subtitled "Jobs and dreams". The main lesson is that in the UK few co-ops jobs survive as a dream. But the book gives a useful survey of co-ops in other countries, particularly France and Italy, pointing out how they flourish in conditions different from those in the

UK. The recent surge of interest in job creation co-ops in the UK is also explored, along with the myriad of agencies that have been founded by local councils and other organisations.

Different people are motivated by co-ops for different reasons. In some cases, as the book says, co-ops can be regarded as "commercial enterprises" which "do not attack the class nature of society." They can therefore be regarded as "an alternative form of company which should be supported."

That was the attraction of the Spanish Mondragon co-ops to a study team funded by the Anglo-German Foundation for the Study of Industrial Society in 1978. Its report drew support from the Liberal Party in particular, and also helped to generate wide-ranging interest in the subject.

The report saw co-ops as a middle way between outright capitalism and socialism, preferring the notion of workers holding individual stakes in their co-ops to the collective ownership demanded by the

Labour Movement's co-op supporters.

The authors cited Mondragon as an example of how a community of co-ops, including a bank, could thrive in a capitalist society. Now however another study prepared within the British Co-operative movement has challenged that view.

The study was published after a visit to Mondragon by a group from the Royal Arsenal Co-operative Society and has recently been reprinted. It stresses that the Mondragon co-ops grew up when Spanish trade unions were outlawed, that the success of the bank depended on strong local loyalties, and that above all the whole basis for the community of co-ops depended on support from the Basque nationalist movement.

So the relevance of Mondragon for the UK must be tempered: first, by the fact that there have not been any strong trade unions and that the Spanish workers saw the co-ops as an alternative outlet. Spanish unions were legalised in 1977 and are now building

up their influence, so it remains to be seen how they try to influence events.

Secondly there was the strong separatist influence that inspired the interest among both managers and other workers in building up a regional industrial centre of a different type from the rest of Spain. (It is this aspect that has led Welsh trade unions to study the Mondragon experience).

Anarchic

The Royal Arsenal report concludes that the considerable commercial and employment gains made by Mondragon "are ephemeral whilst they are at the mercy of an anarchic profit-seeking economy." It thus sharply forces any starry-eyed idealist to face up to the realities of Britain's politically-based adversarial traditions.

Such stark reality also comes through in the third book, a study of workers' sit-ins and co-ops which has been produced by Ken Coates from the Nottingham base of the Insti-

tute for Workers Control. Not only does the author see developments solely in terms of the class struggle, but the opposition from all quarters of the establishment which he recounts underlines how deeply the struggle is imbedded in Britain not only among those who are fighting constantly for change but among those who will resist change at all costs.

So the future of co-ops in Britain is uncertain. The most successful may well be enterprises such as management buy-outs which offer only a little worker influence, and so do not challenge the foundations of industrial ownership and management.

The least successful seem to be those founded out of failure, like the Benn enterprises. There must also be considerable scepticism about job-creation co-ops formed by the Manpower Services Commission, which often involve people who have no ideological commitment to co-operatives nor any real interest in being partners in founding a new business.

There is also the problem that

there are quite bitter debates over the purpose of co-ops and about how commercially-oriented they should be allowed to become. The enthusiasm of people such as community workers (or as Jenny Thornley puts it middle class political drop-outs) is regrettably no substitute for sound management and constructive worker participation. It is certainly not an effective challenge to Britain's unenthused trade unions and polarised industrial life. Nevertheless, co-ops undoubtedly can play a role and the problems encountered so far should not be regarded as insurmountable.

Workers' Co-operatives - Jobs and Dreams, by Jenny Thornley Heinemann Educational Books Price £14.50.

Mondragon - The Basque Co-operatives. A report by the Royal Arsenal Co-operative Society. Price 55p.

Work-in. Sit-ins and Industrial Democracy. By Ken Coates. Spokesman. Price £2.95 paperback, £10 hardback.

John Elliott

How Hotpoint burnt its fingers over communications

JUST BECAUSE a company's employee communications system is acknowledged to be one of the most effective around, it does not mean that it will weather all storms.

For one major British company with a relatively advanced communications policy, a dispute over a seemingly unimportant issue - a smoking ban - almost led to the collapse of many carefully constructed procedures. As a result the policy has had to be redefined.

The company in question is Hotpoint, the domestic appliance subsidiary of GEC.

Hotpoint's management style has been very strongly influenced by Chaim Schreiber, the company's chairman and managing director, who has run the company since the mid-1970s, in addition to his furniture company.

He is a charismatic figure with an infectious enthusiasm for talking about his communications style, which is based on close mutual trust between his managers and workforce.

A key element in his approach has been monthly discussion and briefing meetings between trade union representatives and senior management at

Hotpoint's two main plants in Llandudno and Peterborough.

Since the dispute, which occurred last September, this has been supplemented by a second tier, which consists of groups of foremen and shop floor workers. A company statement is read out in the 10-minute meeting which outlines the company's present position and focuses on issues that have been raised since the last meeting.

Sharp shock

Last autumn a smoking ban was imposed at the Hotpoint plant in Peterborough as part of a company package to boost productivity by 30 per cent and cut some fringe benefits.

Local management said the no smoking rule was needed because smoking interfered with new production processes. Management also believed that the various measures were needed as "a sharp shock" to make the workforce aware of the tough market conditions Hotpoint faced.

At the time of the measures, Hotpoint was working a three-shift system. The depressing effect of the recession on purchasing power and tough foreign com-

petition meant that the Peterborough factory faced a shortage of orders and financial pressure from GEC, whose philosophy is that individual subsidiaries should pay their own way.

For several days it appeared that Hotpoint's seven-year success in industrial relations would itself go up in smoke as a result of the ban.

June Turner, the General and Municipal Workers' Union convenor at the Peterborough plant, recalls the considerable resentment which the whole issue caused. "The smoking thing made us go up in the air. The proper channels were ignored."

All the unions at Hotpoint - the G.M.W.U., the Amalgamated Union of Engineering Workers, the Association of Scientific Technical and Managerial Staffs, the Transport and General Workers' Union and the Electrical and Plumbing Trades Union - were annoyed at the lack of consultation. As they saw it, it threw into relief some of the strains in the system which had resulted from the recession and consequent redundancies and short-time working.

All these pressures were

exacerbated by the fact that Hotpoint's communications policy is one of the most publicised in Britain. The basics of the scheme - abolition of piece work, profit-sharing and the end of management perks - has been well documented in the Press, highlighted in a National Economic Development Office booklet on the electrical engineering industry - and expanded at a conference attended by the Duke of Edinburgh and the Archbishop of Canterbury. It has been generally viewed as one of the most hopeful developments in industry.

Directive After much talking on both sides, the heat was taken out of the dispute when the management backed down and removed the ban.

Schreiber now claims the local management misunderstood and over-interpreted his directive on no smoking. The main thrust of the package of which it formed part was to boost productivity - and here his past record is particularly impressive. During the seven years he has run Hotpoint, productivity has gone up sharply, with the value added by each employee

rising from between £7,500 to £8,000 in 1974 to between £12,000 and £13,000 in 1978 and £24,000 in 1980.

This has occurred against a background of poor order books and short-time working in the white goods industry in recent years.

As for the record since last summer, Peterborough's volume output per employee has risen by 11 per cent, almost as much as the 15 per cent in the years between 1975 and 1980.

Since last autumn, external factors have also improved. All three Hotpoint factories at Peterborough, Llandudno and Swinton have returned to full time working, although Swinton - which produces small domestic appliances - has drastically slimmed its work force from 1,000 to 360.

The September measures appear to have had a lasting effect on attitudes within the company. Dick Newson, the ASTMS convenor at Peterborough, acknowledges that the company is struggling for survival and that the main priority is to protect jobs.

The fact that the company is a relatively good payer in a relatively depressed area has put more pressure on the unions to

accept the drive for increased productivity.

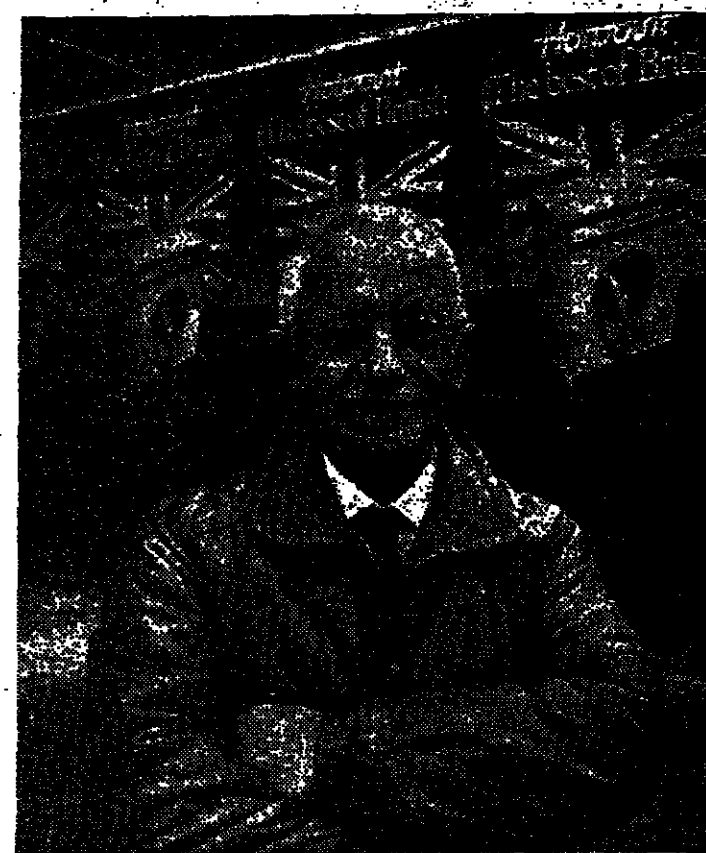
A key factor in the success of Schreiber's communications policy is that management has been stabilised in the seven years since he has been running Hotpoint. Before his regime there had been nine managing directors in as many years, and middle management stayed for equally short periods.

Feed-back

Schreiber himself is still convinced that his approach to industrial relations works. He has managed to slim down the workforce dramatically, boost productivity and cut a range of fringe benefits - and still retain the firm backing of the unions.

Beneath him, Hotpoint management remains convinced that with fine tuning its communications programme can survive the buffeting of the recession. The lessons it learnt from last September were that communications had to be aimed at small groups if the message was to get home, and that there was a constant need for feed-back from both sides.

Gareth Griffiths



Chaim Schreiber: a charismatic figure with an infectious enthusiasm for communication based on mutual trust.

TECHNOLOGY

EDITED BY ALAN CANE

Marconi hops, pings and hopes for sales

INCREASINGLY, THE design, manufacture and marketing of military electronics systems is being carried on without the direct financial backing of governments, with a view to unrestricted sales (where feasible) to foreign armed forces and agencies.

Two such contributions to potential exports from the U.K. have just been formally announced by Marconi Space and Defence Systems, part of the GEC.

The first is an active sonar system designed to make it difficult for submarines or frogmen to approach a harbour or any other sensitive marine area.

Placed in the water, it looks all round itself in a 360 degree arc but without the uncertainties of the rotating radial line of the more conventional kind of "radar" display. Instead, about 100 individual thin-film ultrasonic transducers are arranged in a ring of about 2 ft diameter and for each "scan" they are all energised at the same time. Each sends out a narrow sonar beam, collects the returned energy and in addition they produce a 360 degree image.

Penetration rate of the emissions is increased as the range scale is reduced. At the closest range of nine metres it is many times per second; but even at the maximum range of 1.2 km it is still fast enough for the essential features of the image to remain on the screen of the long persistence tube employed.

Active sonar

The sonar unit has no moving parts and uses digital processing within the submerged segment - multiplexing allows signal data to be sent to the surface segment by a nine way cable.

Marconi claims that the development "is far in advance of any existing system." It points out that current active sonar systems used for mine-hunting or anti-submarine warfare have normally operated at one sonar frequency only and have employed analogue techniques, thereby limiting each equipment to a particular function. The transducers used in the new system allow operation at multiple frequencies for maximum versatility.

Marconi says that during trials free-swimming divers have been detected at ranges in

excess of 200 metres and more substantial targets out to 1.2 km.

The other private venture announcement from MSDS has been long awaited and is about Scimitar, a range of VHF and HF radio sets which it is known the company has been developing for some time.

Although the company is involved in the U.S. Army Sincgars-V development programme in partnership with Cincinnati Electronics, it has been developing Scimitar with an eye on markets that will lie outside the U.S./Nato orbit.

Frequency

Both projects are much concerned with frequency hopping in which a transmitter shifts its frequency so that an enemy receiver is unable to listen to anything for any useful length of time. But naturally enough, tracking receivers have been developed to combat hopping.

Now, MSDS claims that in Scimitar it has a system "almost impossible to intercept or jam." It says that, unlike similar sets which operate over a relatively narrow band of radio frequencies, and are therefore less secure, Scimitar hops pseudo-randomly over the complete operating band. The hopping speed - not disclosed by the company - is such that follower equipments are presented "with near impossible problems."

In practice many hundreds of frequencies may be used for hopping within the band. Each radio in a communications net is then programmed to dwell for a very short time on each frequency with synchronisation signals ensuring that they are all in step. Information concerning the changes is loaded into the sets initially and may contain cryptographic data to keep the change plan as secret as possible.

Use of wide-band hopping is important in relation to enemy use of broad band jammers. Such jammers may be air dropped or placed by artillery and due to weight limitation can produce only a limited transmission power - and the wider the band the less power per channel it can produce.

Marconi has produced designs for personal, manpack and vehicle versions of Scimitar and has kept cost down by the use of common electronics modules.

GEORGE CHARLISH

Why the movie-makers saved Ryder

BY RHYS DAVID



The Rydermatic 250 in action; car manufacturers are among the first customers

components for the automotive, domestic appliance, and energy-related industries, and incorporates a front-loading horizontal, rather than a vertical format, with single or twin spindle capability.

The company claims that its designers have been able to build into the machine substantially increased productivity in three main areas.

First, changeover times between different jobs have been cut drastically through the use of pre-set tooling, and programmes can be changed by a simple selector switch.

Second, the use of 45 kw (60 hp) motors gives high spindle power and enables the machine to utilise the most up-to-date cutting technology using ceramic and coated carbide tooling.

Third, the handling of products through the machine can be completely automated. The machine can also be linked to an optional visual display unit/computer system for initial programming, diagnostic monitoring and fault-finding. Bigger machines too, are now being developed.

Ryder has so far sold eight

machines - one to BL, and seven to Eaton Corporation for its recently commissioned transmission plant in Bolton (see the FT Management Page, June 17) - but orders have been coming in more slowly than had been hoped because of the recession affecting the vehicle industry, and in particular the commercial sector.

Under its new management, Ryder's labour force has been trimmed back to not much more than 100, compared with a pre takeover figure (including subsidiaries now closed)

of 450. Much of the reduction is accounted for by the switch in the manufacture of components previously made on site in other G and W factories.

These include G. and W. Athlone, a £20m new specialist numerically controlled machine shop in Ireland which has the capacity for volume component production, and Kenworthy Tools, toolmakers and manufacturers of special purpose machines.

Other UK operations in G & W's capital goods division include E. W. Bliss at Derby, a manufacturer of presses and of machinery, and Anderson of Aberdeen, a manufacturer of coke ovens and pollution control equipment.

Ryder will concentrate in future on the highly skilled areas of assembly, tooling and commissioning and at Bolton will carry out all the design and commercial activities associated with its range of machines.

Ryder, as well as making the new horizontal Rydermatic, will also continue to produce vertical, single and twin spindle, automatic lathes, vertical multi-spindle chucking automatics, in line rotary transfer, and special purpose machines.

Finance has been promised, too, by G & W according to Mr R. C. Brazgar, Ryder's managing director, for new equipment. "We will be given the funds needed for our growth in line with developments in the market over the next few years."

At its present size, the company believes it could achieve a turnover of about £5m a year.

POINTERS

Epromwriter

INTENDED MAINLY for use with the company's program controller for electroplating plant is Electroloid's recently introduced Epromwriter, a device that allows the simple compilation of plating routines from a keyboard labelled in standard plating language.

By direct key depression, instructions such as raise, lower, traverse, dwell time and so on can be sequenced without the need for digital codings.

Using first the unit's random access memory, the routine can be tried out on the plant itself. A permanent record of the program is then transferred into the erasable programmable read only memory (EPROM) which retains the data without the need for a power supply.

The unit should be of particular value to those plating shops with frequently changing jobs - it can accommodate 100 program steps and 39 addressable tanks. The device can be

used with systems other than Electroloid's. More on 0296 28011.

Megger

EVERSHED AND VIGNOLES, makers and distributors of the Megger earth tester has introduced a direct reading digital instrument, the DET2.

According to the company, the device can be used to test earth electrodes, especially on physically large systems, measure coil resistivity for

optimum siting of earth electrodes, survey geophysical characteristics such as water tables and test earth bonding in electrical installations and direct resistance measurements down to one milliohm. More on 0304 202820.

News Service

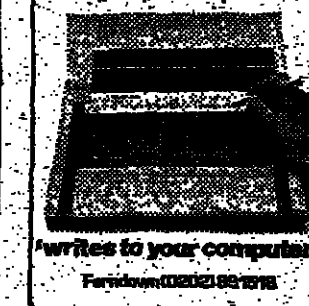
A NEWS retrieval and distribution service going by the name of "Textline" has been launched by Flinsbury Data Services. It claims to provide facts and comments stored on a computer

database to its customers through visual display terminals on their own premises.

The information - culled from daily newspapers, weeklies, company annual reports, Press releases and brokers' circulars - is abstracted by Textline staff and fed into the database.

Users call the database over the telephone lines to see the information they require - a full hard copy print-out can be had through the terminal. More on 01-236 9771.

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Burroughs' intelligent file box

FROM OLIVETTI, the intelligent typewriter, from Xerox, the intelligent desk, and now from Burroughs, the intelligent filing cabinet.

The U.S. multinational computer and office equipment manufacturer has launched its "electronic office" architecture based around an electronic filing system which, it claims, makes storage and retrieval of information fast and simple.

The other principal building block in its system is a computer which provides the glue to hold the various parts of the system together.

The Burroughs system - called OFIS 1, to suggest that OFIS 2, 3 and so on are waiting in the wings - is unashamedly advanced in concept and hierarchical in structure.

It is based around "Offices" (or word processors) and "Officers" (equipment which can read, typewritten characters and put them into the system) for the use of secretaries. "Offices" which executives can use to ask questions of the system and "Officers" giving control of information processing and communication for the use of the office manager.

The company does point out, however, that customers can start with a less awesome array of hardware and build up.

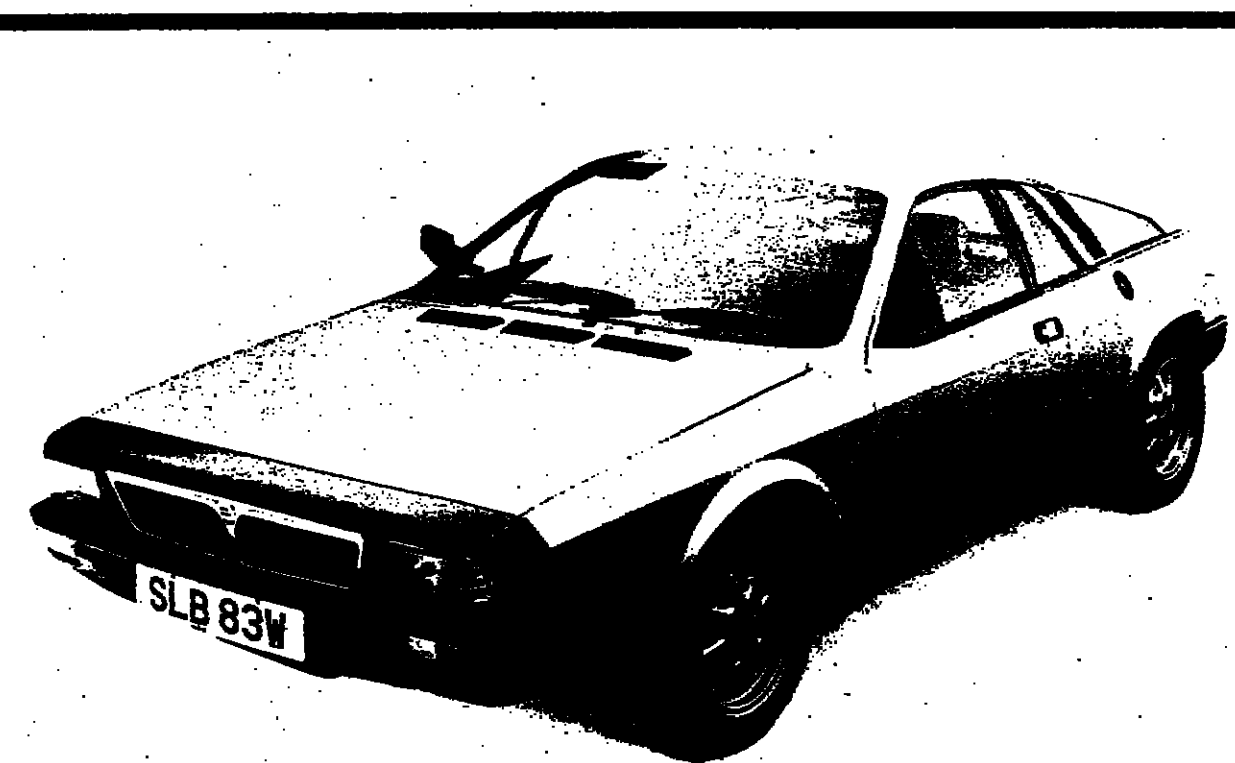
The intelligent filing cabinet can store up to 160m characters of information, equivalent to some 80,000 pages of text and costs about US\$59,000.

The communications controller costs about US\$30,000, Burroughs has introduced new, low cost terminals at about US\$1500.

The office file represents the first evidence of synergy between Burroughs and SDC, an American systems house it took over last year.

The information retrieval system - which Burroughs is keeping very quiet about - is a development of SDC's.

So a whole new market battle is developing in fast information retrieval with Burroughs, Olivetti, ICI's CAIS and Data-point's Aim all in the ring. ALAN CANE



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(Pushing Porsche and BMW into second and third places.)
The road car, however, is available from any dealer. As was that

very first race-winning Lancia.


Indeed, we have a tradition of building cars which can be driven out of showrooms and straight on to race tracks. And the reason is obvious to anyone who's ever taken the wheel of a Lancia: the car enjoys the ride as much as the driver.

The engineer in charge of our Technical Department, Sergio Camuffo (above) puts it like this: "Lancias have driveability as part of their character. It's not cosmetic, like many cars nowadays."

We don't hide behind extra carburettors and exotic spoilers."

The Monte Carlo is an interesting example of this. It has only 2 seats and only 2 litres of engine, but its heart is huge. "The Monte Carlo," says Car Magazine after driving the road car around Goodwood this Spring, "handled so finely and consistently that it easily kept pace with a well-driven Ferrari Dino 246."

Only kept pace? Must have been a little old lady driving the Lancia.

The Lancia logo is a circular emblem. It features a shield in the center with a horizontal bar across it. The word "LANCIA" is written in capital letters across the shield. The shield is surrounded by a circular border with a decorative, repeating pattern.

THE PROPERTY MARKET BY MICHAEL CASSELL

London beach-head for Asda invaders

ASSOCIATED DAIRIES' "superstore invasion" of London is underway this week with the start of work on its £8m shopping scheme on the Isle of Dogs.

Within the next few weeks, construction of a second store is due to begin at nearby Thurrock Park. Together the two schemes represent a major step in the rapidly expanding group's assault on the south.

The 80,000 sq ft Isle of Dogs development will be ready for trading in mid-1982 and, for a while at least, will be the Asda superstore nearest to central London. Within the next six months, however, the 1983-84 development programme will be formulated and Mr Don Ridgway, Asda's group development director, hints heavily of several more centrally located stores.

Asda has made no secret of its intention to repeat its northern-based success in the south of the country and of the 33 superstores planned for the next five years. 20 will be in the south and 10 of those in London and the home counties.

The current development programme, involving an additional 13 stores over the next 18 months, represents a capital investment in excess of £60m.

A measure of Asda's determination to open up in the London area is the trouble (and additional expense) it has gone

to in order to secure approval for its Thurrock scheme, which will provide it with a 70,000 sq ft superstore and the local community with a lot more besides.

As in the case of the Isle of Dogs, the group is working in a landlord-tenant partnership with the Port of London Authority and, after a planning saga which included a successful appeal to the Department of the Environment, Asda has agreed to develop over the next five years 100,000 sq ft of warehousing on an adjoining site.

The group has guaranteed to provide 30,000 sq ft of the warehousing space by the time its superstore is open in the middle of next year and it will be available in small units. As part of its community contribution, it will also be undertaking a vital land drainage scheme within Thurrock Park.

About £50m in all will be invested in the ten-acre development and the cost to Asda of the store, the first phase of warehousing and the drainage work will be about £8m.

Both the Isle of Dogs and Thurrock schemes help maintain Asda's objectives of locating its big retail complexes in run-down areas where a new scheme can act as a catalyst for a fresh wave of local redevelopment.

Brixton in £12m plan

BRIXTON ESTATES took the opportunity at this week's annual meeting to announce details of a multi-million pound industrial development at Hemel Hempstead, Hertfordshire.

Harry Axton, managing director of Brixton, told shareholders that under the Government's new town sales programme, the group has been able to acquire the freehold of a 13.6 acre site close to junction 8 of the M1 motorway. A long lease on the site has been acquired from A. M. International Information Systems the U.S.-based office equipment company.

Brixton is not revealing the price paid for the site but the total cost of the development, including land acquisition, is expected to be between £10m and £12m.

Under the terms of the deal, Brixton is to refurbish an existing 95,000 sq ft warehouse which will be leased back to A. M. International which is restructuring its UK operations—as a storage and service area. In addition, the plans call for the provision of around 200,000 sq ft of office and industrial space to be available for letting in 1982. This comprises the refurbishment of an existing 40,000 sq ft office block and a 40,000 sq ft warehouse unit plus 120,000 sq ft of new industrial and warehouse accommodation—ranging from 2,500 sq ft units to a 50,000 sq ft unit.

T & C on the City fringe

TOWN AND CITY Properties has started to refurbish and market a 100,000 sq ft office scheme on the fringe of the City of London which has been empty for about seven years.

The building is at Adler Street and Mulberry Street, Aldgate—an area now busy with City overspill developments—and has been named Cityside. The offices were vacated by Buck and Bickman following acquisition of the engineering company by T. and C. Attempts to sell the building failed—at one stage Sedgwick Forbes was interested—and the property group's financial plight made redevelopment impossible.

Now, however, phase one of the refurbishment, involving 45,000 sq ft of floorspace and will take about nine months to complete. T. and C. is financing this part of the programme but arrangements for phase two—55,750 sq ft—are not finalised. Rents for the first available space should be around £9.50.

A rent of £3.8m a year is being asked for the MEPC- Legal and General office scheme at Long Acre in London's Covent Garden, which was topped out this week. The £46m development is due for completion next summer and will provide 190,000 sq ft of air-conditioned floor space in floor areas ranging from 4,000 sq ft up to 25,000 sq ft. Sales letting agents are Jones Lang Wootton.

European developers with a use for seven square miles of land in the greater New York metropolitan area should talk to Shire National, a small New Jersey textile company which is trying to interest foreign investors in what it says is the largest remaining parcel of development land in the area. Charles Shanon, chairman of Shire, is in London to look for potential purchasers for the land, which is 30 miles east of Manhattan in Morris County, an area where commercial development is under way and a new foreign trade zone is currently being built.

To let in central London: 45,000 sq ft of floorspace at the princely rent of 19p a sq ft—no rent reviews, lease to run until June 24 2023. The deal, involving the International Harvester premises in City Road ECL, does, however, involve a premium of £2m. Freeholder of the property, which includes 15,000 sq ft of light industrial and storage space, is thought to be British Waterways Board.

The 99 year lease was taken out in 1924 when reviews were virtually unheard of and IH is currently paying £850 annual rent. Healey and Baker have been asked to dispose of the lease on the building, which is situated between Old Street and Angel underground stations.

Carlisle City Council is to develop a £18m shopping project of some 200,000 sq ft including three major stores designed for prime retailing tenants, a superstore and a further 50 shop units together with housing and parking for over 500 cars. General Accident is the funder and Donaldson and Sons will co-ordinate the project.

Michael Laurie and Partners have let some 10,000 sq ft on the ground, first and second floors of the Capital and Counties Kiln House office development by London's Putney Bridge to a subsidiary of Creole Production Services of Houston, Texas. Rental level equates to £10 a sq ft.

Hanover Property Unit Trust, represented by Knight Frank and Rutley France, has sold its 30,000 sq ft office property at 6 Rue de Berri, just off the Champs Elysees in Paris, to a French pension fund for about FFfr 55m, indicating a yield of 5.5 per cent.

Townsend Thoresen Properties has let its 25,500 sq ft office development in Poole to the F. Bolton Group of insurance brokers and Lloyds underwriters. Russell, Cash and Company acted for TTF, and the freehold has been sold for £11m to Tyne and Wear Superannuation Fund.

Lagos office market put to the test

LONG-SUFFERING OFFICE tenants in downtown Lagos now pay some of the highest rents in the world to occupy space in a city plagued with power cuts, scattered with septic tanks and swamped in bureaucracy.

Nigeria's capital does not, in short, compare too favourably with some of the world's other major office centres which are also capable of commanding rents approaching £30 a sq ft. But incessant demand and continuing space shortages have continued to drive up the cost of prime office accommodation.

There is only about 1.5m sq ft of lettable first-class office space in the city's central business district (excluding government and related organisations) and apart from the high rentals—£24 a sq ft to £28 a sq ft is the going rate—tenants face three year reviews and have to pay up to three years in advance.

Finding any suitable space is the biggest problem. In the words of Alan Shelley, chairman of Knight Frank and Rutley (Nigeria), who spends a lot of time commuting between Hanover Square and Victoria Island: "Anyone looking for 20,000 sq ft or more of good space will be disappointed."

Small wonder, then, that the Nigerians' decision to move the seat of its federal government from Lagos to a new capital at Abuja in the centre of the

country has raised questions over the future of the traditional commercial centre.

In the country's current four-year plan, about £2bn is set aside for the city's development and the main centre is due for completion in 1986-87, by which time the population is planned to be around 80,000—small stuff alongside the estimated 3m inhabitants of Lagos.

But all the Ministries and other expected to make the move, leaving empty space behind them and opening up the possibility of a rare office surplus and an end to the pressures which have pushed up rents five-fold in 10 years.

So has the Lagos property market—where returns can be good but from which foreign developers and investment funds are effectively barred by exchange controls—passed its peak? It is a prospect which many do not envisage and Alan Shelley believes that any space becoming available in the wake of the migration to Abuja will quickly be filled, largely by other government or quasi-government occupiers.

Knight Frank and Rutley, for one, expects Lagos to remain a major commercial and business centre, irrespective of the location of the federal capital, and is putting up its own 30,000 sq ft building in the city to prove it.

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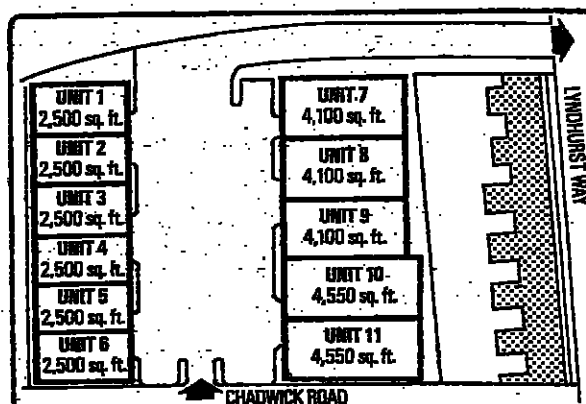
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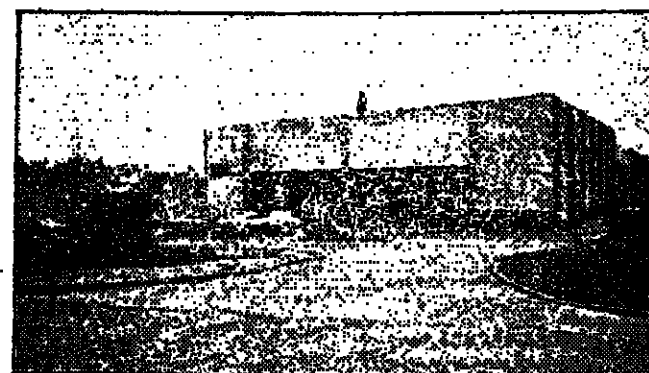
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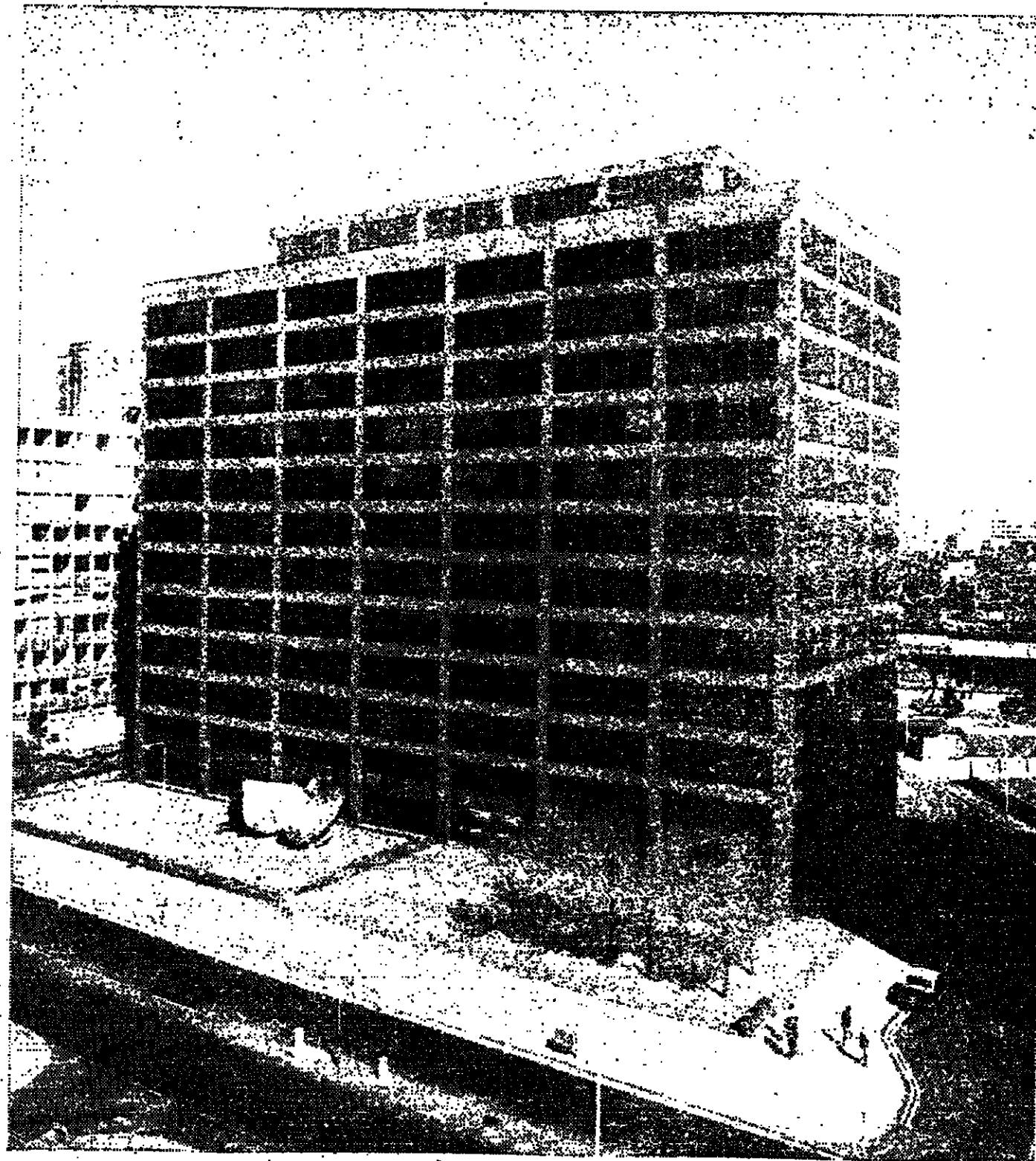
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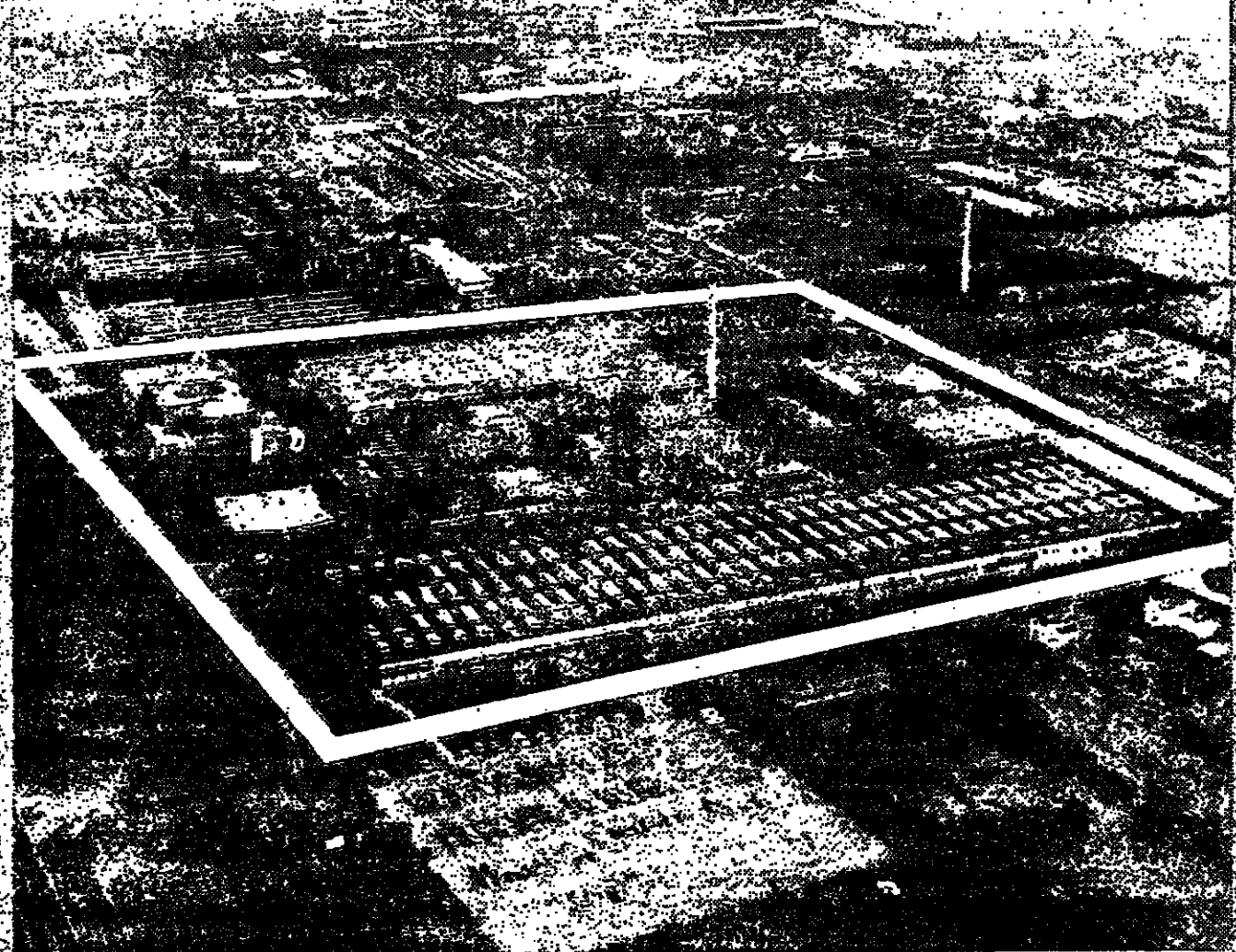
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Rising cost of defence

IT IS important to get the Government's latest defence review in perspective. Mr John Nott was appointed Defence Secretary early this year with the task of controlling expenditure. He has now produced his first proposals which contain some significant changes in emphasis: for example, a reduction in the maritime surface fleet and an enhanced front-line capability. But the problem of the escalation of defence expenditure remains. We have been here before and the odds are that, unless more radical measures are taken, we shall be here again.

Rhine Army

As Mr Nott told the Commons yesterday: "We have a defence programme which is unbalanced and over-extended. Last year we suffered from severe cash problems; and similar difficulties are already emerging in the current year." Defence spending is not being cut. On the contrary, it is again going up. As Mr Nott admitted, the programme that defence will absorb an even greater share of gross domestic product in the next few years than in the past. The problem is that we are spending more and more to acquire less and less and doing so at a time when Soviet military power continues to increase.

The merit of the Government's statement is that at least it begins to acknowledge that this problem exists. Within limits Mr Nott has taken a number of sensible decisions. We welcome the determination to maintain the British Army of the Rhine at the level of the Brussels Treaty commitment. (In fact, it is at present slightly over-strength and will come down by about 2,000 men to 55,000). To have acted otherwise would have been to risk creating a gap in the strategic centre of the alliance, as well as untold political consequences.

Competitive

The closure of the naval dockyard at Chatham has been contemplated for many years, but was always postponed because of the effects on employment.

The Government will achieve no popularity for going ahead now, and is already being attacked by its own side for doing so, but we applaud its courage. Equally, if cuts in equipment had to be made, the surface fleet was the prime candidate. The Army is already under-equipped and air defence is only just being built up after a period in which it seemed that a conventional air attack on Britain was unthinkable. The extended range and improved quality of the Soviet conventional air force requires a response.

Mr Nott made the point that if we want to build a reasonable number of new ships in the future, we must devise much cheaper and simpler designs than the Type 22 frigates, even the modernisation of an existing frigate can now cost up to £70m. It seems to us, however, that the point is not just the cost of frigates that is going up; it is the cost of defence equipment in general. And it is not just a British problem: it extends throughout the alliance.

Difficulties

There are several possible answers. One is to encourage more competitive tendering for defence contracts, including competition from abroad. It would be interesting to have a Japanese estimate for the new Type 23 frigate. Another would be to go for simpler equipment in the first place, but more of it, and to stop the frequent changes of specification in the middle. Yet another would be to seek a greater degree of alliance specialisation. The old answer of collaborative projects has not proved entirely satisfactory. It is the rising cost of the Tornado programme, for instance, which has created such difficulties for the German defence budget. Specialisation might be cheaper than sharing. These are matters for the alliance as a whole and the sooner the alliance begins to discuss them the better. Until it does, Mr Nott will have produced no more than an interim solution to a recurrent problem.

A good start on EEC reform

THE EUROPEAN Commission's paper on the Community's budgetary and farm policy problems, which will be discussed for the first time at next Monday's European summit, is replete with some of the richest examples of Euro-babble ever to have emerged from the Berlaymont building in Brussels. Yet taken as a whole, the document, starting point for negotiations which are expected to last for most of the rest of the year.

Exercise

From the British point of view, the whole purpose of this exercise has been to find a long-term solution to the distortions produced by the Community's budgetary rules, whose untrammeled effect is to place a wholly excessive financial burden on the UK. It might have been tempting to look in the Commission document for a precise and detailed formula for achieving this end, but the Commission has wisely resisted this temptation. Instead it has confined itself to the general principle that there should be a "fairly high level" of compensation for the gap between Community and national policy receipts and its share of Community GNP. At this stage in the game, principles are more important than percentages.

The Commission may have been much less wise, by contrast, in treating the budgetary issue as if it were exclusively a British problem. This is certainly not the view of the German Government, which feels that it too makes an excessive budgetary contribution, nor is it the view of the British Government, which has argued that equity and the cause of European integration demand that no country should win or lose too much in relation to its share of Community GNP. The Commission seems to have taken the view that Germany has benefited from Community membership in many other ways and should be prepared to pay for those benefits, whereas the British balance-sheet, economically and politically, has so far been rather negative. But it is dubious whether the German Government will reach the same conclusion.

Part of the force of the

British argument lies in the expectation that Portugal, when it joins the Community, could be a net contributor to the budget, even though it would be one of the very poorest members of the Community. But it is one of the most serious weaknesses of the Commission document that it says virtually nothing about the next phase of enlargement, when Spain and Portugal will raise membership to 12. It must be obvious that any long-term budgetary settlement needs to take account not merely of the current British problem but also of those which could arise as a result of enlargement. A purely British settlement will not be worth much if it has to be reopened in a couple of years' time.

Indications

But the heart of the budgetary problem is the extravagant cost of the Community's farm policy, and here the Commission's ideas for reform are constructive and rather far-reaching. A narrowing of the gap between Community and world prices (which in practice means a reduction of Community prices in real terms), and a loosening of price support guarantees for products in structural surplus, should help to curb both the production explosion and the cost of the common agricultural policy; an opening of the door to income support for some of the poorest farmers should make it easier to base pricing decisions on supply and demand, rather than on the income needs of the most backward segment of the farming industry.

Proposals

It is, of course, too early to guess whether anything along these lines has a chance of being accepted, let alone whether, if accepted, it has any chance of being implemented by the farm ministers. Preliminary indications from France suggest that the new government may be more open to farm reform than its predecessor. But the Commission will need to be a sight more determined in standing by its proposals than it was earlier this year, when it abandoned all its suggestions for curbing surplus production at the first cry of protest from the farm ministers.

Of bankers and ballistic missile

IN 1988, when Russia was well behind in the arms race that was under way in many more developed countries, Czar Nicholas II issued a call for an international arms control conference.

At first the United States was unenthusiastic, because it felt it too was behind the Europeans in armaments. The conference nevertheless went ahead next year in the Hague.

When it concluded, it had voted unanimously to ban the launching of explosive projectiles from hot air balloons for a five year period, by 22-2 (UK and U.S.) against the use of dum-dum bullets, and by 23-1 (U.S.) against the use of asphyxiating gas.

At that time, neither aerial warfare nor asphyxiating gas was at a usable stage of development: both were used 15 years later in the Great War.

The motives of Mr Leonid Brezhnev in calling for a resumption of arms control negotiations with the West, are rather different from those of his imperial predecessor. On the one hand, the Soviet Union is definitely not behindhand in the arms race, and insofar as measurement is possible and meaningful, it is arguably ahead in some categories.

But Moscow may well be anxious that the Reagan Administration's determination to build up America's defences could reverse the position, or at least precipitate the kind of arms race which Russia is probably less well able to afford. On the other hand, Brezhnev's appeal to "Western legislatures" is clearly aimed at least as much at the capitals of Western Europe as at Washington. The Atlantic Alliance is already showing signs of serious disintegration as to the relative priority to be accorded to defence improvement and arms control negotiations. Yesterday's British defence review is but the latest manifestation of this.

Mr Brezhnev has little reason to suppose that his appeal will have much impact in Washington, but he may reasonably hope that it will intensify the stresses between Europe and America.

European pre-occupation with arms control is easy to understand. The serious deterioration in East-West relations has conjured up the spectre of war. Afghanistan has shown that the Soviet Union is prepared to use force to achieve its political objectives, and its threats to Poland repeatedly raise the question of an even more menacing outbreak of violence in Europe itself.

The steady build-up of Soviet arms is itself a threatening development, symbolised in the current controversy particularly by the Russian SS-20 missiles which are targeted on Western Europe.

The trouble is that the doves in Europe seem to be over-riding arms control with expectations which it cannot fulfil. As Lawrence Freedman argues in his most persuasive *Arms Control in Europe*, just published by Chatham House, arms control negotiations may succeed in codifying some kind of balance or parity which already exists or—more important—is perceived to exist, as in the case of the first Strategic

Ian Davidson, Foreign Affairs Editor, argues that yesterday's British defence review highlights the continuing controversy in the Atlantic Alliance over the right response to the East-West crisis. American hawks clutch after rearmament, European doves yearn for arms control and detente. But neither recipe will lead to a politically more stable world. By contrast Poland is one area where the West cannot avoid some responsibility for the course of events and has an opportunity to help reduce instability in Europe—and to restrain the Russians—with an emergency financial aid package. It is an uncertain venture, but less sterile than the current Alliance controversy.



Mr Leonid Brezhnev: a double-edged appeal for the resumption of arms control negotiations

Arms Limitation Treaty (Salt I) of 1972. But there is no reason to suppose that they can rectify the situation when there is a serious imbalance or perceived imbalance.

For eight years now the West has been trying to rectify the imbalance in conventional forces in Europe through the MBFR negotiations in Vienna. No progress has been made, because the Russians simply deny the disparity. They do not wish to reduce their forces, and do not fear an increase in Western forces. The outcome of the current British defence review shows how right they are, from their point of view.

Similar problems are likely to undermine European efforts to launch a negotiation on long-range theatre nuclear weapons in Europe (LRTNF), according to Freedman. These are weapons which can strike the Soviet Union from Western Europe or vice versa. NATO's decision, in December 1979, to modernise its LRTNF with the introduction of Pershing II and ground launched cruise missiles, was linked at European insistence to the principle of negotiations with the Russians.

Unfortunately, the Soviet Union already has a marked superiority in these weapons, and will continue to have a large lead (as measured by warheads) even if NATO implements its modernisation plan in full.

A negotiation designed to secure effective parity would require either a reduction in Soviet strengths, or a further

increase in NATO deployments, neither of which seems likely. Meantime, the Russians have, from a narrow point of view, no incentive for curbing their SS-20 programme, since there remain serious questions whether political resistance in Germany and the Benelux may not in the end prevent the installation of the new NATO weapons, with or without a negotiation.

If negotiations do take place, NATO has stipulated that they should be in the context of Salt. This is partly a question of alliance symbolism: the Europeans do not want an entirely separate negotiation which could seem to imply a decoupling of nuclear weapons in Europe from the U.S. strategic forces, and thus suggest a freedom to renege on the European side. It is also a recognition of reality.

There is no self-evident dividing line between "strategic" weapons and the others—from the point of view of the person targeted the distinction is meaningless—and it may be impossible to reach any agreement on TNF without a settlement of the deadlock over strategic arms.

The solution, in Freedman's view, is that the LRTNF and Salt negotiations should be completely merged. If this included a freedom to renege on the NATO countries could sort out the proper balance between theatre and central strategic forces between themselves, and the symbolic commitment of U.S. strategic forces to the

defence of NATO would be strengthened.

But there is also a political reason for a Salt-TNF merger: it would link Europe's desire for a TNF negotiation with Russia's desire for a Salt agreement, and thus create some incentive for Soviet concessions on TNF.

Unfortunately for such a scheme, the American Achilles' heel is still in his tent, and Mr Eugene Rostow, the new chief U.S. arms controller, says that Washington will not be ready to talk about Salt or TNF for nine months.

Yet the real problem with European anxiety for arms control is that it seems to be based, at least in part, on an inchoate assumption or hope that negotiations would turn the clock back 10 years to the hopeful period of detente, as if they could resolve the manifold political problems which lie behind the current state of east-west tension.

This illusion has its mirror-image in the U.S., where there is a tendency to imagine that Washington can secure modifications in Soviet behaviour by withholding arms control negotiations. Both illusions place an unsustainable burden on arms control, and when they are exposed they will only make the political problems worse.

Meanwhile, these conflicting illusions are generating mutual antagonism between Europe and America. The Europeans can see through the fallacy of America's negative "linkage" with arms control, the Ameri-

cans are increasingly inclined to write off the Europeans as "neutralist" or worse. In so far as there are neutralist tendencies in Europe, they are partly a reaction to the Soviet threat, partly a response to Reaganism.

European fears about instability on the European central front, or about the dangers of uncontrollable nuclear war, cannot be assuaged by TNF negotiations, because that is not a political decision which directly meets the threat. Freedman's mini-catalogue includes more communication with the Russians (for the sake of more predictability), the unilateral prohibition of battlefield nuclear weapons in Western Europe (to raise the nuclear threshold), and stronger conventional defence. All rather sensible—except for the question of cost.

For the time being the European-American controversy over detente versus defence is being contained within manageable limits, but there is no saying that it will continue to be contained without a significant improvement in East-West relations. When the true economic costs of the U.S. rearmament programme start to sink in a year or two, then now, when President Reagan has to face the fact that his objectives cannot be satisfied without re-introducing conscription, American irritation with Europe's much more modest defence efforts may well turn to anger.

The political problem is to find some way of reducing East-West tension, not by so-called "neutralism", but by actions which have some chance of restraining Soviet behaviour and of making it more predictable, and thus of satisfying American desires for "linkage". If that were the order of events, there would be a better chance of arms control negotiations.

The difficulty with the "linkage" concept is this: how do you create an organic connection between a western carrot or stick and the particular element of Soviet behaviour you want to influence; and which is the element of Soviet behaviour you most want to influence?

It is obvious that arms control negotiation, whether offered or withheld, will by itself have only the most indirect influence on Soviet behaviour in El Salvador or Angola and perhaps none at all if the Americans conclude that an arms control bargain would be in America's interest.

There is one area where organic linkage is not only possible but even unavoidable, and that is Poland. The West has already warned that it will impose economic sanctions if the Soviet Union invades Poland; what it has not done is work out a corresponding set of inducements which could reduce the incentives for a Soviet invasion.

Western governments have already rescheduled some of the Polish debt repayments falling due this year and western banks are still struggling over a rescheduling of Polish commercial debts. But that is by no means the end of the story.

If the Poles are to climb out of the hole they have dug for themselves, they will need new money, to finance current im-

ports for several years, and that essentially means to trade credits; to judge by their foot-dragging on rescheduling of existing debt, the banks will not be lending any more until the Polish economy does show real signs of recovery. The only possible source of western credits will be western governments.

There is a tough-minded view in some British circles that the Poles have only themselves to blame, that their economic problems may in any case be insoluble, that Western Governments are strapped for cash, and that any cash would be better spent on Turkey or Zaire. The trouble is that tough-mindedness is not a cost-free policy.

Cutting off any new money would make the Poles wholly dependent on the Russians, with unpredictable consequences. Would Moscow starve them into submission? Would economic hardship lead to a breakdown of law and order, thus precipitating a Soviet invasion? In dire straits, would a Polish Government be obliged to repudiate some or all of its Western debts, despite Moscow's reluctance to jeopardise its own creditworthiness?

The permutations are incalculable, but it requires heroic optimism to suppose that the Russians would both underwrite the hard-currency debt and provide new hard-currency credits. Additional Western credits might therefore offer the best hope of protecting the \$26bn already invested in Poland, as well as the best hope of protecting the political renewal now precariously under way. But of course new credits would have to be subject to conditions to be subject to linkage: no Soviet interference, no infringement of Helsinki human rights, some financial contribution from Moscow, and steady improvement in economic performance.

Lining up Western Governments on such a programme would be daunting, but not perhaps any more daunting than doing nothing. Above all, it would provide long-term linkage with Soviet behaviour over Poland, because the Poles will need balance of payments help for several years, yet at any moment Western help could be replaced by Western sanctions if the conditions were broken—and it would not be necessary to negotiate the conditions with the Russians, only to agree ad hoc to it in the West.

Some would shy away from what could be described as a financial Yalta, an attempt to move the iron curtain several hundred kilometres further east. But time for hesitation is running out, as Poland's urgent request for \$500m from European Community governments sufficiently indicates.

Within a matter of weeks, at most, Western Government will have to come up with a policy, and since the Community summit on Monday will say little of significance about reform of the farm policy, it could do worse than talk seriously about Poland. Obviously, it's a big gamble, but at least it is not doomed to failure like the attempt to tackle the East-West crisis primarily through arms control negotiations.

Arms Control in Europe, by Lawrence Freedman, RIA 25.

MEN AND MATTERS

Riding high

It was just another day. The Grumman Gulf Stream II executive jet pointed its nose northwards through the morning sky. Was there an urgent telephone call I ought to make to Nairobi? A vital telex to Caracas? They could keep. I settled into the beige seat, one of ten designed to accommodate the portly tendencies of prosperous captains of industry, and enjoyed a politely-served cup of coffee. Company annual meetings can be tedious, of course, but one does what one can to ease the strain.

Something good on the television, perhaps? Or a shower to freshen up before arriving in Glasgow? I turned to mull over the state of the world with my neighbour.

"Mexico," he snapped, "that's where it is happening." He was apparently involved in the building trade out there. Hotels, offices, large-scale redevelopment, perhaps a few other things. A cabin door sported a wooden carving of a map of



Africa—"Africa has been good to us," he remarked.

There is no point trying to fudge the cold truth any longer. The neighbour was, of course, that colossus of the world, Mr Rowland, "Tiny" Rowland, and thanks to his and Louisa's generosity I was spared the red-eye special from Euston to make the midday House of Fraser meeting.

And what of Fraser, after the Monopolies and Mergers Commission has had its say? 'We shall be back. We always come back. We do not give up and we do not go away. We need problems, we have not got enough.'

But the headache-hunting Rowland is not without his soft side. His American business partner and multi-millionaire Daniel Ludwig turned 84 this week, and was no doubt cheered to hear Rowland sing "Happy Birthday" to him down the telephone.

It is perhaps in part Ludwig's example that Rowland derives his conviction that age shall most certainly not weary them. A good age to start out in commerce, opines Rowland, is 65. Mr Rowland is 64.

Pitch blacked

Lloyd's will insure anything, we are told, but its latest foray into the exotic may be turning out to be more complicated than it bargained for.

It was Lloyd's which wrote the bulk of the \$50m insurance that U.S. baseball team owners took out to protect themselves against losses caused by the strike which has now halted the game for 15 days, to the anguish of millions of fans.

But while negotiations grind on to sort out the arcane issues behind the strike, the baseball umpires, among its many involuntary victims, have grown restless. Earlier this week they sued for a temporary restraining order to block the payment of the insurance on the grounds

that the pay-out is encouraging the baseball owners to negotiate in bad faith.

They got their order, and there will be another hearing today to see whether it should be upgraded into a permanent injunction.

Peter Leitch, president of Reed Stenhouse Inc, the brokers which placed the insurance, said the baseball owners had taken out a business interruption policy which pays them \$100,000 for every cancelled game. The money is paid into a central fund, and it is up to the team owners who gets how much.

Since there are between eight and 12 games a day, the daily pay-out to underwriters could amount to over \$1m. No money had yet changed hands because the policy was only triggered on Wednesday and it takes two days for the pay-out to be made.

Tower bridged

"Just a moment," said David Backhouse, chairman of Pall Mall banking group Dunbar, "and I'll see if we are financing the Pope." Not that Dunbar is intimately involved in Vatican affairs, but it does number among its shareholders and clients agent and impresario Mark McCormack, who, apart from representing a who's who of sporting personalities, has also tried up marketing for the forthcoming Papal visit to Britain.

Dunbar is something of a celebrity-studded bank, numbering actor Sean Connery among its founding investors. Not that Backhouse's record is without its own star quality. He joined the bank in 1973, and kept its earnings moving steadily ahead even through the troubled mid-seventies. In December last year it secured a quote on the Unlisted Securities Market, showing a 1980 profit of £583,000 before tax.

Yesterday saw another step forward for Dunbar with the

acquisition of Tower Fund Managers, which has over £36m of predominantly private clients' money under management.

Brian Banks, who founded Tower in 1975, will have over £200,000 in Dunbar shares and a seat on the Board. But it would be difficult to imagine financial backgrounds more diverse than those from which the two businesses spring.

While Dunbar may be a relative newcomer, the Backhouse family's involvement in banking goes back to 1774, and David Backhouse has what amounts to a museum of memorabilia to prove it. The family bank started in Darlington in that year, and in 1896 merged into the Barclays group. David Backhouse's brother is with Barclays, his uncle with Barclays and Hambros, and his father was with Schroders.

Banks's financial expertise is of a more recent vintage. A City analyst, he joined Slater Walker Securities in 1963, and rose to a seat on the Board with investment management responsibility.

Sax appeal

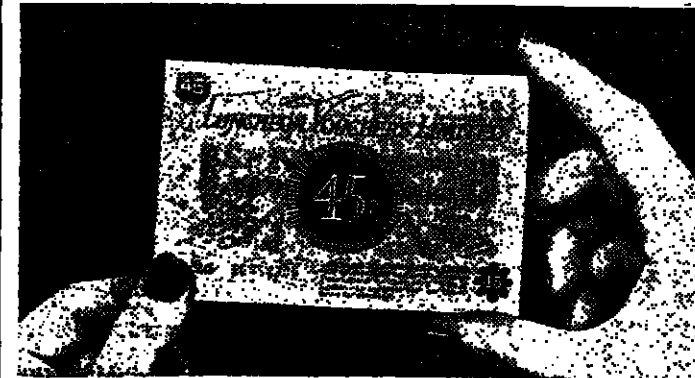
The ink barely dry on Richard Branson's cheque for the Gardens nightclub, I now understand the youthful Virgin Records chairman is in pursuit of Ronnie Scott's, the Soho jazz club that came up for sale last month.

Branson, whose record shop and rock music empire skyrocketed with the signing of musician Mike Oldfield, has recently been using his excess liquidity in a major diversification drive.

Among several ventures under discussion at the company's Leobrook Grove office is a plan to launch a new entertainment guide magazine called *Event*, with a view to picking up the homeless readership of *Time Out*, which has now been off the streets for six weeks due to an industrial dispute.

Observer

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BFT

David Lennon, in Tel Aviv, says that one question dominates next week's Israeli election

Are you for or against Begin?

THE RITUAL chanting of "Begin, Begin, Begin, King of Israel," by the ecstatic supporters of the Prime Minister, dominated the unusually violent Israeli election rallies, just as the personality and leadership of Mr Menachem Begin has become the dominant election issue.

As Tuesday's poll draws closer, policies, platforms and ideologies have been cast into the shade as the campaign focuses on one key question: Are you for or against Begin? The answer, which Israel's 2.5m voters give will have a critical bearing on the future stability of the Middle East and the internal cohesion of Israel.

The opinion polls give Mr Begin's Likud bloc a slight edge over the opposition Labour Party in the 120-member Knesset and thus it would be asked to form the next coalition. In the last election Likud won 45 to Labour's 32 seats. Possibly as many as a dozen smaller parties will also make it into Parliament, each of them hoping to hold the balance of power in the subsequent haggling which could drag on for months.

Mr Begin's party wants to retain control over all of the occupied West Bank and Gaza Strip, a policy likely to perpetuate regional tensions and endanger the peace process started by President Anwar Sadat of Egypt. It is far from certain that the Labour Party's offer of territorial compromise on the West Bank will meet with any greater acceptance by the Arabs. But it does offer some room for negotiations.

Despite the long-term importance of this issue, it has not played any significant role in the campaign. Even the complex problems of the economy have been less crucial in the pre-election arguments and debates than would have been thought

likely, given Israel's world record inflation and lack of economic growth.

Despite changing its Finance Minister three times, Likud has shown little signs of being able to take the firm measures necessary to reverse the economic trends. In the past few months the latest minister, Mr Yoram Aridor, has spent billions of shekels on subsidies and slashed purchase tax on a wide range of consumer durables in an attempt to lower prices. This has had a limited impact on inflation but has not been accompanied by any serious attempts to institute an overall economic plan. As an election play, however, it has had considerable success.

The Labour Party by contrast has a fairly clear policy aimed at restarting growth through incentives to industry and especially exporters, while combating inflation by curbing government spending. Though it seems to have a more constructive programme for solving the country's economic ills, this does not appear to have won it much support from an electorate cushioned against inflation by a system which links virtually everything to the cost of living index.

Only too well aware of his Government's poor record on the economy, Mr Begin skillfully distracted the public from this and other domestic issues by a series of declarations and actions which have attracted world attention and focused the election campaign on his own remarkable personality.

He began the campaign with a blistering attack on West German Chancellor Helmut Schmidt, who he accused of aiding the Nazis. He followed this up by threatening Syria with war over Lebanon, and then delighted Israel and stunned the world by ordering the Air Force to destroy Iraq's nuclear reactor.

Labour protests that the Premier was insulting Israel's European supporters, indulging in unnecessary brinkmanship with Syria and acting impulsively over Iraq cut little ice with the electorate. The Labour Party is now deeply worried that it will not be able to regain the national leadership which it lost in the surprise 1977 Likud victory.

Issues such as rising crime, emigration and unemployment, the increasing polarisation of society, falling foreign investment and the growing defence burden have hardly had a hearing.

Outmanoeuvred by the Premier's tactics, the Labour Party has been forced to fight the campaign increasingly on the leadership issue and to spend less and less time

another four more years of rule by Menachem Begin, the rabble-rousing demagogue who takes decisions without due consultation or consideration for their long-term consequences and whose followers physically attack Labour candidates and supporters.

Israeli society has been moving to the Right and this is clearly reflected in the steady erosion of support for Labour and Likud's gradual improvement over the last half a dozen elections. Now it is the middle and upper classes, as well as the intellectuals and the better educated, who support the Socialist-oriented Labour Party, while the poorer and less educated have been voting Likud.

Having ruled uninterrupted for the first 29 years of state-

citizens, they are often referred to as "the second Israel" and they tend to predominate in the poorer areas and to have lower educational and vocational attainments than the dominant European-Ashkenazi elite.

There is a standard Israeli joke: "Two Jews—three political parties," which wryly encapsulates the diversity of political opinion in Israel. With 31 parties contesting the election, the platforms offered run from the Communists who want a Palestinian state set up, to the extreme Right which opposes the peace treaty with Egypt and wants to see an Arab-free Jewish state from the Nile to the Euphrates.

If Labour has failed to convince a majority of the voters that it is a revitalised party which has learned the lessons of the 1977 defeat, the voters have also not forgotten the poor performance of the Likud Cabinet. Because of this opinion polls were showing almost a quarter of the voters as undecided even during the closing days of the campaign.

However, the polls show that few of them have managed to capture the public's imagination. Even the charismatic Moshe Dayan, the former Defence and Foreign Minister, now heading a new party, is given only three or four seats in the next Knesset by the opinion polls.

This may complicate the coalition-forming process, especially if neither Likud nor Labour get more than 45 seats, although Mr Begin would probably find it easier in that situation than Mr Peres. This is because the Right-leaning small parties will probably pick up more seats than the Centrist and Left-wing parties.

There may well be a growing disenchantment with all political parties. Some Israeli commentators have been expressing concern over the implications

of a recent study which showed that more than half of the population did not think democracy was the only acceptable form of rule for Israel.

Already some former Army officers have been sounding out the degree of support that there might be for a strong, non-elected government which would undertake to tackle the country's major problems, unfettered by the restrictions that democracy puts upon the executive.

While this danger still appears remote, it could become less so if Tuesday's election result makes it impossible to form a workable coalition, or if a future government is forced to take decisions concerning the West Bank which would be violently opposed by the Jewish settlers there.

There are numerous fascinating questions about the Israeli mood which the elections may answer: was the Likud's surprise 1977 win an aberration or will it be returned to power, confirming the national swing to the Right? Is toughness on security issues, as represented by Mr Begin, more important to the electorate than good economic management, as represented by Labour? How will the New Oriental Party campaigning on a strictly ethnic platform fare and how much support is there for the Anti-Peace Party? How will the election results affect the peace process?

There are quite a few people here, including Mr Ezer Weizman, the former Defence Minister, who believe the public will not give a clear answer and that the vote will be so divided that no workable coalition can be formed. In that case, there would have to be a national unity Government including both Likud and Labour, or new elections would be held within less than a year.



Menachem Begin: a spell-binding public speaker, directing sharp barbs at his opponents

More than half of the population did not think democracy was the only acceptable form of rule for Israel, a recent study showed.

emphasising the numerous failures of the Likud Government and Labour's alternative policies.

The contest has been unequal because Mr Begin is a spell-binding public speaker who can whip his followers into a frenzy of enthusiasm and cut his opponents to the quick with sharp barbs. Against him stands Mr Shimon Peres, the Labour Party chairman. Mr Peres has little charisma, is a pedestrian speaker and suffers from a public image of man whose pragmatism undermines his credibility.

Because of this, Labour has had to spend more time attacking Mr Begin than promoting its own leader. The Opposition's campaign has focused on the question: can the country afford

hood, the Labour Party became the establishment, with the politically hawkish and economically conservative Likud as the representative of the politically disaffected and economically underprivileged.

Modern Israel was created by Jewish immigrants from Europe who still dominate its cultural, social, economic and political life. But the massive waves of immigration from the North African and Middle Eastern states in the 1950s mean that the majority of the Jewish population is of Oriental, rather than European, extraction.

These Oriental immigrants and their now grown children were looked down upon and discriminated by the European establishment. Even today, many still feel like second-class

Letters to the Editor

Trade union reform

From the Director General, Institute of Directors

Sir—Your leader of June 23 (Reforming the Trade Unions) rightly emphasised that employers have the prime responsibility for improving industrial relations. But in so doing, I believe you understated both the role of legislation and the degree of support which exists within industry for further industrial relations legislation.

It may well be that strong, centralised unions no longer exist in most sectors of industry and that power has been devolved to the shopfloor. The Institute of Directors believes, however, that legislation is still necessary to make trade unions accountable for the actions of their officials and members. Unofficial industrial action often starts in the expectation of subsequently receiving official blessing; management initiatives designed to contain unofficial action can be thwarted by subsequent official intervention; and industrial action can still be spread very widely through centralised trade union activities.

Amendments to the existing law, be it on the accountability of trade unions or on the enforceability of procedure agreements, would help trade unions to rationalise their structures and would discourage the irresponsible use of industrial muscle. More importantly, they would help to overcome some of the major constraints which lie in the way of improving economic performance.

It is quite clear that far from wishing solely to curb specific abuses, large sections of industry support the more wide-ranging proposals made by the Institute and other employers organisations. An extensive survey of our membership showed that just under 90 per cent of the respondents favoured our proposals being implemented by legislation in the 1981-82 session of Parliament. Some 45 per cent of the replies came from managing directors; of which 92 per cent were in favour of immediate legislation. Since the replies to our survey (which is set out in an Appendix to our Submission on the Trade Union Immunities Green Paper) came from directors of a wide diversity of firms (both in terms of size and activity), it does, I think, provide convincing evidence of the strength of industry's feeling.

Walter Goldsmith,
116, Pall Mall, SW1.

Gloves on bare knuckles

From Mr Frank Whitehouse

Sir—You are absolutely right in your Leader of June 23 to be against a bare-knuckle fight with the unions to decide who runs industry.

The fight to the death attitude simply doesn't pay. And one way or another both sides must come to realise that only a little fighting is quite enough. Years ago my mates and I were driven back to work empty-handed and bitter after an 18 weeks' strike during which most of us had pawned what was pawnable, ran up all the debt we could and caged to the limit from relatives and

friends. We swore we'd make somebody pay for our sufferings—and we did. We took the long way round to everything, we made dumb insolence into an art. We finished up with special bonuses way above the rise we had struck for. It was my first lesson in shop floor power. I was 18.

With the present power of the unions and their extravagant expectations it seems daft to say that it's largely up to the managers or employers to reduce enmity and bloody-mindedness in industrial relations. But no one else has either the spur or the capability for the job.

Only they can bring the necessary realism into the relationship. Only they can demonstrate that ultimately only the shop floor loses out. They do it in my view by insisting day in day out that production is for profit. Without it the business folds. And the Government should not be asked to save it. That way business ceases to be for real. We're heading for disaster.

It's no use saying men will not see, will not listen. It's not true. The proof of it is in the number of recent low wage increases, in the dropping of this and that restrictive practice, in the defiance here and there of rebel union advice. This is not the time to stop plugging away at what business is made of.

It's increasingly accepted that there's more to output than brains. That management counts. That somebody must find the money in the first place. That the Government has nothing of its own and can only rob Peter to pay Paul.

Which makes it that the employers never had a better chance to go in and win, or rather set the country's output where it ought to be and have an understanding of who gets what at the share out.

It's a job no legislation can do, but it's the job crying aloud to be done.
Frank Whitehouse,
135 Ecclesfield Road.

Dicky bird strikes back

From the Warden of Glasgow University

Sir—In deference to the ivory-tower theory of Mr Thorne (June 23) I had better reply clad in my other hat. I had hoped to suggest, in my mild way, that a number of company chairmen went for overkill last year, seeking to disguise management shortcomings as the inevitable results of Government policy. Good managers continually look ahead, see and plan for possible adversities, never over-reach themselves and react quickly and flexibly when trouble looms. Those less effective achieve few or none of these goals, and when they can no longer cope they lash out wildly at any target but themselves.

I was particularly sad earlier this year when ICI, which I regard as a company with sound management, appeared to react to temporary adversity in exactly this latter fashion with great attendant publicity. I presume that the chairman will feel some twinge of embarrassment as he announces an out-turn of more than £300m pre-tax at the year-end.

Mr Thorne shows an enviable capacity for compassion for the corporate walking-wounded in the face of ever-diminishing adversity which I just cannot

match. I do not accept the "Things have never been so bad" philosophy and tend to look to defective management for much of the malaise. In this regard, the letter from Mr Whitehouse (June 23) mirrored my sentiments.

No, Mr Thorne, well-managed companies such as BOC, GEC, Pilkington (and, yes, ICI) are not flat on their backs. I remain "unconvertible" (in the company of BOC again, I note), but did enjoy Mr Troy's fable. Dr A. Scotney
Ruth and Pitty
(Wine Merchants),
232, Vincent Street, Glasgow.

Export and be damned

From Mrs Mollie Strang.

Sir—Exporting for a number of years for a comparatively small manufacturing company, I fully endorse the statements made by Mr Alan Bramley (June 23) on lack of Government support. This has diminished from a reasonable service, which with lack of foresight has become so restricted to a point of total inadequacy. Even the newly formed Exports to Europe (EEB) is so limited by its product sectors that it would not provide a service to the majority of small exporters such as ourselves with specialised products. One of the most important requirements is a live response to inquiries on likely new markets, and the time factor encountered in placing these through the normal BOTB channels is completely prohibitive.

It does seem that the Government takes a totally apathetic attitude to the extreme import-

ance of the extension of overseas markets. From experience I would say that any investment made in improving the service to exporters would repay handsomely.

Mollie Strang,
Shackman Instruments,
Mineral Lane,
Chesham, Bucks.

Nuclear rivalry

From Miss J. T. Eversley.

Sir—In his letter published on June 23, Jonathan Mettles mocks the anti-nuclear (sic) lobby for its failure to congratulate Israel on "reducing the prospects of nuclear conflicts" in the Middle East. I see little cause for congratulation in an event which so clearly demonstrates one of that lobby's main contentions.

The dangers of nuclear proliferation are political not technical, and all the IAEA safeguards in the world will not stop one country, uncertain about the belligerent intentions of another, bombing its perceived enemy. As far back as 1946, the Acheson-Lilienthal Commission in the United States made the point that technical fixes do not prevent, and may even encourage, nuclear proliferation.

After the raid on Tamuz, the Middle East is if anything less safe from the threat of further conflict, nuclear or otherwise, and so it will remain until we abandon the convenient fiction that civil and military nuclear technology are not interchangeable.

Insecurity and aggression? No thanks.
J. T. Eversley,
39, Entry Hill, Bath.

Training put at risk

From Mrs Daphne Bampton

Sir—It was pleasant to read in Christopher Lorenz's piece, "A survivor amid the training debris?" that employers in the construction industry want their training board to survive (June 19). I think it should be emphasised that there are employers in other industries who feel that the survival of Industrial Training Boards is essential. Training is vital today. Without it the number of unemployed school-leavers will become even greater and there will be a woeful shortage of skilled labour when the economy becomes buoyant again. If Industrial Training Boards are abolished what other methods can ensure that training takes place? Christopher Lorenz refers to a "voluntary system" operated by industry itself, but most employers know from pre-1964 experience that this policy will inevitably result in a reduction in training.

In addition, there will be numbers of craft/technical persons whose training will be incomplete because there will be no training boards to oversee standards of training by "skills assessment" as at present. The few firms who will be prepared to train to a good standard will bear a heavy burden.

The second suggestion I have heard is a take-over of the ITB's function by the Manpower Services Commission, but the MSC has neither the expertise nor the facilities to undertake the work and any reduction in running costs is unlikely.

Furthermore, abolition of the boards will strike a blow at colleges of further education. Up to £30m is paid to colleges for training each year through ITBs. Most of this money comes from ITB grants made to employers for first-year training off the job.

Surely, it is up to companies to make use of their training boards. My firm has been helped by the Road Transport Industry Training Board. We have found the Skills Assessment Centre particularly useful, also the courses provided at the MOTECs at High Ercall and Livingstone—for example, in 1980 the RTITB introduced a "Principles of Management" course specially for the Vehicle Body Building and Repairing Industry.

Government must be told that training and training boards are vital. Likewise, that the work of training should be supported by national funds to enable additional grants to be paid to employers who provide apprenticeship training opportunities for more young people than they need. Industrial Training Boards could monitor the allocations.

Training boards know how to help, advise and even cajole companies into training. This is not the time to put them at risk.

Daphne Bampton,
Chairman and Managing Director,
Bampton Bros.,
Stratford Road,
Swindon.

Today's Events

GENERAL

UK: Mr Pierre Trudeau, Canadian Prime Minister, meets Mrs Margaret Thatcher at 10 Downing Street to discuss the Ottawa economic summit (July 20-21).

Mr George Bush, U.S. Vice-President, meets Lord Carrington, Foreign Secretary, London.

Mr Cecil Parkinson, Trade Minister, opens Dorset Chamber of Commerce new offices, Bournemouth; visits Poole Harbour.

The Queen visits Royal Fleet Auxiliary ship Fort Austin Portland naval base.

Liverpool Corporation clerical workers mass meeting to consider all out strike call over regrading.

Ambulance men on one-day national strike.

Confederation of Health Service Employees conference concludes, Bridlington.

Transport and General Workers Union conference ends, Brighton.

London Chamber of Commerce meeting on Hong Kong—new opportunities for British trade and industry.

Overseas: Mr Huang Hua, Chinese Foreign Minister, begins official visit to India.

PARLIAMENTARY BUSINESS

House of Commons: Debate on report of Committee on Obscenity and Film Censorship.

House of Lords: Indecent Displays (Control) Bill, report.

COMPANY MEETINGS

Aberdeen Construction, Station Hotel, Aberdeen, 12.0. Percy Bilton, Ealing, W. 12.0. Clark Son and Morland, Street Row, Glastonbury, 10.30. Copydex, 118 Pall Mall, SW, 12.0. Fosco Miosop, 36 Queen Anne's Gate, SW, 12.0. Garner Booth, 84 Borough High Street, SE, 2.30. Gaskell Broadloom, Saxon Inn

Motor Hotel, Preston New Road, Blackburn, 12.0. Matthew Hall, Hotel Russell, WC, 12.0. Headlam Sims and Coggins, 12a Upper Berkeley Street, W, 11.0. John Laing, Page Street, NW, 3.0. MacDonald Martin Distilleries, 186 Commercial Street, Edinburgh, 12. F. Miller Textiles, 14 St Vincent Place, Glasgow, 12.0. Tove, Connaught Rooms, Great Queen Street, WC, 12.0.

COMPANY RESULTS

Final dividends: Elliott Group of Peterborough, Klean E-Ze Holdings, F. H. Lloyd Holdings, Norcross, Redifusion, Somic, Spang and Co. Interim dividends: Braid Group, J. F. Nash Securities.

UK COMPANY NEWS

Plessey advances by £24m

IMPROVED operating results in most of its subsidiary businesses pushed taxable profits of Plessey Company, the telecommunications, aerospace and electronics group, to £24.54m in the 53 weeks to April 3 1981, compared with £20.1m in the previous year.

All the improvement, however, came in the first nine months, when profits jumped from £13.44m to £20.66m. In the final quarter there was a marginal downturn from £24.66m to £22.88m.

Earnings, after tax of £29.02m (£19.01m) are shown ahead from 16.07p to 22.53p per 50p share. The dividend total is being increased from 8.93p to 7.63p net with a final of 4.41p.

On a current cost basis, the pre-tax surplus is £55.3m, compared with £31.1m.

There were extraordinary debits of £1.57m (£4.73m) which arose mainly on the closure and disposal of a number of small businesses both in the UK and overseas. These businesses, say the directors, were not profitable and offered inadequate growth prospects.

After the extraordinary items, attributable profits emerged at £23.5m against £24.9m.

The directors say electronic systems in particular had an outstanding year, both at home and overseas, and doubled its operating profits to £22.6m. Telecommunications main exchanges, on

Renold dives to £2.95m

SECOND-HALF pre-tax losses of £256,000—against profits of £31,000—brought the taxable surplus of Renold for the year ended March 29 1981 down from £6.22m last year to £2.95m. Turnover of this Manchester-based manufacturer of power transmission products and machinery rose from £123.38m to £127.08m.

No final dividend is to be paid (5.2p) so the year's payout remains at 2p net (8p) per £1 share. Earnings per share are 2.9p (7.9p), before extraordinary items.

The management has, by rationalisation and reorganisation, greatly increased the underlying strength of the company.

This, they say, had the effect of depressing the results and increasing borrowings—which nevertheless remain well within the agreed facilities.

Meanwhile, good progress is being made disposing of assets which have become surplus.

The product range is up to date and there are some exciting developments in new products which augur well for the future, they add.

Pre-tax profits were struck after depreciation of £3.75m (£3.88m) and interest charges of £5.47m (£4.2m). Tax took £1.67m (£3.39m). An attributable loss of £1.25m (£3.02m loss) emerged of £1.25m (£3.02m loss) after extraordinary debits of £2.42m (£3.21m).

Current cost adjustments reduced the taxable surplus to a loss of £4.27m.

Feature film losses cause profits plunge at ACC

A LOSS of £26.42m in its feature film production and distribution division, coupled with further losses of £4.65m in records and audio tapes, have contributed to Associated Communications Corporation reporting substantially lower profits for the year to March 31 1981.

The pre-tax figure is down from £11.63m to £2.62m on turnover up from £161.44m to £248.86m. At the halfway stage, pre-tax profits were down from £5.7m to £3.04m. No further dividends for the year are being paid, leaving the net interim of 1.5p as the only payment. Last year the company paid a final of 4.9p for a total of 8p.

Lord Grade, the chairman, says the loss in feature film production and distribution resulted from the failure to produce films achieving adequate commercial success. The one exception was the Muppet Movie.

A major recession in the records and audio tapes industry resulted in a loss in this section and it was found necessary to cut back drastically the records and tapes operation.

Profits from television production and distribution have been exceptionally benefited by £22.98m from the sale during the year of a substantial number of forward television contracts, he adds. It has been the group's practice in the past to sell forward contracts, but such sales are not, in the opinion of the board, likely to recur in the future.

Other group subsidiaries and divisions generally traded well in the difficult economic conditions, and their results included a first-time contribution from Jetsave. UK television showed an improvement from

Recovery seen at Pethow

FOLLOWING LOSSES, at mid-year of £557,000 against £576,000, Pethow Holdings, generating and welding sets, manufacturer, ended the March 31 1981 year in the red by £248,000, compared with £288,000 previously.

Turnover was down from £15m to £14.26m and with the omission of a final dividend, there is no distribution for the period. Last time a 1.5p net interim was paid.

The directors say that, in view of these uncertain times, they continue to be difficult, and that the company will return to profitability and the dividend lists in the current year.

Despite the losses the group has maintained a strong balance sheet, the directors state. Total borrowings were reduced to just over £1m, from £1.1m, and they now represent 14 per cent of shareholders' funds. And this is despite a large planned increase in stocks and work-in-progress which occurred towards the end of the year, they add.

Asked for credit of £11,000 (£506,000 charge), the attributable loss was £557,000 (£1.5m) giving a per share figure of 3.35p (11.34p).

CCA adjusted loss is £167m pre-tax.

Henlys £666,000 loss but interim maintained

ON TURNOVER just ahead from £85.1m to £86.5m, Henlys has suffered a taxable loss, as anticipated, of £666,000 for the half year ended March 31, 1981, against a £438,000 surplus, but the interim dividend has been maintained at 3p net per share.

The directors say that although indications were a little favourable in the opening weeks of the second half, it is difficult to predict the full year's outcome.

For the whole of last year the group paid a 6p dividend and incurred losses of £387,000 (£4.31m profits).

Mr. G. R. Chandler, chairman, states that despite the closure of a number of branches, new vehicle volume was maintained in line with the first half of 1980. The effect of the fiercely competitive background on prices more than offset the benefit of cost curtailment, and margins fell further.

The only area unaffected by the UK recession was leasing, they say.

Pre-tax figure was struck after interest and finance charges of £1.46m (£1.44m) but was before a tax credit of £254,000 (£252,000 charge).

After extraordinary credits of

£819,000 (£737,000) there was an attributable surplus of £787,000, compared with £899,000 previously.

comment

The virtual disappearance of motor-dealers' margins last year forced them to look to their balance sheets. Henlys was exceptionally well able to do so, having tangible net assets last September of about £34.5m. In the first half of the current year gearing has been cut from nearly 40 per cent of net worth to less than 30 per cent, as property sales grossed about £1.7m and stocks were cut by a similar amount. An interest charge cut by £0.25m or so in the second half should help cut losses, and there could be some efficiency improvements from stock-cutting. It is also clear that loss-making branches will continue to be pruned, with good effects on cash flow. Shareholders may be less certain about the long-run virtues of Henlys' plans for diversification outside the motor trade. Meanwhile, the dividend being sustained by property surpluses, and if the final remains at last year's reduced level of 3p, the yield at 33p is a shade under 11 per cent.

Electrocomponents rises to £14.56m: pays 5.5p

THE LONDON-BASED Electrocomponents Limited increased its pre-tax profits by 11.6 per cent in the year to the end of March 1981 from £13.05m to £14.56m. Its turnover was up by £3.22m to £85.57m.

The final dividend is to be raised from 5.25p to 5.5p, making a total of 8.75p compared with 8.75p. Earnings per 10p share are stated at 38.1p against 35.6p. A scrip issue of four for one is proposed.

comment

Market predictions for £14m from Electrocomponents have been around for six months or more so the p and l had little to add yesterday. But the shares jumped 30p to 800p on the news that the company is at last taking action on its heavy share price with a scrip issue bringing it down to a more manageable 160p. Electrocomponents was starting

Second-half fall for Redland

SECOND-HALF profits of Redland fell sharply from £36.1m to £23.07m to leave the construction materials and services group with a taxable surplus for the year to March 28 of £46.76m, compared with £57.29m.

At the interim stage profits were ahead from £21.19m to £23.69m but the directors warned that a serious reduction in demand would mean a fall in the second-half surplus.

The figures include a nine month profit of Redland's subsidiary in December of £1.2m. The dividend is lifted from 6.67p to 7.34p net with a final of 4.67p.

After tax of £21.5m (£23.97m), earnings per 25p share are shown down from 20.1p to 15.9p.

Total sales increased by only 4 per cent from £495.4m to £515m reflecting volume declines in many areas of business, say the directors. The construction industries in the UK, Europe and the U.S. experienced recessionary conditions throughout the year and the strength of sterling further diminished the value of overseas sales by some £24m. Only Australia, with an expanding economy and a strong currency, produced a worthwhile advance.

The group's three major businesses—aggregates, clay facing bricks and concrete roofing tiles—all did well but losses were again incurred in both concrete and glass-reinforced pipe activities, they add.

Operations in the United States were badly affected by the impact of high interest rates but the greater part of the 30 per cent decline in overseas subsidiaries' profits was due to a lower contribution from Braas in West Germany, whose 1979 profits are unlikely to be repeated.

The pre-tax surplus—which is reduced to £34.01m (£42.78m) on a CCA basis—includes the associates' profits of £10.8m (£10.73m) and was struck after interest charges of £5.68m (£6.06m).

Minorities took £5.8m (£9.07m) and there was an extraordinary credit of £2.5m (£2.02m debit). The attributable surplus emerged at £19.58m, down from £25.23m, and dividends absorbed £9m (£8.14m), leaving £10.58m (£17.09m) to be retained.

See Lex

SPAIN

June 25	Price	Change
Banco Bilbao	229	-1
Banco Central	402	-
Banco Exterior	327	-
Banco Hispania	311	+3
Banco Ind. Cas.	124	-
Banco Santander	382	+1
Banco Urquijo	229	-
Banco Vizcaya	250	-
Banco Zaragoza	220	+5
Dresdner	230	+2
Espanola Zinc	90	+0.8
Felisa	76.5	+0.2
Gal. Preciados	56	+2.5
Hidrala	83	-1.5
Iberdrua	127	-
Petrolbar	139	-
Petrolbar	102	-
Telefonos	87	-
Union Elect.	73.2	-1.3

BRITISH CANADIAN RESOURCES LTD

The following are the highlights of a quarterly report to the shareholders of British Canadian Resources Ltd., dated May 31, 1981.

The company is participating in oil and gas exploration in the United States through a joint venture with Woods Petroleum Corporation and other joint ventures with Orion Petroleum Inc. In Canada, exploration activities are being conducted through two limited partnership agreements with Westgrowth Petroleum Ltd. and Landbank Minerals Ltd.

British Canadian Resources and its wholly-owned subsidiary British American Resources had participated in 37 wells as at May 31, 1981 of which 11 had been cased as potential oil wells, 18 as potential gas wells and 8 had been abandoned. An additional 5 wells were still drilling.

SUMMARY OF DRILLING RESULTS as at May 31, 1981

	Potential Oil Wells	Potential Gas Wells	Abandoned	Drilling Total
UNITED STATES				
Operator				
WOODS	Exploratory Development	1	3	4
ORION	Exploratory Development	2	1	3
WESTGROWTH	Exploratory Development	1	2	3
CANADA				
Operator				
WESTGROWTH	Exploratory Development	3	8	11
WESTGROWTH	Exploratory Development	3	5	8
TOTAL	11	18	8	42

The most significant discovery in which the company has participated to date is the Woods Petroleum Corporation Kriker 133-1 well in Hemphill County, Texas, on which the operator recently released the following information:

"Woods Petroleum Corporation announced that it has drilled a confirmation well to a recent Morrow gas discovery in the Kriker 133-1 well in Hemphill County, Texas. The well is now being drilled to a depth of 12,394 feet at a rate of 8.5 million cubic feet of gas per day in a 12 1/4 inch choke with 6,300 psi flowing tubing pressure. The open flow potential of the well was calculated to be 130 million cubic feet of gas per day."

Woods also announced that it plans to drill an immediate off-set to this well. The company's wholly-owned subsidiary, British American Resources, has interests ranging from 12.5% to 16.25% in 1,760 acres on this prospect.

In addition British American is participating indirectly in 11 prospects through a

John Folkes Hefo

An improving trend in trading profits at John Folkes Hefo had become apparent since April, Mr Jim Hearnshaw, the chairman, told the annual general meeting. He added, "In the first half of the year, the remainder of the rationalisation and re-organisation programme will have been completed."

FINANCES

As at March 31, 1981 British Canadian Resources Ltd. and its wholly-owned subsidiary, British American Resources Inc. had spent or committed approximately Can \$12.0 million of the Can \$23.5 million originally allocated to the 5 programs with the 4 operating companies.

During the first quarter the company earned Can \$628,000 in interest from funds placed on short term deposit. As of March 31, 1981 the company had approximately Can \$6.1 million in working capital net of all obligations under the various joint ventures and limited partnerships. These funds should be more than sufficient to meet development drilling commitments for the balance of the year.

In order to receive copies of the Company's Annual Report and Quarterly Reports, please apply to:

The Royal Trust Company of Canada, 46-50, Cannon Street, LONDON EC4N 6LD (quoting reference B.C.R.)

RESULTS AND ACCOUNTS IN BRIEF

LEIGH INTERESTS (environmental services, builders' merchant and motor dealer)—Results for year ended March 31 1981 and prospects reported June 16, noon.

GOLDSMITHS COMPANY (jeweller)—Results for year ended February 28 1981 reported June 11 in preliminary statement with prospects.

LAKE VIEW INVESTMENT TRUST—Results for year to March 31 1981 reported April 30. Listed investments in Great Britain £26.57m (£26.68m), overseas £42.87m (£21.75m), current assets £1.66m (£1.21m), current liabilities £2.3m (£2.04m), shareholders' funds £23.85m (£21.75m), increase in liquidity £120,000 (decrease £20,000). Meeting, Winchester House, EC, June 12, noon.

DAWSON INTERNATIONAL (textiles and knitwear)—Results for year ended March 31 1981 reported June 16, noon. Shareholders' funds £21.54m (£23.04m). Fixed assets £23.55m (£23.77m). Net current assets £23.55m (£23.77m). Net liquid funds increased £5.86m (£122,000 decrease). Current cost pre-tax profits £16.8m (£14.8m) against historical £20.57m (£18.34m). Meeting, Edinburgh, July 14, 11.45 am.

BISCH TON COMPANY—Results for 1980 reported June 18. Net current assets £198.613 (£211,472). Meeting, Clement House, Aldwyck, W.C. 15, noon.

WARREN PLANTATION HOLDINGS—Results for 1980 already known. Fixed assets £16.31m (£14.77m); current assets £19.72m (£18.38m); shareholders' funds £15.19m (£17.35m). Increase in liquid funds £1.1m (£1.47m). Chairman Mr Humphrey Salmon is retiring after the annual meeting. His successor will be Mr Oliver Dawson, at present deputy chairman. Meeting, Painters' Hall, Little Trinity Lane, EC, July 22, noon.

EXECUTEX CLOTHES

In the second half of 1980 Executex Clothes slumped from taxable profits of £175,490 to a loss of £40,914, bringing the figure for the year to a surplus of £25,688, compared with £25,600. Turnover for the 12 months rose from £1.08m to £2.73m.

The annual dividend of this Leeds based clothes manufacturer is maintained at 1.25p net per 20p share, with a reduced final of 1.125p (1.188p).

The directors said the second half of the year proved particularly difficult as the recession deepened. This has continued into the first quarter of 1981. Although the conditions remain extremely difficult the company's operations are currently operating to full capacity.

THE TRING HALL U.S.M. INDEX

126.0 (-0.1)

at close of business 25/6/81

BASE DATE 10/11/80 100

TCB

On 16th March this year something happened to make us less widely known.

On that day we rechristened ourselves 'TCB', but though our name has narrowed, what *hasn't* been reduced is the width of our banking services. Our general facilities include business overdrafts and term loans ranging from £20,000 to £2m, while we have special expertise in the provision of bridging and building finance, and in the medium term funding of hardcore assets.

Open to any sound funding proposition we are in a position to make even big lending decisions fast.

In fact, we're becoming widely known for it.

THINK TCB

Century House, Dyke Road, Brighton BN1 3FX. Telephone: 0273-23511. Telex: 877531.

London Office: Beaufort House, St Botolph Street, London EC3A 7DX. Telephone: 01-283 8000. (formerly Twentieth Century Banking Corporation Ltd)

A Member of the P & O Group

This announcement appears as a matter of record only

US\$ 35,000,000

NOTE PURCHASE AGREEMENT

between

FIAT
Fiat Auto S.p.A.
Turin

and

WILLIAMS & GILBY'S BANK LTD.
London

KREDIETBANK S.A. LUXEMBOURGEOISE
Luxembourg

BANQUE INTERNATIONALE A LUXEMBOURG S.A.
Luxembourg

FUJI INTERNATIONAL FINANCE (LUXEMBOURG) S.A.
Luxembourg

Agent Bank
Banca del Gottardo
Lugano

June 1981

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane, London EC3R 8EB Telephone: 01-421 1212

1980-81	High Low	Company	Last Price	Change	Gross Yield	P/E
76	39	Airpro	88	-	1.4	3.0
52	21	Armitage and Rhodes	47	-	1.4	3.0
200	84	Berlin Hill	200	-	9.7	4.8
104	88	Deborah Service	101	-	8.4	5.0
126	88	Frank Horrell	103	-	8.4	5.0
110	84	George Blair	64	-	1.7	2.8
110	59	Jackson Group	114	-	3.1	4.8
130	102	James Burrough	130	-	8.0	6.4
324	244	Robert Jenkins	314	-	31.3	10.6
65	50	Scrum	158	-	15.1	7.6
224	189	Torday	198	-	15.1	7.6
23	8	Twinkford Ord.	14	-	15.0	16.8
36	35	Unilever 15% US	80	-	3.0	7.2
103	81	Walter Alexander	103	-	3.0	7.2
268	181	W. S. Vistas	262	-	18.1	6.2

Our clients speculate free of tax in very small to very large amounts on

1. London Traded Commodities, including GOLD.
2. The STERLING/DOLLAR exchange rate.
3. The Chase, SWA UNP.

Telex: 894756

I.G. Index
I.G. Index Limited
Tel: 01-622-9192
Three-month Silver
5045-5083

CORAL INDEX
Close: 543-548 (-1.5)

OIL INDEX
October Refined \$41.28
January Refined \$44.28

Brown Shipley

Extracts from the annual statement by Lord Farnham, chairman of Brown Shipley Holdings Limited, for the year ended 31st March 1981.

Results for the Year

The profit of the group for the year ended 31st March 1981, after providing for taxation and a transfer to the inner reserve of the bank, amounted to £1,540,069 compared with £1,792,268 in 1980. Realised capital profits in the banking group of £1,079,958 and a surplus on revaluation of group premises of £8,612,541 were the main factors in an increase of the reserves of the group from £14,544,433 to £25,058,639. A capitalisation issue of one new share for each share now held is proposed.

Our banking group, facing the many well-known aspects of the recession including strong competition for the business available, showed a sharp decline in profit. Our insurance group produced a timely and welcome increase in profit which limited the decline in the combined result. As indicated, a final dividend of 7.5p per share is recommended, bringing the total to 13p per share, the same as last year.

Banking Group

Loans, advances and acceptances were increased and growth in assets held for leasing was resumed. Interest margins, however, were and remain under considerable pressure. The effects of the recession, both here and overseas, have brought difficulties to some of our customers and this is reflected in the disclosed banking profit.

The greater part of realised capital profits derived from a reduction in our holding of Property Security Investment Trust Limited from 10.1 per cent to 7.64 per cent.

Insurance Group

The profit was significantly higher than last year and was achieved in the face of a strong rise in the value of sterling against the US dollar. Our overseas subsidiaries continue to produce about half our profit and Glenval Holdings Limited made a notable increase in its contribution for this year.

Medens Trust

On 16th May 1981, we announced an agreed £3.76 million cash offer for this well established hire purchase company. It has an active business throughout the South East and an excellent record of growth under prudent management. A profit before taxation of not less than £700,000 is forecast for the year ending 30th June 1981. Net assets as at 31st December 1980 amounted to £2.98 million. This would be an important expansion for our banking group and a useful complement to its activities in leasing and factoring.

The Future

The new strength of the US dollar will underline the importance to our insurance group of the brokerage earned from overseas markets and of the profits earned by subsidiaries abroad. This will do much to offset the continuing effects of recession on domestic broking activities and of inflation on their costs.

The hoped for stability in money markets seems as far off as ever, but although conditions are likely to remain very competitive for our banking group, useful business is being found both in traditional and in new areas of activity. We expect leasing and factoring to continue their growth and look forward to an important contribution from Medens Trust.

Year ended 31st March	1981	1980
Profit after taxation before extraordinary items	1,540	1,792
Comprising—		
Banking group	859	1,250
Insurance group	1,269	966
Parent company	73	127
Less tax	1,342	1,093
	661	551
Realised capital profits	1,080	234
Surplus on revaluation of premises	8,613	—
Shareholders' funds	30,727	20,170

The full annual report and accounts and chairman's statement may be obtained from the secretary.

Brown Shipley Holdings Limited
Founders Court, Lothbury, London EC2R 7HE

HARTWELLS GROUP LIMITED

Cars, Commercial Vehicle and Bulk Fuel Oil Distribution and Heating Services.

Year ended 28th February	1981	1980
Turnover	120,000	100,000
Profit before Interest and Taxation	152,232	142,534
Less interest and Stock Finance Charges	2,748	3,955
	1,244	1,094
	1,504	2,861
Dividends	436	611
Retained Profit	992	2,111
Earnings per Ordinary Share	13.7p	23.5p
Dividends per Ordinary Share	5.3p	5.3p
Net Asset Value per Ordinary Share	187.8p	179.4p

★ Dividend maintained despite a difficult trading year.

The Chairman in his statement to shareholders stated—

★ March and April 1981 showed better profits than March and April 1980.

★ It is hoped that the worst is past and that latter results will be achieved in the year to 28th February 1982.

Annual General Meeting—Oxford 3rd July 1981. Copies of the Report and Accounts may be obtained from The Secretary, Hartwells Group Limited, Seacourt Tower, West Way, Oxford OX2 6JP.

Companies and Markets

BSR paying £13m for Astec

BY JASON CRISP

BSR, the loss-making manufacturer of mass-market record changers, has agreed to buy the remainder of Astec's shares, representing a multiple of 1.9 times the company's prospective earnings after charging for taxes payable in Hong Kong.

The effect of BSR's recent acquisitions restricts the company both in its major products and its geographical manufacturing base. Last year, when it lost £17.7m on sales of £141.3m, over half its business still came from the declining record changer market on which the company was built.

After the acquisitions, just over half the business will come from electronics and electronics-related businesses. Record changers will account for one quarter of sales this year.

BSR's manufacturing base, which had been predominantly based in the UK, will have been significantly switched to the Far East. Last year it closed the last two of three original factories in East Kilbride, Scotland with a loss of 2,500 jobs. It employed 8,329 in the UK last year, compared with 14,432 the previous year.

At its peak BSR had about 75 per cent of the world market for

record changers, producing nearly a quarter of a million a week, and was a major exporter to Japan. Sales and profits were hit by the slump in the audio market, increased competition and a move away from record players to cassettes.

Astec last year made pre-tax profits of £1.55m on turnover of £14.6m, compared with pre-tax profits of £161,000 on a turnover of £3.3m in the year ending March 1977.

It was founded in Hong Kong in 1971 by its joint managing directors Mr B. H. E. Christopher and Mr N. G. Stewart, who will join the BSR board once the acquisition agreement becomes unconditional. They will continue to manage Astec.

The major part of Astec's growth since 1979 has come from its business in switching power supplies. For instance it supplies the computer industry with equipment which converts AC mains supply into the carefully regulated direct current voltage required by computers and their peripheral devices.

According to BSR, power switching supplies will remain one of the fastest growing sectors in the computer industry

for the foreseeable future. Astec is predicting profits before tax for the whole of 1981 will be not less than HK\$48m (£4.36m).

BSR's first acquisition—the beginning of a series in household appliances—was in 1971 when it bought Bulpitts (Swan Brand) the manufacturer of electric kettles, for £5.2m. In 1973 it bought Goblin, which makes tea makers and industrial vacuum cleaners, for £6.15m and in 1977 it bought Judge International.

It has also purchased a number of audio companies, including Audio Dynamics in the U.S. in 1973. Eighteen months ago it bought a small Boston-based professional sound company, DBX, which also licenses a sound reduction system to hi-fi companies.

New management for BSR's Far Eastern Electronics division is to be set up in order to encourage co-operation between both Astec and Capetronic.

In its last annual report, BSR predicted a loss in the first half of the year with a return to profitability in the second half. The pound did not appreciate and wage and indirect costs were kept under control. Yesterday it added that because of the current level of sterling, strength of orders and the growth and profitability of Astec, it "looked to a progressive restoration of profitability overall."

Tyne Tees and Yorkshire reorganisation agreed

AGREEMENT has been reached on the placement of shares in Tyne Tees TV and in Yorkshire TV following their divestment from holding company Trident Television.

The major stakes in Tyne Tees are to be taken by Vaux Breweries, with 20 per cent, Industrial and Commercial Finance Corporation, with 15 per cent, United Newspapers, 7.5 per cent, and Television, 7.5 per cent.

Trident will retain 20 per cent, and three other shareholders will each subscribe for 5 per cent holdings.

The major shareholders in Yorkshire will be Baxi, the brewing group, which will hold 25 per cent, Pearson Longman, the publishing group which includes the Financial Times, which will hold 25 per cent, and the Yorkshire Post Newspaper group, which will hold 10 per cent.

Trident will retain 15 per cent, and three other shareholders will subscribe for stakes of 5 per cent or less. In addition, N. M. Rothschild, the merchant bankers, will hold up to 15 per cent of Yorkshire, in order that other local interests may invest in the company at any time.

The Independent Broadcasting Authority ruled late last year that the two TV companies Tyne Tees and Yorkshire, could only remain franchise holders in ITV if a share reorganisation took place. Two earlier share split proposals by Trident were rejected by the IBA, but the third was accepted in April. One of the original provisions of the share reorganisation was that a significant proportion of

the new shareholders be regionally-linked to the TV companies.

ULLMANN NOMINEES/ELLIOT GROUP

Ullmann Nominees has disposed of its entire 5.5 per cent stake in Elliot Group Peterborough, the printing systems and joinery company which reported a loss of £188,000 for the first half of 1980-81.

Ullmann has sold 725,000 shares—30,000 on May 31 and 695,000 on June 4. Last month Fentons, the industrial holding group, sold its entire 20.4 per cent stake in Elliot (2.7m shares) because the medium-term prospects for the company were not encouraging. Elliot shares fell 1p to 27p yesterday, which compares with the year's high of 31p.

PEERLESS IN £200,000 BUY

Peerless, the plastics, electronics, domestic engineering and metals group, has acquired for £200,000 cash the share capital of Bristol-based George Viner, distributor of kitchen furniture and bathroom equipment. Consideration will be spread over two years in a formula relating to the profits of the company.

UTD. CITY MERCHANTS

Vickers de Costa on June 24 1981 sold 15,428 United City Merchants ordinary 10p shares at 39p on behalf of a discretionary client. Haynesville of Hong Kong bought 250,000 ordinary shares at 39p.

Dunbar Group to buy Tower Fund Managers

Dunbar Group, a banking and financial services company quoted on the Unlisted Securities Market, announced yesterday that it is buying Tower Fund Managers, the private investment management concern whose chairman and managing director is former Slater Walker man Mr Brian Banks.

The deal involves the issue of 300,000 new Dunbar ordinary £1 shares to Tower shareholders which at last night's closing price of 425p places a value of £12.75m on Tower. Tower's shareholders will now own 25 per cent of the enlarged Dunbar equity.

Tower, which was set up by Mr Banks at the end of 1978, provides investment management services from London and Jersey principally for private clients. Funds under management including two authorised unit trusts totalling more than £5m—amount to around £37m.

Dunbar, meanwhile, has also built up a substantial private portfolio management operation with funds of around £21m. Its main business, however, is banking with leasing, loan broking and tax planning among the other activities.

Dunbar has been built up over

the last 10 years by Mr David Backhouse, the present managing director who joined the company in 1972. Dunbar has an unbroken profits record since 1969 and last year turned in pre-tax profits of £582,552.

Mr Backhouse said yesterday he believed the two fund management businesses, which will be regrouped under a new subsidiary Dunbar Tower Fund Managers would be "a major force in future and that they had 'exciting growth prospects'."

With nearly £70m under management considerable economies of scale should be achieved particularly by the use of Dunbar's well tried computer facilities. Dunbar's other services would be able to expand with the enlarged client base while Tower's clients would now have access to them.

The board of Tower, which has worked together for the last eight years, is forecasting pre-tax profits for the year to June 30 of not less than £145,000.

Just over 50 per cent of Tower's shares are held by the directors—including Mr Banks's personal 18 per cent stake. The balance is held by four City institutions.

See Men and Matters

BANK RETURN

Wednesday June 24 1981 Increase (+) or Decrease (-) for week

BANKING DEPARTMENT

	£	£
Liabilities	14,553,000	—
Capital	32,426,102	—
Public Deposits	73,074,195	—
Bankers' Deposits	1,490,034,525	—
Reserve & other Accounts	2,868,090,501	—
	2,868,090,501	—

	£	£
Assets	708,044,218	—
Advances & other Accounts	924,502,037	—
Premises Equipment & other Sacs.	14,002,119	—
Notes	266,730	—
Coin	2,868,090,501	—
	2,868,090,501	—

ISSUE DEPARTMENT

	£	£
Liabilities	10,525,000,000	—
Notes issued	10,510,997,881	—
In Circulation	14,002,119	—
Banking Department	—	—
Assets	11,015,192	—
Government Debt	8,908,183,036	—
Other Government Securities	1,706,801,524	—
Other Securities	10,525,000,000	—
	10,525,000,000	—

BIDS AND DEALS

Congen rejects NCB offer

BY ANDREW TAYLOR AND DAVID LASCELLES

Connecticut General Mortgage and Realty Investments, one of the largest and most successful U.S. real estate investment trusts, yesterday firmly rejected the \$267m (£134m) takeover offer from the National Coal Board pension funds.

The board of trustees of Connecticut General (Congen) said that the pension funds' offer was inadequate and not in the best interests of the trust and its shareholders.

Congen said that it had started legal proceedings to prevent the offer from going ahead—a standard procedure used by U.S. companies in defending unwelcome bid approaches.

Mr Hugh Jenkins, director general of investments for the coal board funds—representing separately manual and white collar workers—said last night that the funds would need time to consider Congen's response.

After its rejection statement yesterday the trust's shares were trading at around \$37, compared with the bid price of \$33 for each Congen ordinary share.

It is the largest U.S. real estate deal ever launched by a British institution.

Two years ago the coal board fund successfully bid \$144.2m for a California-based property investment trust, Continental Illinois Properties.

Congen, which is advised by investment bankers First Boston, said that the funds' offer was substantially below the current market value of the trust's real estate portfolio and other assets.

The property trust's recently published annual accounts showed properties with a market value of around \$350m (£175m). In addition, Congen holds out-standing mortgage loans with an average interest charge of just over 9 per cent.

The loans, however, are some what overvalued in the books given the current high cost of mortgage money in the U.S.—around 15 per cent.

Congen said that the trust's prospects were excellent and that the long-term interests of shareholders would be best served by the trust remaining independent.

The company was considering a number of alternative offers in the light of the coal board pension funds offer.

TRUSTHOUSE FORTE LIMITED

Interim Statement for the half year ended 30th April 1981

	26 weeks to 30th April 1981	27 weeks to 30th April 1980	Year to 31st October 1980
Trading Receipts	364.6	359.9	772.4
Trading Profit	25.3	26.5	82.0
Financial charges	(11.3)	(7.2)	(16.0)
Profit before Taxation	14.0	19.3	66.0
Taxation (estimated)	(3.8)	(6.6)	(16.3)
Profit after Taxation	10.2	12.7	49.7
Minority interest	(0.6)	(0.3)	(2.0)
Profit (after taxation and minority interest)	9.6	12.4	47.7

The above figures are unaudited and accounting policies are as stated in the last annual accounts.

The above profits are after charging depreciation of £11.1m (1980—£9.1m).

During this half-year trading conditions have been difficult, particularly in the first quarter, but due to the efforts of our management and of our employees, the impact on profitability was well contained.

As indicated in the Chairman's Statement in February, the current year is likely to be another difficult period but we really do feel that we are in an enviable position. Hotel, Catering and Leisure must

be one of the few industries which will inevitably expand over the next decade...and, we look forward to the future with great optimism."

We are continuing with our substantial investment programme of improving and developing the Group's assets and as a result we are well placed to obtain maximum benefit as world wide trading conditions improve. This high level of planned expenditure is reflected in the increased financial charges.

The interim dividend is maintained at 1.5p per share.

You will find Trusthouse Forte Hotels in THE BAHAMAS • BAHRAIN • BARBADOS • BELGIUM • BERMUDA • GREAT BRITAIN • CANADA • FRANCE • GUYANA • IRELAND • JAMAICA • MALTA • MEXICO • MONACO • NETHERLANDS • PORTUGAL • SARDINIA • SAUDI ARABIA • SPAIN • SWITZERLAND • TUNISIA • UNITED ARAB EMIRATES • U.S.A.

To book at any of our hotels, ring our reservation offices on 01-567 3444 or 061-969 6111 or see your travel agent, or ring the hotel direct.

Yours faithfully
TRUSTHOUSE FORTE

Lookers Limited

Motor distributors and engineers
Agricultural machinery dealers
Vehicle delivery
Contract hire and leasing

INTERIM REPORT

The Directors announce the following unaudited results of the Group for the half year ended 31st March 1981:—

	Half-year ended 31.3.81	Half-year ended 31.3.80
Turnover	25,353,105	36,982,456
Group Profit before Taxation	402,115	405,519
Taxation	85,000	109,500
Group Profit after Taxation	317,115	296,019
Extraordinary items	—	(23,000)
Profit attributable to Shareholders	317,115	273,019
Dividend: Interim of 1.4p per share (Proposed) (30.6.80 same)	103,793	103,793
Earnings per share	4.3p	4.0p

It is the Directors' intention to declare an interim dividend of 1.4p per share as in the previous year. Taxation has been provided at the rate of 52% on current profits less attributable stock relief.

The profit before taxation compares most favourably with last year in view of the trading conditions experienced which were even more difficult than those of last year.

The results have been adversely affected by the losses in the Commercial Vehicle Operations. Management action has been taken to reduce the losses but these will not be completely eliminated until there is a revival in the overall economy.

The difficult trading conditions are continuing into the second half year.

R. E. TONGUE, Chairman.

Lookers Limited
776 Chester Road, Stretford, Manchester M32 0QH

Lee Cooper

Satisfactory results in difficult trading conditions

	Year to 31.12.80	Year to 31.12.79
Group Turnover	73,052	69,957
Group Trading Profit	8,448	10,297
Interest Charges	1,901	1,082
Group Profit Before Taxation	6,547	9,215

The Directors recommend a final dividend of 1.6875 pence per share, to be paid on 6 July 1981.

The strong £ has had a very severe effect on the results for the year 1980, quite apart from the difficult trading conditions, especially in the UK. If the 1979 results were restated at the 1980 rates of exchange, they would show that Turnover has increased £60 million to £73 million and profits have declined from £7,778,000 to £6,547,000. The profits have also been affected by higher interest charges which have increased from £1,082,000 to £1,901,000.

The year 1980 has been a very difficult year and your Directors, considering all the circumstances, are not dissatisfied with the results. Our European subsidiaries continue to make satisfactory progress and I am pleased to report that the UK company has returned to profitability. The year 1981 will not be an easy year but, barring unforeseen circumstances, the Directors are confident that it will show an acceptable improvement over 1980.

Lee Cooper Group PLC manufacture and distribute trousers, jeans, skirts and casual wear.

This advertisement has been issued by British Sugar Corporation Limited

**I SEE THAT
LESS THAN 3%
HAVE ACCEPTED
BERISFORD
SHARES.***

**YES, AND THOSE WHO HAVE
SOLD FOR CASH WILL HAVE TO
LOOK A LONG WAY TO FIND ANOTHER
SHARE YIELDING ALMOST TWICE THE
MARKET AVERAGE IN A COMPANY
WITH A RECORD
LIKE BRITISH SUGAR.**

*Acceptances in respect of 3.15% of British Sugar shares announced by Berisford on 16 June, 1981, have since been reduced by revocations in respect of 227,544 shares (0.38%).

No wonder British Sugar shareholders are rejecting the Berisford bid!

Berisford have not claimed any significant progress during the last week in their attempt to take over your company. Indeed growing numbers of shareholders who had accepted their offer are now exercising their right to revoke those acceptances. Leading institutional investors are on record as opposing the bid. They want British Sugar to remain independent.

Now Berisford are becoming desperate, and trying to stampede shareholders with alarmist threats about the share price if the bid fails.

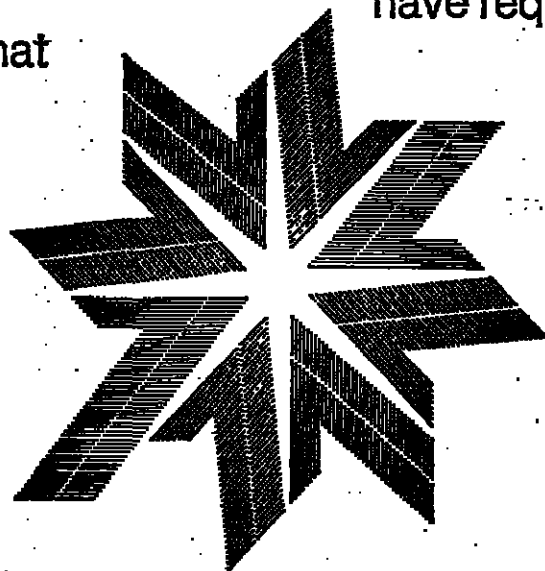
Do not be alarmed by Berisford claiming that at least 60 per cent. of British Sugar's shares could be put on the market which could result in a fall in the share price. We reiterate:-

- in the opinion of our financial advisers, J. Henry Schroder Wagg & Co. Limited, the Government's holding could be placed without upsetting the market in British Sugar shares.

- Is it likely that Berisford would dispose of their shareholding in such a way as to depress the share price unnecessarily when their own commercial interest would lie in keeping it high and realising the maximum price?
- British Sugar shares are still fundamentally undervalued and do not reflect the worth of the business.

Do not be pressurised by Berisford, their bankers or brokers into believing that your last chance to accept their offer is 3 p.m. on July 1. The Panel on Takeovers and Mergers have required Berisford to announce that you would still have 14 days after July 1 to accept if the offer went unconditional.

If you have accepted the bid we would urge you to withdraw your acceptance by completing the form of revocation already sent to you and sending it to J. Henry Schroder Wagg & Co. Limited. If you have not accepted the bid we again ask you to **Stand firm and take no action**
REJECT THE BID



BRITISH SUGAR
CORPORATION LIMITED
THE RECORD SPEAKS FOR ITSELF

The publication of this advertisement has been approved by a duly authorised committee of the Board of British Sugar Corporation Limited. Each Director has taken all reasonable care to ensure that both the facts stated and the opinions expressed herein are fair and accurate. Each Director of British Sugar Corporation Limited accepts responsibility accordingly.

Companies
and Markets

CURRENCIES, MONEY and GOLD

\$ stays strong

Dollar remained very strong as the firm trend in U.S. interest rates. The Federal funds overnight rate increased to 16 1/2 per cent in early New York trading, and Eurodollar rates rose sharply. Reports of a small cut of 450,000 barrels a day in Saudi Arabian oil production, pushed the U.S. currency down against sterling in early European trading, but rising U.S. interest rates proved a much stronger factor later in the day. The yen was also depressed on the oil supply rumors, and finished weaker against the dollar.

Sterling lost ground to major currencies in general, including the dollar, mainly reflecting the trend in U.S. interest rates, but also influenced by early fears of a cut in Minimum Lending Rate, although most dealers found this hard to understand.

European currencies weakened against the dollar. The French franc improved within the European Monetary System, but fell to a record low against the dollar.

DOLLAR — trade-weighted index (Bank of England) rose to 108.9 from 107.8. The dollar rose to DM 2.3015 from DM 2.2705 against the D-mark, and to FF 5.7510 from FF 5.6825 against the French franc, partly reflecting fears about the situation in Poland and continuing concern at the appointment of Communists to the new French Administration. The Swiss franc also tended to benefit from these factors, with the dollar falling to SwF 2.0380 from SwF 2.0390.

STERLING — trade-weighted index (Bank of England) fell to 94.7 from 95.6 after opening at 94.9 and improving to 95.1 at noon. The pound opened at \$1.0640-1.0650 and touched a peak of \$1.0740-1.0750 before falling to \$1.0640-1.0650 in the afternoon, and closing at \$1.0645.

EMS EUROPEAN CURRENCY UNIT RATES

	Current rate	% change against ECU	% change against ECU	% change against ECU	% change against ECU
Belgian franc	40.7885	41.367	+1.34	+1.34	+1.34
French franc	6.5596	6.5596	+0.87	+0.87	+0.87
German D-Mark	2.5502	2.5502	+0.89	+0.89	+0.89
Italian Lira	1,336.27	1,336.27	+0.87	+0.87	+0.87
Dutch Guilder	2.2037	2.2037	+0.87	+0.87	+0.87
Spanish Ptas.	166.638	166.638	+0.87	+0.87	+0.87
Portuguese Escudo	200.482	200.482	+0.87	+0.87	+0.87
Irish Punt	7.8756	7.8756	+0.87	+0.87	+0.87
Swedish Krona	13.7603	13.7603	+0.87	+0.87	+0.87
Yugoslav Dinar	23.6670	23.6670	+0.87	+0.87	+0.87

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

June 24		Pound Sterling	U.S. Dollar	Deutschmark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc	French Franc
Pound Sterling	1	1.986	4.673	440.5	11.17	3.965	6.200	2327.	2.349	76.50		
U.S. Dollar	0.512	1.	2.393	225.3	5.714	2.038	2.660	1196.	1.201	39.15		
Deutschmark	0.214	0.518	1.	96.17	8.086	0.858	1.112	497.4	0.502	16.25		
Japanese Yen	2.270	4.438	10.62	1000.	25.36	9.047	11.60	5281.	5.331	178.7		
French Franc	0.689	1.730	4.168	396.4	10.	3.568	4.658	2093.	2.105	68.49		
Swiss Franc	0.261	0.649	1.174	110.5	2.803	1.	1.505	667.5	0.652	19.20		
Dutch Guilder	0.193	0.376	0.900	84.71	2.148	0.766	1.	443.4	0.452	14.71		
Italian Lira	0.100	0.260	0.660	180.5	4.001	3.2	2.265	1000.	1.000	32.87		
Canada Dollar	0.208	0.832	1.992	187.6	4.759	1.697	2.214	990.6	1.	32.87		
Belgian Franc	0.326	3.558	6.114	575.5	14.60	3.208	6.797	3058.	3.070	100.		

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CENTRAIS ELETRICAS BRASILEIRAS S.A. ELETROBRAS

U.S. \$300,000,000
MEDIUM TERM FINANCING

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BANK OF AMERICA NT & SA

June 1981

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THE KINGDOM OF DENMARK

U.S. \$600,000,000
MEDIUM TERM LOAN

LEAD MANAGED BY

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PRIVATBANKEN A/S

CHASE MERCHANT BANKING GROUP

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R. HENRIQUES JR.

AND

ALGEMENE BANK NEDERLAND N.V.
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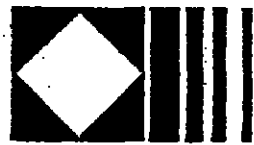
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AGENT

THE CHASE MANHATTAN BANK, N.A.

JUNE, 1981

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COMPANHIA VALE DO RIO DOCE

U.S. \$300,000,000
MEDIUM TERM CREDIT FACILITY

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MORGAN GUARANTY TRUST COMPANY OF NEW YORK

APRIL 10TH 1981

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HIDROELÉCTRICA DE CATALUÑA S.A.

CDN \$60,000,000
MEDIUM TERM CREDIT FACILITY

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CIBC LIMITED
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THE DAICHI KANGYO BANK, LIMITED

AGENT

THE CHASE MANHATTAN BANK, N.A.

APRIL, 1981

Court documents reveal FFr 1bn 'hole' at Boussac

BY DAVID WHITE IN PARIS

BOUSSAC-Saint-Freres, the struggling French textile concern put into temporary receivership on Wednesday night, faced a financial "hole" of more than FFr 1bn (\$175m), according to documents given to the commercial court in Lille.

The company, the manufacturing arm of Agache-Willot, the most powerful force in the natural fibres end of the French textile industry, is to be put under a team of three receivers under the judicial settlement procedures agreed on by the court.

The court accepted the petition lodged by M Antoine Willot, chairman of Boussac-Saint-Freres, for judicial settlement rather than immediate liquidation of the group, the core of which is the former

Boussac concern, itself under receivership for several months before Agache-Willot took it over three years ago.

Although the Government's suggestion of appointing a legal administrator with wide-ranging powers over the group was not taken up by the court, the new French administration is clearly determined to play an active role in a solution. The Prime Minister's office was reported yesterday to have begun talks with trades unions about plans for safeguarding jobs in the group, which employs 20,000.

Documents submitted by M Willot to the commercial court show immediately recoverable short-term debt amounting to more than FFr 2bn, more than twice the group's realisable stocks of FFr 933m. Total

stock assets were put at FFr 1.26bn.

Banks refused to honour FFr 40m of cheques from Boussac-Saint-Freres, and one of its bankers, Credit Commercial de France, had issued instructions for no more cheques to be signed.

The court decided it was "patent" that the group was in a state of suspension of payments.

The judicial settlement order affects the parent company and all other units which are legally dependent on it. The receivers' immediate job is to establish which parts of the complex organisation come under their authority.

The court said it would be premature to say that a settlement was impossible.

BMW gives notice of capital raising plan

By Stewart Fleming in Frankfurt

BAYERISCHE Motoren Werke (BMW), the West German prestige car and motorcycle manufacturer, has warned that it expects to approach its shareholders for new equity capital.

The announcement was made by Herr Eberhard von Kuenheim, the chairman, at the annual meeting yesterday. He said, however, that it was too early to talk about the terms of such an issue. Explaining the decision he said that in 1980, for the first time for many years, the company's investment could not be covered from internal funds and that he was expecting this trend to continue.

In spite of the weakness of the domestic market, the West German motor manufacturer is not expecting any cut in production in the foreseeable future.

Herr von Kuenheim told shareholders that up to the end of May the order inflow was above last year's level and above production levels. He said that the weakness of new car registrations could again in 1981 be offset by export sales, adding that BMW was the only German manufacturer which had been able to increase its exports.

To the end of June, he added, BMW's turnover rose by 10 per cent to DM 4.6bn (\$1.94bn), adding that in spite of production changeovers from old 5-series models in the past months, the parent company had been able to maintain last year's production volume and was expecting an increase for the year as a whole. However, the company was expecting its 1981 results to be affected by cost pressures, but expected a satisfactory result.

Last year pre-tax profits dipped by a fifth to DM 458m despite increases in sales and production.

Versand in talks on U.S. mail order acquisition

BY ROGER ROYES IN BONN

OTTO VERSAND, Europe's third largest mail order group, has entered serious takeover negotiations with Spiegel of Chicago, in its first major attempt to gain a foothold in the U.S.

Executives from the Hamburg-based company said yesterday that the group had signed a letter of intent with Spiegel, which is owned by the major U.S. consumer credit company, Beneficial Corporation. Spiegel is regarded as the fourth largest U.S. retail mail order house.

Otto Versand has been growing rapidly both within Germany and Western Europe. Its sales in Germany rose by 12.9 per cent to DM 3.6bn (\$1.52bn) last year, at a time when the domestic mail order business as a whole grew by only 6 per cent. Overall group sales reached

DM 5.9bn (\$2.49bn) in 1980, still significantly below the German leader Quelle (DM 9.25bn), but well ahead of Neckermann in third place.

The tightness of the German mail order market forced the company to broaden its trading base in recent years, acquiring a 50 per cent stake in the important French concern, Trois Suisses, and establishing a subsidiary in Holland.

Spiegel is substantially smaller than Otto Versand, with sales last year of \$412m. Preliminary talks have been held between the two companies since April but Otto Versand decided to sign a letter of intent yesterday to show that its negotiations are now serious and "to end speculation."

In 1979, Otto Versand recorded a net profit of slightly more than DM 100m but has

yet to announce a profit figure for 1980.

David Lascelles in New York writes: Beneficial Corporation is one of the largest and most diversified U.S. finance companies, with interests extending well beyond consumer loans into savings, insurance and merchandising. However the merchandising division has been weakest recently, and the decision to sell Spiegel seems to be connected with its poor performance.

Spiegel's 1980 sales were \$412m, down from \$426.8m in 1979. But net income declined more than 90 per cent from \$8.1m to \$800,000, mainly because of weak demand and high carrying costs caused by record high interest rates.

This trend continued in the first quarter of this year when Spiegel incurred a loss of \$1.1m.

Grundig has 5.5% holding in Philips

By Charles Batchelor in Amsterdam

GRUNDIG, the West-German electronics group, yesterday became the largest shareholder in Philips of the Netherlands. The German company has acquired a 5.5 per cent stake in Philips by converting an FFr 400m (\$158m) private loan made in 1979 into Philips shares.

Philips issued 10m new shares with a nominal value of FFr 100m increasing the total nominal value of outstanding shares to FFr 1.81bn.

Grundig, through Meridian Investment Company, a subsidiary of the Max Grundig Foundation, converted its loan

Electrolux negotiating Finnish deal

By William Duffell in Stockholm

ELECTROLUX, the Swedish household appliances and industrial group, is negotiating a co-operation agreement with W. Rosenlew, a Finnish white goods and agricultural machinery maker, which would result in a swapping of some operations.

Under the deal being negotiated Electrolux would take over the production and marketing of Rosenlew's household appliances in Finland, continuing to sell them under the Rosenlew name. Agreement, if reached, would make Electrolux the market leader for household appliances in Finland and open up new export opportunities. Rosenlew has sold its products on the Soviet Union.

Tor Line deal with Danes wins Swedish approval

BY WESTERLY CHRISTNER IN STOCKHOLM

TOR LINE, the Swedish North Sea ferry company yesterday received Government approval to sell two passenger car vessels to DFDS, the Danish ferry operator controlled by the Lauritzen group.

The go-ahead clears the way for Tor Line to finalise a broader deal with DFDS. In this the Danish operator will take over Tor's North Sea traffic, its 65 per cent interest in Tor Lloyd, the North Sea and Baltic cargo line in which Bröstrom of Gothenburg has the remaining share, and Tor's agency network in Copenhagen, Gothenburg and Rotterdam. The deal will give DFDS a dominating position in North Sea traffic.

The deal, worth between SKr 300m and SKr 350m (\$60m

and \$70m), is set to be finalised late this summer. It was originally delayed when the Swedish Board of Commerce refused to grant permission for Tor to sell the vessels to a foreign owner, arguing that it would result in a loss of some 375 jobs for Swedish seamen. The Swedish seamen's union is represented on the Board of Commerce.

Tor had to wait for a decision until a new Transport Minister was appointed after the collapse of the Centre-Right coalition Government this spring. It took a full Cabinet meeting yesterday to approve the plan.

DFDS will establish a company in the Bahamas and put the other vessel, Tor Britannia, into the Caribbean cruise trade.

BNP Spanish bank bid accepted

BY ROBERT GRAHAM IN MADRID

SPAIN'S banking authorities yesterday accepted a bid from Banque Nationale de Paris of Pta 3bn (\$33m) for a controlling stake in Lopez Quesada.

The deal, held up for over two weeks while the major Spanish banks sought to produce a rival bid, still needs Cabinet approval. But this is unlikely to be withheld.

BNP was the sole bidder in an open auction for Lopez Quesada, a medium sized commercial bank that has been administered by the so-called bank hospital, the Corporacion Bancaria.

The seven major banks in Spain had sought to put together a consortium to usurp the BNP offer and prevent further penetration of the Spanish commercial banking sector by foreign banks, in the wake of Barclays take-over of Valladolid in January. Their efforts failed.

BNP has bid Pta 3bn for 76 per cent of Lopez's Pta 3.9bn nominal capital. The capital now will be reduced by 50 per cent to absorb current losses

before being topped up via a BNP cash injection.

In addition, BNP has agreed to repay soft loans provided by the Bank of Spain, believed to be Pta 5bn.

Lopez's chief assets, its fine old palace headquarters in the centre of Madrid, will be retained by the deposit guarantee fund. This is expected to be bought by the Government and used as an annex to the Prado Museum.

Lopez currently has a net work of 47 branches with total deposits of Pta 16bn.

Siber has first deficit after SSIH write-down

BY JOHN WICKS IN ZURICH

SIBER HEGNER, the Swiss-based international trading house, has dipped into the red for the first time, losing SwFr 4.4m (\$2.1m) for the year ended March 1981.

The reverse results from a write-down against Siber's 36 per cent shareholding in watch group, SSIH, which was rescued from liquidation earlier this year but which shed the bulk of its net worth in the process.

Siber, a major distributor of SSIH watches acquired 36 per cent of SSIH in 1977 for SwFr 25m. In 1980 SSIH sustained a loss of SwFr 161.6m (\$79.6m).

Siber has written-off SwFr 22.5m of its SSIH shareholding with SwFr 12.4m being taken against the profit-and-loss account as "provisions and depreciation" and the remainder against unpublished reserves. At the same time, a SwFr 10m bank loan to a special company set up to hold the SSIH shares, has been absorbed by the holding company.

Siber, which today owns some 1.5 per cent of the re-structured SSIH capital, says 1980 would have been a satisfactory year had it not been for the crisis at SSIH.

James Hardie profits up

BY OUR SYDNEY CORRESPONDENT

JAMES HARDIE INDUSTRIES, the diversified Australian building materials group, has announced a 25 per cent profit increase for the year to March 31, and an A\$65m (U.S.\$75m) convertible notes issue by way of rights.

Earnings rose from A\$27.1m to A\$33.35m on a 41 per cent improvement in turnover to A\$749.90 (U.S.\$863m) in the 12 months. The profit was achieved after a lift in tax from A\$19.6m to A\$22.53m.

A rise in the final dividend from 10 cents a share to 11 cents is declared, making the total payout 21 cents, against 18.75 cents on capital increased by a one-for-three scrip issue.

The convertible note issue is of A\$50m underwritten by the brokers J. B. Were and Ord Minnett as to A\$50m, and the company has the right to accept oversubscriptions. It is made on the basis of 100 for every 800 held.

Standard Electrica drops to loss

By Robert Graham in Madrid

STANDARD ELECTRICA, 75 per cent owned by International Telephone and Telegraph, incurred a loss of Pta 1.6bn (\$17m) in 1980 compared with the modest Pta 210m profit of the previous year. At the same time the company's two affiliates, Marconi and Citicor, each dipped Pta 900m into the red.

Standard Electrica has been hard hit by the recession during the past three years and been left with serious overcapacity. The company said it shed 3,700 workers, some 20 per cent of the total, last year. A redundancy programme cut 830 jobs at a cost of Pta 15m.

The company has been largely dependent for orders on the national telephone monopoly, Telefonica, which holds a 31 per cent stake in Standard Electrica. Efforts have been made to reduce this dependency but the company still obtains 63 per cent of its orders from Telefonica and has been affected adversely by the slowdown in the latter's expansion plans.

Sales last year totalled Pta 36bn, up 9 per cent, with exports accounting for Pta 10.5bn of the total.

Dr. Max Grundig, chairman of Grundig, at the agreed price of FFr 40 per FFr 10 nominal share. The reason for the conversion was not immediately clear, as Philips shares were trading at FFr 24 yesterday. Under the terms of the agreement between the Dutch and German companies, the loan was convertible at FFr 40 up to the end of 1983 and at FFr 50 between 1984 and 1989.

The newly issued shares rank for dividend in 1982 and Grundig has agreed not to dispose of the shares before January 1985 and to do so only gradually should it sell them after that date.

Yesterday's share conversion completes a cross-holding deal between the two electronics companies which was first hinted at in August 1979. Philips then announced plans to pay DM 370m (\$156m) for 24.5 per cent of the voting capital of Grundig. This percentage was chosen to avoid provoking possible opposition to the deal from the German Cartel Office. The remaining shares are held by the Grundig Foundation.

Shortly after the announcement of Philips' planned participation in Grundig the German company announced it would lend Philips FFr 400m at only 3 per cent annual interest.

The link between the two companies is part of a strategy advocated by Philips to unify European electronics manufacturers against Japanese competition. Philips said as far as it could tell Grundig was now its largest shareholder though it had no record of ownership of its heater shares.

All these securities having been sold, this announcement appears as a matter of record only.

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Luxembourg

May 29, 1981

Harrisons & Crosfield, Limited

has acquired three divisions, including
the Industrial Chemicals Division, of

Thompson-Hayward Chemical Company

a wholly owned subsidiary of

North American Philips Corporation

The undersigned acted as financial advisor to
Harrisons & Crosfield, Limited.

Dillon, Read & Co. Inc.

June 16, 1981

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Companies
and Markets

INTL. COMPANIES & FINANCE

SDR CERTIFICATES OF DEPOSIT

Move to boost a fledgling market

BY WILLIAM HALL, BANKING CORRESPONDENT

THE LONDON branch of First National Bank of Chicago has launched a package of services to boost the fledgling market in special drawing rights (SDRs) denominated certificates of deposit (CDs).

The market has been going for about a year and amounting to about 500m SDRs. Its growth has suffered from a lack of liquidity and the absence of a stable secondary market. First Chicago estimates that the deposit market in SDRs now amounts to between 50m and 100m but other observers pitch their estimates somewhat lower, at around the 40m mark. They argue that the recent strength of the dollar has curbed the growth in SDR deposits because it has reduced the incentive for investors to diversify their asset exposure.

The development of an active

SDR-denominated CD market is seen as complementing the deposit market, since the negotiable paper adds to the overall market's liquidity and boosts the appeal of SDRs to investors.

Last September, the IMF announced that it was reducing the composition of currencies in the SDR from the unwieldy basket of 16 currencies to five major currencies. This has made SDRs considerably more attractive and last January seven international banks joined forces to establish a market in SDR CDs. London has had an active market in dollar and sterling denominated CDs since the late 1960s.

The London SDR CD market has not taken off as fast as some banks had hoped, and the number of banks participating, and the size of issues, are relatively

small. The absence of an active secondary market is cited as a major reason for the unimpressive start.

One of the main problems for traders is that purchase of SDR-denominated CDs is made with currency. So in addition to their interest rate risk, they also face an exchange rate risk.

To help eliminate the latter risk, First Chicago will offer short-term loans denominated in SDRs to help finance SDR CD investment and trading. In addition, it is offering SDR current accounts at its London branch (a service already offered by some other banks).

Finally, First Chicago has adapted its London clearing centre, which, it claims, handles two thirds of all London Euro-dollar CD trading, to handle the primary and secondary markets in SDR CDs.

First Chicago's new services run parallel with other innovations by leading international banks and are seen as part of the move to make the SDR more acceptable commercially.

Mr. Angelo Papa, who heads First Chicago's London Treasury operations, is an SDR enthusiast. He believes that they already meet two of the three requirements of an international textbook currency. He argues that they have proved that they meet the store of value criterion over the last five years, and that they are being increasingly used as a unit of account.

The final test is the use of SDRs as a means of payment. Mr. Papa believes the day is not too far off when one of his lending officers will book a corporate loan in SDRs, and require the bank to go out and find it.

Higher profits from Fujisawa Pharmaceutical

By Our Financial Staff

ONE OF Japan's leading manufacturers of antibiotics and other drugs, Fujisawa Pharmaceutical Company, reports an increase of 3.2 per cent in consolidated net earnings from ¥13,320m to ¥13,950m (\$62.83m) for the fiscal year ended March 31. It warned, however, that a cut in the prices of pharmaceutical products may cause a drop of 3.2 per cent in profits for the current fiscal year.

Sales rose more strongly by 12.1 per cent to ¥158bn (\$711m) from ¥141.01bn.

The company attributed the profit increase to introduction of new drugs, which sold well and made a considerable contribution to the earnings results despite intensifying competition in the domestic market.

The pace of the rise in earnings slowed down, however, because of a rise in staff and marketing costs as well as in research and development.

Exports totalled ¥5,960m, though represented only 3.8 per cent of Fujisawa's total sales, down from 4.5 per cent in the previous year.

The company expects net profit to drop to about ¥10.4bn from fiscal 1980, though sales of about ¥160bn are forecast.

Australian banks bid to change stockbroking commission rates

BY COLIN CHAPMAN IN SYDNEY

AUSTRALIA'S merchant banks have gone to court to force negotiable rather than fixed commission rates on an unwilling stockbroking community and also to allow corporate membership of stock exchanges.

The Australian Merchant Bankers' Association have sought an order from the Australian Federal Court requiring the Trades Practices Commission to decide on an application by the Australian Associated Stock Exchanges for authorisation of their rules, regulations and by laws.

In its submission, the AMBA

revealed that in the CSR takeover of Thiess, where most of the Thiess shares acquired by CSR went through the sharemarket, CSR paid A\$2.2m (US\$2.5m) in brokerage. In addition, Thiess shareholders who sold on the market paid another A\$4.98m in brokerage.

The AMBA court move will put pressure on the Federal Government which has considered switching the responsibility for control of AASE broking rates and membership conditions from the Trades Practices Commission, to which most finance

groups like banks and insurance companies have to answer, to the fledgling National Companies and Securities Commission.

The AMBA argument is why should brokers be singled out for special treatment. It considers that the stock exchanges' rules and regulations are substantially uncompetitive and do not serve the public interest.

At present all stockbrokers in Australia charge the same rates of brokerage to buy or sell shares—a sliding scale moving from 2 to 0.5 per cent for amounts over A\$50,000.

Perlis lifts sales and earnings

BY WONG SULONG IN KUALA LUMPUR

PERLIS PLANTATIONS, the diversified Malaysian group, increased its pre-tax profits for the six months ended March by 25 per cent to 28.3m ringgit (US\$12.3m) on a turnover 30 per cent up at 210m ringgit.

The group's main activity, sugar cultivation and refining, contributed a higher percentage to the overall earnings because

of the then-prevailing high prices of sugar. Earnings from this source are expected to be lower in the second half of the year.

Perlis Plantations also took advantage of the high market prices to dispose some of its shares in its subsidiary, Rahman Hydraulic Tin, to realise a profit of 2.7m ringgit.

The group's two beach hotels on Penang Island continued to enjoy high occupancy rates. An interim dividend of 9 per cent is declared.

Meanwhile, the Perlis subsidiary, South Island Mining Company (Simco) said it has acquired the balance of the interest in Central Kedah Rubber Estates.

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June, 1981

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Japan's video recorder dilemma

By Max Wilkinson

THE EXTRAORDINARY appetite which the world is now showing for video tape recorders has taken even the Japanese manufacturers by surprise and presented them with a difficult dilemma.

On the one hand, the tough struggle between the two competing Japanese systems for market share means that they must expand capacity rapidly—and much the easiest way of doing that would be to build new factories in Japan, close to the component suppliers and the engineering centres.

But, on the other hand, the effect of this latest electronic playing on the balance of trade between Japan and the rest of the world is already slightly embarrassing, and could soon become even dangerous.

In the current year it is expected that worldwide sales of video recorders will reach \$4.7bn (\$2,350m) and will build up rapidly to \$11bn by 1984 (at current values), which is roughly the value of present world production of colour television sets. Further growth seems likely as far as the speculative eye can see.

About 95 per cent of the 7m machines expected to be sold this year will be made in Japan but nearly 80 per cent of them will be sold abroad, according to Japanese estimates. This year imports of video recorders by the U.S. and Europe will each be worth around \$1bn.

The two Japanese systems which are fighting for supremacy are the Video Home System (VHS), developed by Japanese Victor Company (JVC), the Matsushita subsidiary and the Betamax, developed by Sony. Last year it is estimated the VHS accounted for 67 per cent of Japanese production and this year its share is said to be edging up to over 70 per cent. These two Japanese systems compete in Europe with the Philips/Grundig V2000 system.

Philips, which was a pioneer of video recorders for home use, suffered the penalty of being too early in the market. Its earlier machines were overtaken by the Betamax and VHS systems and it lost its lead in the European market while it was developing its present V2000 machine in co-operation with Grundig. This machine is said to be fully competitive

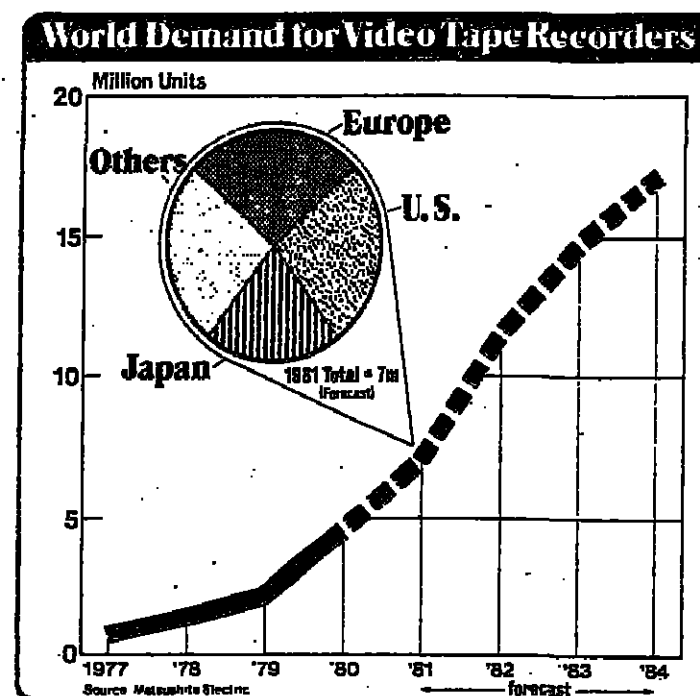
Can Europe compete with the Japanese in what will soon be the most important product in the world's consumer electronics market, eclipsing even the colour television set? Or must the Japanese dilute their market strength by expanding capacity overseas to cope with rising demand and growing protectionism?

with Japanese models, but at present has only around 15 to 20 per cent of the European market and does not sell in Japan and the U.S. at all.

However, Philips, with a production capacity of 1m machines a year in Vienna is now planning to double capacity with the conversion of a factory in Krefeld, Germany. This, with the Grundig factory in Nuremberg, would give the Philips system a potential output of 2.5m a year.

As sales of these machines have been growing exponentially since 1977, it is clear that continued Japanese dominance of this new technology would provoke political and industrial anxiety in the U.S. and in Europe. The main reason is that the video recorder will become much the most important product in the world's consumer electronics market, eclipsing even the colour television set itself.

Not only will the value of video recorder sales rival or even overtake that of colour television sets, but VTRs will increasingly become integrated into the design of the TV set itself. They will also be the hub of a completely new range of consumer equipment such as video cameras which could well threaten the very existence of the present home movie industry.



The Japanese can see that these factors will add enormous strength to their already dominant position in the world's consumer electronics markets.

But they are also anxious about the effect of their further success on protectionist pressures, which are already quite strident in the U.S. and Europe.

Only five years ago when the video revolution was just getting under way, many Japanese believed that VTR production was the one sector in which Japanese excellence would be immune from the world's criticism. The VTR was, after all, an entirely new product and its development represented a clean fight between the three rival systems.

This was, therefore, an entirely different case to those of shipbuilding, motor bicycles, television sets, cars, or ball bearings, where the Japanese exports have been accused of damaging or destroying established industries.

Surely, it was argued, if free trade meant anything at all, the Japanese could not be criticised for taking the risk of developing a complex product made up from 3,000 parts and high precision mechanics, and selling it to anyone who would buy.

However, the success of the product has been so great, and its possible developments are

precision engineering during its assembly.

Consequently, the capital costs are very high. Matsushita, which uses long lines of robots to machine and assemble the tape transport mechanism, has invested \$350m so far in its three main factories in Japan, which will have a total capacity of around 2m units a year by the end of this year. Total investment by the Japanese industry in VTR plant will probably have reached around \$1.2bn by then.

Against this huge scale of investment, any European plant would therefore need to be of substantial size, unless it were merely a "screwdriver operation" for putting together Japanese-made subassemblies.

The transfer of technology is made more difficult by the continuous and rapid evolution of designs and production methods. In only four years a completely new generation of machines has been evolved, and even the new machines will be subjected to a steady rationalisation of components.

Matsushita, for example, has 250 research and development engineers in its VTR division alone, with many others giving support from among the other 22 laboratories in the group. It would be quite impossible for a European operation to keep pace with the changes pouring out of these laboratories unless it were tied umbilically to the main group in Japan. Even then, it would not be nearly as convenient for Matsushita as a plant near its home base without a language barrier.

The dilemma, from a European point of view, is that if it waits until the VTR has become a more mature product, not subject to such rapid change, it may be too late. By then, the whole technology could have passed European companies by, with the exception of Philips.

At that time, there might not be the expansion left in the market to justify a European plant based on Japanese know-how. And by then, without doubt, television sets with integrated video recorders will be as commonplace as radio-cassette recorders are now.

There would, in short, be little chance for most European manufacturers to stay in the mainstream of the consumer electronics business.



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FINANCIAL TIMES SURVEY

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مكتبة المجلد

Channel Islands

Traditional industries such as tomato-growing and tourism are struggling but a new one - finance - has turned the islands into one of the more important offshore financial centres of the world. Efforts are being made to tackle difficult problems such as unemployment and the spiralling cost of energy, but solutions will be long-term.

Finance groups still rolling in

By Anthony Moreton
Regional Affairs Editor

THE Channel Islands have taken a buffeting over the past year. There are fewer holiday-makers and both the potato growers on Jersey and the tomato growers on Guernsey have had to be supported by Government which do not take kindly to intervention.

On top of this, unemployment over the winter rose to unacceptable levels and, in Guernsey at least, there is evidence of structural unemployment as the tomato industry concentrates on larger units using fewer workers.

There has even been some talk, especially on Jersey, about relaxing the stringent controls which prevent the inflow of workers so that the islands' industrial sectors may be built up.

But if the sectors on which the islands' economies were for so long based have suffered, the new industry—finance—which has turned both Jersey and Guernsey into one of the more important and certainly the most politically stable, offshore financial centres of the world, has gone from strength to strength.

New company registrations reached record levels, inquiries continued to flow in from banks anxious to have a base on the islands and the steady stream of wealthy immigrants shows no sign of abating.

It would be surprising, of course, if the Channel Islands had been immune to the recession which has hit the Western world. Its non-financial trade and industry is very much dominated by conditions in the UK. Although neither Jersey nor Guernsey is constitutionally part of the UK (they are crown dependencies), what happens in Britain is the major influence.

The strength of sterling and the increased competition that followed in its wake helped push up the rate of inflation and, to balance the budget, a cardinal principle in both islands, indirect taxes were raised. At the end of last year, needless in Jersey as it turned out.

Although income from tourism managed to hold up well, there was a downturn in real terms and the likelihood is that this year will see a further 10 per cent drop in the numbers arriving.

This drop is not confined to the British, who account for about four out of every five visitors. French visitors have suddenly found prices rising against them as the franc has dipped, which has hit Jersey, and Guernsey which has never been able to attract the French in very large numbers, is looking anxiously at the numbers of Dutch holidaymakers, its most numerous "foreign" visitors.

However, it is horticulture which has taken the most severe hammering. On Guernsey

income from this sector rose by 5 per cent last year to £36.6m, but inflation averaged about 14.15 per cent over the year. Tomatoes are the dominant crop, accounting for two-thirds of the income, and this sector was badly hit by competition from subsidised Dutch imports. Britain took 56,196 tonnes of tomatoes from the Dutch last year compared with 35,521 tonnes two years earlier. In the same period, Guernsey sales dropped by 7,006 tonnes to 41,087 tonnes.

Injection

As a result a price-support scheme was introduced which cost £583,000, with a further £1m being injected this year. But there is no provision for help next year and with the acreage under glass falling, this year by 10 per cent to 425 acres, the industry has severe problems.

Similar difficulties have beset the potato growers on Jersey and the Government stepped in last year with just over £1m of aid. This year Jersey followed the lead of Britain and has recommended that a fuel subsidy be introduced at a cost of about £200,000.

With costs continuing to rise there is every indication of a further substantial reduction in farmers' real incomes and the Government now accepts that if this important sector is to survive it will have to remain dependent on official assistance.

These forebodings have been more than offset, though, by the continuing strength of the financial sector which now accounts for 40 per cent of the national income in Guernsey and 47 per cent in Jersey (25 per cent accounted for by the

banking and finance sector and 22 per cent from the contribution of the wealthy immigrants).

The ending of exchange controls in the UK gave the islands a big boost, not only because it brought to a conclusion the requirement of consent from the Bank of England before a British resident could move his money to St Helier or St Peter Port—normally given but subject to a delay—but because it led to the islands' banks becoming more outward looking.

Offshore financial havens, of which the Channel Islands are now among the more important in the world, benefit from the absence of controls or regulations.

It was hardly surprising, therefore, that there was a record rise last year in the number of non-resident companies, those concerns which pay a set fee of £300 providing they are controlled from outside the islands.

New company registrations in Guernsey reached 1,003, three-quarters from outside the UK, compared with 898 in 1979, taking the total to 6,690, and in Jersey there were 2,288 new registrations, taking the total to more than 15,000.

At the same time, money on deposit in the islands has been growing rapidly and moving increasingly to currencies other than sterling. A decade ago, in 1970, deposits with the banks on Jersey totalled £440m, of which some 80 per cent was in sterling; last year deposits reached £7.7bn with only 30 per cent in sterling.

Guernsey does not break down the source of holdings though it agrees that the £1.8bn deposits (up from £1.07bn in 1979) also shows a big switch

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Into non-sterling holdings.

This increasingly international emphasis is also conveyed by the number of overseas banks now operating from the islands. Two new banks to Jersey opened during the year, the U.S. concern Bankers Trust and Berliner Handels und Frankfurter Bank in Germany. Jersey now has 47 banks, including the five British clearers and the Trustee Savings Bank, offering facilities.

Subsidiary

No new banks were opened on Guernsey last year apart from Standard Chartered, which was really a name change since Hodge, now a fully-owned subsidiary, was already in St. Peter Port. It has been talking to two non-British banks and believes they may decide to open shop within the near future. There are 42 banks including the clearers and the Co-operative Bank.

Jersey's other great strength is its wealthy immigrants, and here there has been a switch of emphasis.

The island has always offered



The harbour at St Peter Port, Guernsey. Money on deposit in the islands is growing rapidly and a number of overseas banks operate there.

a home, on severely selective grounds to those it considers can contribute in large measure to its economy. For a number of years it has admitted about 15 wealthy immigrants a year and to pass the test, the potential applicant has had to be able to contribute about £10,000 a year in taxable income (postulating a gross income of £50,000 a year) and buy an expensive house, probably around the £200,000 mark now.

But in 1979, worried by the possibility of too rapid a rise in immigration and the effect this would have on housing, it was decided to be even more stringent, and the number admitted fell from 14 in that year to 10 last year.

Since that decision, in October 1979, the world recession has bitten deeply and taken its own toll of those wanting to move themselves and their assets to Jersey. In addition, the ending of UK exchange control has meant that the mobile wealthy have had a wider choice of low-tax areas in which to live.

This year the Government has decided to be more relaxed about immigrants. Whereas last year it expected an applicant to be able to contribute about £15,000 in taxation, this year the figure will be back to £10,000 which, given the rate of inflation over the past five or six years, is a considerable drop in real terms. Even tax havens

have to trim their sails occasionally.

Guernsey has different rules for potential wealthy immigrants. It has an open market of expensive houses totalling 1,200 in all, and if any one of these becomes available an outsider can buy and establish residence.

Register

There are always some available but from a glance at estate agents' windows it would appear that someone considering a move to Guernsey would have to pay at least three times as much as for a comparable house on the closed register and perhaps as much as five times.

Guernsey's most important financial difference from Jersey is its captive insurance market, a market which has probably become the second most important in the world after Bermuda. It is thought to have between 100 and 130 captives operating on the island, compared with about 900 in Bermuda.

There were fears that with the ending of exchange control regulations some of the Guernsey companies would move to Bermuda, fears which seem to have been realised in only a small number of cases. But 1980 turned out to be a record year for the formation of new captive companies.

What worries the authorities at the moment is that some of the captives might be taking on third-party work and that the island's law is insufficient to police a swiftly-moving industry. There are some controls but not a lot and if the island's probity is to be maintained it is considered essential to have power over the emergence of such matters as third-party business.

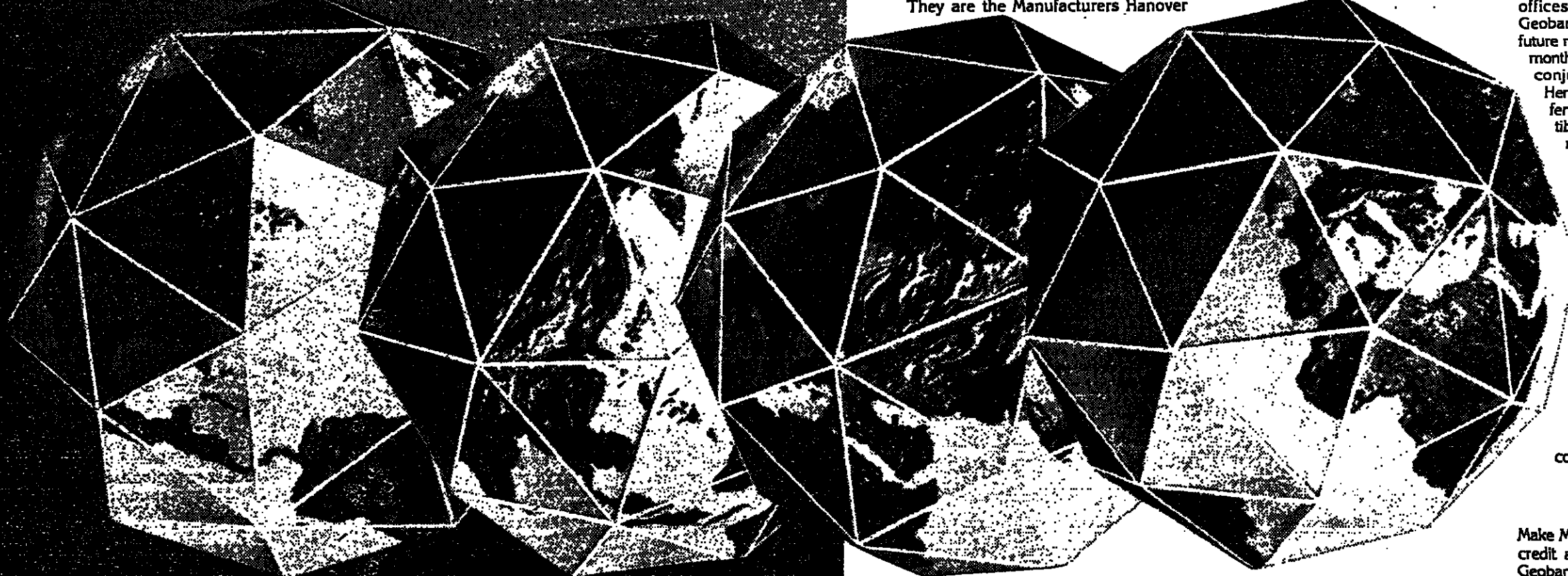
Legislation to give the island more powers over captives is expected in the next 12 months but in the meantime the good sense of those in the market is being relied on to regulate and police the growth.

The trouble with both islands is that they adopt a haphazard attitude towards financial reforms. Jersey for several years has been looking at its company legislation but it has never liked the reforms suggested.

It is always promising to do something about updating company legislation but rarely gets anything substantial on to the statute book.

Both islands can claim, with justification, that their policy has been vindicated. But it may well be that now exchange controls have gone in the UK the need for legislative change in the islands is greater and ought to be pursued with rather more vigour if they are to continue to grow as reputable financial centres.

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Increasing numbers
of banks arrive

FINANCE

EDWARD OWEN

THOSE ISLANDERS who were saying back in the early 1970s that the offshore finance business would be a habitation giddy and bad news for Jersey and Guernsey have so far proved to be false prophets.

It is the older sectors of the economy, such as horticulture and tourism, that are causing anxiety, while the finance industry continues to generate massive tax revenues and provide jobs.

The continued expansion of the finance sector has been an agreeable surprise, one suspects, even to the island authorities. An upsurge was anticipated when the Channel Islands were left as the main offshore base

within a shrunken sterling area.

But when exchange controls were lifted, it was equally logical to expect that business might desert an area with 20 per cent income tax and a £300 pa levy on non-resident companies for more generous no-tax havens.

In fact, the opposite has happened. Every branch of the islands' offshore industry, from banking and insurance to company, investment and trust management, appears to have benefited substantially from the free currency situation.

This reflects, firstly, the industry's success in diversifying its services and making these facilities internationally known.

Asset

But the islands also have to thank their exceptional political stability — "not too common an asset among offshore financial centres," as Mr Richard Syrett, Jersey's commercial relations officer, says.

It also could be that, in many corporate and individual tax-planning arrangements, it is considered prudent nowadays to

be seen to be using low-tax rather than no-tax areas.

The policy of Jersey and Guernsey in recent years has been to admit only banks that are of international standing and can open up new markets.

To its spread of North American banks, and such institutions as Algemeene Bank Nederland, Bank Cantrade of Switzerland, Banque Nationale de Paris, Bilbao International Bank and Hongkong and Shanghai Banking Corporation, Jersey is about to add its first German bank, BHF.

When the Bankers Trust Company opens its St Helier branch shortly, Jersey and Guernsey between them will have seven of the nine largest U.S. banks represented.

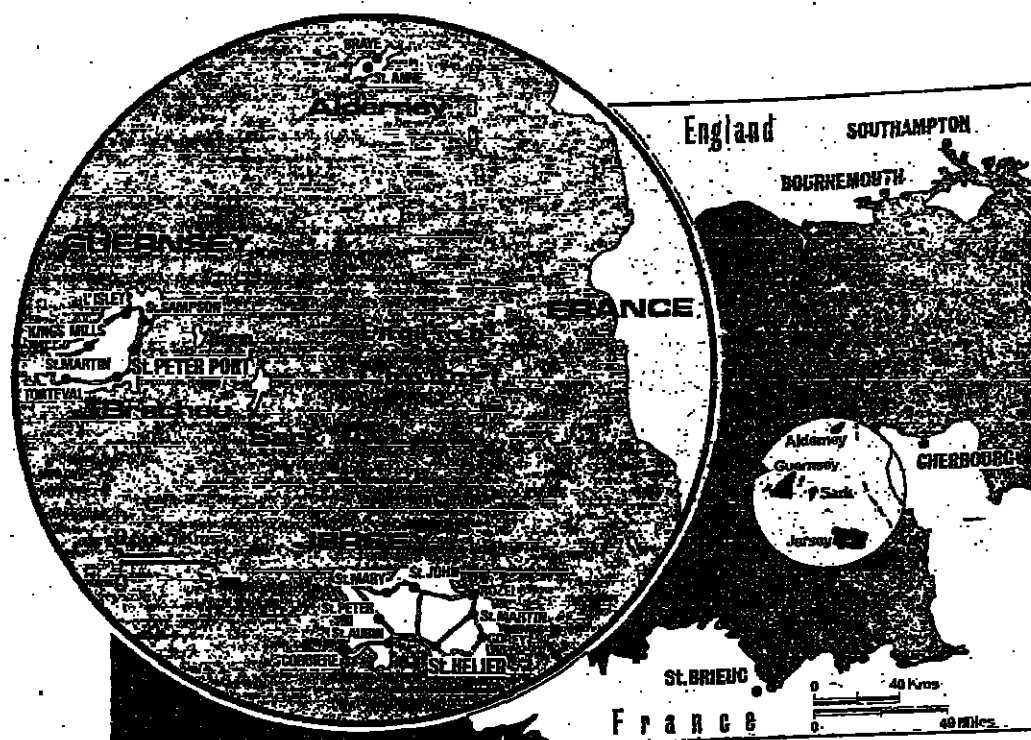
Foreign currency deposits account for about three-quarters of the £7.7bn banked in Jersey and more than two-thirds of the £2bn in Guernsey — figures that include funds held for international loan operations.

In both islands the 10 per cent increase this year in company registrations, like last year's record growth, has been due largely to incorporations

from outside the British Isles.

Jersey, it is claimed, is now the home of more unit trusts and mutual funds than any other offshore financial centre. At least 120 are based in the island with funds estimated at some £600m.

While Guernsey's offshore fund business is probably worth only about a third of Jersey's



It has brought some interesting developments, such as the recently launched Trans National Trust, a joint venture of Hambros and Allied Irish Investment Bank.

Guernsey has also created its own niche in offshore insurance, and there are reckoned to be between 100 and 130 captive and reinsurance companies operating from the island.

In the case of the captives, the principals range from an airline consortium through department and chain stores to the Catholic Church.

In the reinsurance field, companies using the island include the Reinsurance Corporation of Ireland and Italy's Assicurazioni Generali.

This was particularly an area in which Guernsey feared it might lose business to Bermuda with the lifting of exchange controls, but in the event more new captives and reinsurance companies were set up last year than in 1979.

Competition now promises to come from much nearer home, because Jersey's finance committee is proposing that the present embargo on forming insurance companies there should be relaxed to allow group and multi-parent captives to be set up.

Meanwhile, Guernsey's com-

mercial relations officer, Mr Bruce Riley, says that the smaller island's offshore insurance business has developed to the extent where legislation to regulate the industry — pending for some years — is now being given "high priority."

In Jersey, there are two pieces of legislation in the pipeline that the finance industry will welcome: a law providing a legal basis for trusts, and another to enable movable property to be used as collateral for loans.

Protection

Given the activity elsewhere, however, the Channel Islands have moved slowly in company law reform since introducing basic protection of depositors legislation in the early years of the finance boom.

One reason has undoubtedly been their wariness about bringing in legislation which, especially in a period of such rapid expansion, might quickly prove unsuitable or difficult to administer.

The islands are still clearly disposed to rely primarily on careful "vetting" of new entrants (which, in small communities, can be very effective), rather than assume too much governmental responsibility for financial activities.

Introduction of work
permits considered

UNEMPLOYMENT

WILLA MURRAY

MANY GUERNSEY MPs were shocked recently to learn that, at a time of record unemployment, 245 new immigrants had found jobs in the island. Fifteen had been placed in horticulture — a traditional industry where redundancy is disturbingly high.

The figures were revealed during a debate on proposals to change social security legislation, so that the names, addresses and employers of newly-registered immigrants would be

passed to the labour and housing authorities.

Despite ingrained Guernsey resistance to government "snooping," the island's parliament voted in favour so that newcomers could be more closely monitored.

The number of immigrant workers illustrated clearly to MPs how relatively easy it is to step off a Sealink ferry and find lodgings and jobs, despite Guernsey's stringent, quasi-immigration control housing laws.

This winter's maximum of 1,250 unemployed out of a working population of 25,000 is a low percentage by today's UK standards. But it is Guernsey's worst unemployment figure since the 1939-45 War, and compares with under 600 in previous bad winters.

Introduction of work permits, for which Guernsey's parliament already has enabling legislation, is at issue because of these statistics.

The move would find strong support from the local branch of the Transport and General Workers' Union, and equally strong opposition from the business community and hoteliers. There may also be an underlying fear that introduction of permits might lead to retaliatory UK restrictions.

Unlike Jersey, Guernsey has a contributory unemployment pay scheme. A married man with two children gets £44.95 a

School leaving age in the Channel Islands is 15, and this group, with no special qualifications, is the most vulnerable.

Next September, Guernsey's College of Further Education will repeat courses launched last year for the under 18s. Youngsters with some general aptitude are selected for basic training in practical subjects ranging from engineering to food service. There is also instruction on how to apply for a job, handle an interview and make the most of personal appearance.

Programme

By last Easter, 80 per cent of young people on these courses had found jobs. An additional programme of activities is now planned for less able school leavers, to promote a sense of purpose and social connection.

And last month, Guernsey's government agreed to introduce a £100,000 grant scheme to pay day-release wages of trainees.

Meanwhile, a government sub-committee is studying the development of light industry in order to broaden the future base of Guernsey's economy. Among several considerations are practical financial incentives that would benefit the island. Explained the sub-committee's chairman, Councillor Roy Le Poldreux: "Aid for a proposed project might take the form of laying on services at the site."

UNEMPLOYMENT
ON GUERNSEY

	Highest winter level	Lowest summer level
1971	206	66
1972	358	120
1973	216	25
1974	116	21
1975	218	43
1976	325	92
1977	516	177
1978	517	98
1979	416	33
1980	1,002	126

week for 180 days; afterwards, he has to seek local parish assistance. Rates are below unemployment pay, and applicants are subject to a means test.

The island's policy is designed to prevent being out of work from becoming a habit.

Expanded

Because of the present situation, relief work — geared to avoid undercutting private enterprise — has been expanded and is to continue indefinitely.

Wages are pitched above unemployment pay but below the recommended rates for industry. No one is on relief longer than eight weeks, to provide employment for the maximum number and to discourage "permanent" relief workers. Those who refuse work or are unco-operative risk forfeiting unemployment or parish benefits.

The Labour and Welfare Committee, which operates the scheme, has begun a programme of derelict glasshouse clearance and is managing its own commercial glasshouse, producing labour-intensive crops for export.

As a retraining experiment, the committee has placed a number of boys under 18 and women in temporary hotel employment, paying their wages for the first two months.

The greatest concern is for the number of unemployed aged 18-34, and for many of the 840 school leavers at the end of July who will be unlikely to find jobs.

Local training

Jersey has experienced only light unemployment so far and still absorbs up to 15,000 seasonal workers, mainly in the tourist industry.

A relief work scheme similar to Guernsey's was introduced last winter, when the number of jobless reached 500, but was discontinued at the end of March.

Last year, a permanent "self-service" job centre was launched, and it has proved particularly successful for placing local people. Representatives of several government committees took part in introductory seminars, linked to the centre, for employers. A spokesman for the social security department said that the involvement of employers was important, and similar teachings would be held next autumn.

The island has also appointed a temporary employment officer for the disabled, who is preparing a report on the training and employment of local handicapped people.

Jersey has no contributory unemployment pay or supplementary benefit — a fact that never ceases to surprise and dismay seasonal job-seekers from the UK. After five years' residence, those who are unemployed become eligible for means-tested parish welfare.

A married couple can draw £49.40 a week, plus the cost of their rent and £2.50 for each child under 16. For the same children, there is a tax-free family allowance of £7.82 in addition.

Local authorities are concerned about the changing pattern in job prospects over the past two years for less skilled school leavers, due partly to the decline in the construction industry.

On the recommendation of the Policy Advisory Committee, a new Advisory Training Council has been set up to promote industrial training.

The 12 council members represent a cross-section and include Mr René Luron, Jersey's TGWU official. The chairman is Mr Gordon Reed, head of Rediffusion Rediffusions, which has a good track record of local employment and training.

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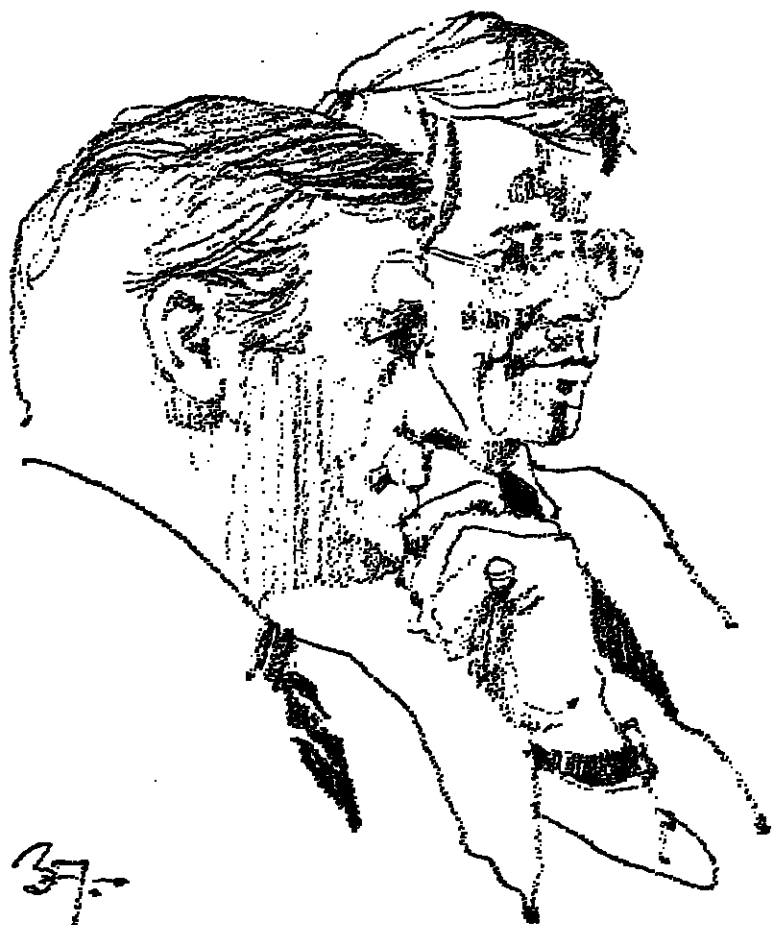
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CHANNEL ISLANDS III



Travel services to the islands have benefited recently by the introduction of Sealink's new car ferry Earl Granville, refitted at a cost of £11m, and Guernsey Airlines' 30-seat SD 330 aircraft, flying on some routes

Disquiet over £10.5m plan to buy electricity from France

ENERGY

EDWARD OWEN

ALMOST TOTALLY dependent on imported oil for all their energy needs, including the supply of gas and electricity and the heating of commercial glasshouses, the Channel Islands have been very much at the mercy of OPEC's pricing policies. Guernsey's electricity, for example, costs more than in

any area of the UK mainland and is due to go up again in August.

One of the world's biggest tidal ranges, strong winds and above-average sunshine for the British Isles have so far not been exploited, nor have there been any significant alternative-energy experiments.

Falling a radical new solution, the prospect for the islands has seemed to be the helpless one of an all-round increase in energy costs every time the price of oil rises or the pound falls against the dollar.

New Jersey is proposing to try to break out of the vicious circle by buying some of its electricity more cheaply from France's national grid through a £10m cable link with Normandy.

Approval in principle to the French connection was given in the island parliament on Tuesday, but members insisted that more information should be provided and the alternatives considered before a final vote is taken.

The scheme has the backing of Jersey's Resources Recovery Board, which recently brought out a major

report examining all the options open to the island on the energy front.

"The island's almost total dependence — in excess of 90 per cent — on oil must be a cause for great concern," the board stated.

In Guernsey, where the electricity undertaking is government-run against a 51 per cent States holding in Jersey's electricity company, it is accepted that the island may one day have to tap an outside source of supply, but there are no plans to do so at present.

Guernsey's Electricity Board

looked at the alternatives of a coal-fired generating plant or a submarine link with Electricité de France before deciding to invest £9m in a new diesel power station, opened last year.

Rejected

A changeover to coal was rejected because of the greatly increased handling facilities that would have been needed and the belief that the price of coal would probably rise in line with that of oil.

The distance to a convenient

high-voltage supply on the French mainland was considered to make capital cost of a cable link — put at £20m 12 months ago — uneconomic if Guernsey, as was expected, had to pay the bulk tariff rate to EDF.

Guernsey's new power station is equipped with two slow-speed, two-stroke 12MW Sulzer generators which can run on cheaper fuel oil than the island's previous generators and will help to some extent to offset future oil price increases. Eventually the station will house four Sulzer units.

Politically, Jersey's proposed link-up with Electricité de France is controversial, because there has been growing disquiet in the Channel Islands over French nuclear developments on the nearby Cotentin Peninsula.

These include the construction of a large nuclear power station at Flamanville, due to come into use in 1984/5, and plans to double the capacity of the nuclear processing plant at Cap de la Hague.

Anti-nuclear groups in the islands have joined with French protesters in opposing

these developments, using slogans such as "Nuclear neighbour—no!" and "You are in a French nuclear zone."

Despite many assurances about the safety of the French installations, many islanders are still sufficiently worried by the situation not to want to become customers for French nuclear energy.

The Jersey environmental group, Concerna, has argued the case for a coal-fired power station, which, it says, "would seem a better choice than the cable link plus continued heavy reliance on increasingly expensive oil."

Harbour scheme will ease pressure on space

RECLAMATION

EDWARD OWEN

ALTHOUGH a land reclamation scheme carried out to the east of St Helier harbour in Jersey has finally cost £84m against an original estimate in 1973 of £34m, the island authorities still believe they have got a bargain—and one for which land-hungry future generations will be grateful.

The project at La Collette

has given Jersey its first marina, with moorings for up to 250 craft, and when infilling has been completed it will add about 14 acres to St Helier's seafloor.

It is planned to use part of the reclaimed area as an industrial trading estate, allowing businesses and small factories that are at present squeezed into residential districts to move to a more suitable location.

Work is now to start to reclaim a further 35 acres on the other side of the harbour. Plans for this area are only at the preliminary stage, but it is intended to use it partly for harbour improvements and partly for land-

scaped housing and commercial development, while also opening up this section of the town and easing traffic congestion.

Meanwhile, work is well advanced on the construction of a second, 370-berth marina, due to come into use this autumn.

In Guernsey, the authorities have been considering plans on and off since the early 1970s for reclaiming an area to the north of St Peter Port harbour, and it now looks as if a feasible scheme should go before the island parliament later this year.

Both St Helier and St Peter Port owe their present import-

ance as ports and commercial centres to far-sighted reclamation and harbour schemes carried out in the last century.

The frontage of St Helier, including the Esplanade and the large plaza where the tourism office now stands, was reclaimed over the first 20 years of the 19th century from what previously had been sand flats covered by the sea at high tide.

Breakwater

Guernsey pushed back the sea in the 1860s when its fine harbour was built over some 80 acres, and Castle Cornet, until

then isolated on an island, was joined to the town by a breakwater.

Mounting population pressures since the 1939-45 World War, and the continual struggle to reconcile development needs with preservation of the islands' shorelines and countryside, have made the winning back of land from the sea practical politics again, both environmentally and in terms of land costs.

Guernsey, having at one time abandoned the idea of reclaiming part of Belle Grève Bay to enlarge St Peter Port, revived it again last year when consult-

ing engineers Lewis and Duvivier were asked to prepare feasibility studies.

On the basis of these reports, the island authorities are now consulting various local interests on a £94m scheme that would provide a large marina, an additional jetty, new roads and parking for about 700 cars.

While Guernsey already has two publicly-owned marinas, as well as a private one in the north of the island, all those engaged in servicing the lucrative yachting business are convinced that yet another marina would be a profitable investment.



Yachts in the marina at St Peter Port, Guernsey

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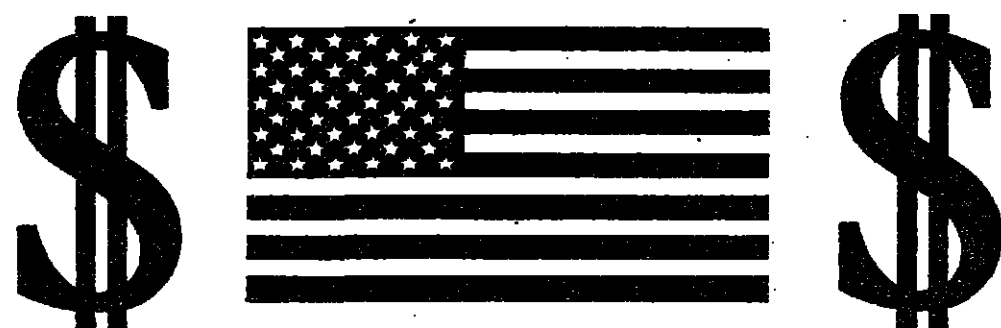
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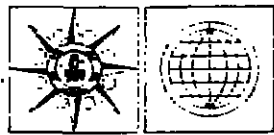
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CHANNEL ISLANDS IV



These 18th-century warehouses on Alderney have been converted into flats, a shop, hotel and a public house

Immigration cut sought to check house prices

ALDERNEY
WILL MURRAY

AN ISLAND only 3 1/2 miles long by 1 1/2 miles wide, with a population just topping 2,000—it seems an unlikely choice of residence for a former jet-jumping oil trader, or a former BAC executive who helped to get Concorde off the ground.

Yet these are only two of several new-style younger UK immigrants who have switched from lucrative careers to settle in Alderney and start small businesses there.

Roger White-Smith, who runs a garden shop in cobbled streets St. Anne, gave up his post as general manager of the former BAC's flight test centre for health reasons. David Jackson, who worked for American oil

companies and today is a baker, wanted to watch his young family grow up. Says Mr Jackson: "We have lived in America and other places abroad, but this is the nearest to a real community." According to Mr White-Smith: "A traffic jam here is when there are a couple of cars in front of you, and it takes all of two minutes to turn the corner of the main street. There's an independent spirit with plenty of people trying out second careers."

Although Alderney is the only Channel Island implementing a system of work permits, and at the last count had an unemployment figure of two, there are no housing barriers to newcomers.

Wealthy settlers—among whom are John Arlott and Wombles creator Elizabeth Beresford—accounted for a large part of nearly £1m total income tax paid last year.

Numbers reduced

But Mr John Winckworth, the island's "chancellor" and one of 12 local MPs, believes that a ceiling on the number of retired immigrants must be introduced soon to prevent house prices soaring out of reach of island workers.

Three quarters of Alderney is green belt and building permission has been granted this year for only six new houses. Next year it will be five, the following year, four. As the then chairman of the powerful Building and Development Committee, Mr Winckworth had the novel experience a few years ago of having his application to erect a windmill on his property, to save heating bills, turned down by his own committee.

His subsequent appeal to the Alderney Court was successful. The windmill, functional rather than picturesque, stands like a giant toy on a stick above a landscape of heath, sandy beaches and bays.

All the Channel Islands are heavily dependent on oil, and Alderney—where electricity costs the most—has been first

to experiment with alternative energy from wind power.

The island was given a new constitution after the 1939-45 war, when it was totally evacuated and eventually occupied by 3,000 German troops with 4,000 Russian and European prisoners held in labour camps.

Although Guernsey undertook financial responsibility for Alderney, the islanders—the majority now are settlers from the UK—have always contrived to pay their way. Some areas, including the airport, education, hospital, direct and indirect taxation, are still under the control of Guernsey, which charges administration costs.

But Alderney, which last year balanced its books with £454,000 in credit, wants more independence to decide its own affairs. Local politicians argue that being tied to Guernsey's complex society and higher standard of living is an unnecessary burden for a small community with an informal way of life.

Last December, two Alderney MPs successfully put forward the case in Guernsey's parliament for 50 per cent lower duty increases on spirits and tobacco than those proposed by the larger island, to protect the tourist trade.

Since then, the small island has demonstrated its ability to stand on its own feet by offering a contribution to the cost of anti-pollution operations following the Amoco Cadiz disaster.

Tourism—the only real industry—suffered a major blow last Easter when fire gutted the Grand Island Hotel, the island's biggest and best-appointed. The proprietor, Mr Ray Parkin, says that loss of its 82 beds, out of tourism's total of 817, has made booking statistics this year look less in decline than they really are.

But Mr Parkin, true to Alderney tradition, is busy in a Portakabin office beside the burned-out shell of the Grand Island. He is planning an even better 34-bedroom hotel on the site.

WATER

EDWARD OWEN

SINCE 1976, when Jersey's waterworks company announced that it planned to flood a local beach spot, Jersey's water supply has been an emotive issue in the island.

Last November, despite a "Save Our Valleys" campaign that collected 6,000 signatures, local MPs voted by a majority of two to go ahead with flooding the 25-acre valley.

Then came a shareholders' revolt at the Jersey New Waterworks Company, a state-owned public company. This was peacefully settled by board changes but it threw all existing policies, including those on capital expenditure and future water resources, temporarily back into the melting pot. The new board has now decided unanimously that the Queen's Valley project should go ahead.

A constant problem for Jersey's waterworks company and its government-run counterpart in Guernsey, the States Water Board, is that the islands have small catchment areas for their relatively high populations.

Local water engineers are sceptical about the traditional belief that deep streams from the Continent run under the archipelago, and that people who draw their supplies from private boreholes (as an increasing number of commercial users have done since the 1976 drought, when water was rationed) are not depleting the islands' resources.

Mr Tom Hurst, engineer and

manager of Guernsey's Water Board, insists: "We live on our own catchment area and our water supply comes from the rainfall and nowhere else."

The islands do not normally lack for rainfall, but the difficulty in heavily built-up communities with an acute shortage of land is to find acceptable places to store it. At present Jersey can store less than two months' supply.

If looked at one time as if desalination might be an answer, but the escalating cost of oil—and growing reluctance to burn nit to make water—has made this solution progressively less attractive.

Scrapped

Guernsey installed a desalination plant as long ago as 1960, mainly as an insurance for its thirsty horticultural and tourist industries, but scarcely used it and finally scrapped it in 1973.

When it was last used in 1971, the cost of the water produced was five times the selling price. In 1970, Jersey invested £1.25m in what was then the world's largest desalination plant with an output of 11m gallons a day. The last time it was used was in the 1976 drought.

The plant is oil-fired and as Mr Rodney Clarke, director and engineer-manager of the Jersey New Waterworks Company, points out, this now makes the water it produces prohibitively expensive.

"We are our plant was designed, oil cost 21p a gallon. Today it is 28p a gallon. To fire the plant costs us £4,500 a day," he said.

A second desalination plant, Mr Clarke says, would cost over £8m, against an estimated £6.3m for the Queen's Valley project—

and would have only a fifth of the life of the dam.

While Jersey's demand for water is still rising, Guernsey last year supplied only 87 per cent of the peak 1970 figure, partly because the glasshouse industry is contracting and is also employing methods that use much less water.

Supplies to commercial users are metered in both islands, but Jersey's parliament recently followed Guernsey's example by rejecting the idea of compulsory metering for domestic consumers and making it optional.

Guernsey is in a much better storage position than its neighbour following the purchase in 1971 of a disused granite quarry with a capacity of 260m gallons—the island's only artificial reservoir, completed in 1946-47.

"We were criticised for paying £20,000 for a hole in the ground, but it has proved a lot cheaper than spending £5m to £10m on a new dam," said Councillor William Rowe, president of the water board.

Jersey's five small reservoirs together hold little more than Guernsey's "hole in the ground." Even with the Queen's Valley scheme, Jersey—which has a population of 75,000 against Guernsey's 55,000 and three times the number of visitors—would still have less storage capacity.

The new process of extracting drinking water from the sea by filtration—reverse osmosis—might eventually make desalination more attractive again. But, for the present, it looks as if the islands will have to try to live off their rainfall and, especially in Jersey's case, keep human demand in line with nature's supply.

Ancient French still quite widely spoken

LANGUAGES

EDWARD OWEN

NO ONE casually passing through the Channel Islands today would guess that French is the official language in Jersey and, theoretically, still has equal status with English in Guernsey.

On the face of it, apart from the French street and place names, the islands seem as English-speaking as the Isle of Wight.

But the wave of anglicisation that has swept through the Anglo-Norman archipelago in this century, and especially since the evacuation of more than 23,000 islanders during the German Occupation, has not submerged French to the extent that would at first appear.

Guernsey advocates have to take a legal course at Caen University as well as being called to the English Bar, and Jersey advocates can choose between English or French qualifications. French is still used for property conveyancing in Jersey.

Any question of law is likely to be an Anglo-French affair, since Guernsey adopted English for legislation only in the 1930s and Jersey has since the last war.

Formal use

A recent appeal case judgment in Guernsey cited the 18th-century commentator on Norman law, Terrien, from whose work the old French oath administered to local advocates is taken.

In a report on the Channel Islands after the Occupation, the Privy Council recommended that French should be kept for formal and ceremonial occasions, and this remains the practice throughout the archipelago.

A cry of "La Cour" and prayers in French open the sittings of the higher courts. In the parliaments members report a missing colleague as "absent de l'île" and vote "pour" or "contre".

Sometimes the proceedings are a mixture of tongues, as when a Guernsey advocate seeks the court's permission to register a company, with words "J'en supplie" and then acknowledges the assent by saying "I am obliged."

Many outsiders wrongly suppose that before Channel Islanders became English-speaking they all spoke the local Norman-French patois in its various insular and parochial forms.

The patois—a survival, it is claimed, of the language of William the Conqueror—was strictly the vernacular. An educated 18th or 19th century Channel Islander would speak and write "good" French, and older inhabitants can remember when it was considered bad form for gentlemen even to



Solicitor's offices in St. Helier. Jersey's advocates can choose between English and French qualifications

know the patois. Now Norman-French has become part of the islands' heritage that they are anxious to preserve. It is still heard fairly often in Jersey (where it is estimated that about 15 per cent of the population use it at times) and in Sark, but is less and less spoken in Guernsey and extinct in Alderney.

However, dictionaries of Jersey-French and Guernsey-French have been compiled and both languages are taught at evening classes.

A rearguard action to keep "jerrials" alive has been fought by a Jersey scholar, Dr Frank Le Maître, whose efforts have brought him high honours from the French, and by George Le Feuvre, who at 90 still writes a regular Jersey-French newsletter for the local newspaper from his adopted American homeland.

Prof C. Northcote Parkinson, of "Parkinson's Law" fame, who has lived in Guernsey since 1960, annoyed Dr Le Maître by suggesting at a European conference on regionalism that attempts to revive Norman-French in the Channel Islands were misguided.

The professor's point was that such attempts worked against the more important aim of encouraging Channel Islanders, with their francophone background, to recover their "good" French. He argues: "French, not the patois, used to be the language of St Peter Port and the island newspapers."

With hindsight, many islanders would agree that if the French education given in most schools up to the late-19th century had developed into a bilingual instead of an English system, local school-leavers would have been in an enviable good career position in today's Common Market.

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CHANNEL ISLANDS V

مكتبة النهر

Profile: OTC — packers and exporters of the world's Earl Grey

GERALD HARRISON immediately asks if you would like a cup of tea when you enter his office. The offer is hardly surprising for Mr Harrison and his company deal with tea in a big way.

Overseas Trading Company (1939) packs and exports tea to half the countries in the world: chocolate tea to Germany, nutmeg tea to France, orange blossom tea to Sweden and rose hip tea to Spain. And, of course, Earl Grey to almost everywhere.

From Buenos Aires to Barcelona and on to Bremen Earl Grey is probably the best loved, as well as the best known, of the British aristocracy.

And it all comes from a curious looking factory tucked among the neat houses around the Tower district of St Helier. The plant looks like a group of Nissen huts sprayed with aluminium paint, completely at odds with

its surroundings. Opposite the factory's main door some one lives in a terraced house called Daisy Villa.

Gerald Harrison as marketing director of OTC (1939) spends three months of the year away from Jersey, supervising the company's exports to about 100 countries. He is better known in Latin America as the man from Hornumans, in parts of Europe as the Teley's representative and elsewhere as the man from J. Lyons.

For Overseas Trading is the export arm for a large part of the Lyons tea business, which means that since the 1978 takeover it is part of Allied Breweries.

At first sight it may seem surprising that one of the world's great tea concerns should concentrate so much of its overseas business from Jersey but there is a long history linking tea with the Channel Islands.

A Mr Cooke arrived on Jersey 105 years ago to take advantage of the low duties and taxes to promote his tea business with South America. He had a tea then sold under the name Te Sol.

The business prospered. Mr Cooke was joined by his brother-in-law, a Mr Walker who, on the death of Cooke, renamed the company Walker and Sons in 1890. But it was a chance shipboard meeting in 1920 with a director of Hornumans that led to the forming of a joint company, Overseas Trading, which bought the export tea business of Hornumans and its associate, J. Lyons, into Walker's St Helier business.

By the outbreak of war OTC had become one of the largest companies on the island, a position it still holds with some 170 employees. The company receives the unblended tea—most black tea, that is those usually

drunk in Britain, are blends from 33 gardens—from associates in Greenford, west London, and the tea is then put in cartons, tea-bags or tins for overseas shipment.

Most of the teas now go out as tea-bags. But even this simple statement hides subtle differences. Many countries such as America and France like their tea-bags on a tag and string, others such as Canada prefer them without either. The Italians want a tagless bag but placed in an envelope.

Some countries like their tea in small 4 gramme bags of a weak mixture; others such as Japan, Sweden or the U.S. want tea in cans holding as much as 450g (about 1 lb). Tea is doing well in the battle with coffee, especially in those countries where coffee is strongly entrenched. "In the coffee-drinking countries tea is selling extremely well," Mr Harrison

says. "Take France. Since the middle 1960s the amount of tea drunk has probably jumped almost threefold. There has been staggering growth in the Middle East and it is growing all the time in the U.S."

After tea-bags, which have been the great development since the war, the most important moves have been packaging in tins and the arrival of flavoured teas.

All teas have a flavour and varying degrees of strength as an inherent quality, of course. What the continental in particular like are teas which have quite artificially been given a distinctive flavour.

They also like herb teas, which are not really teas at all but a herb, such as camomile or mint, on to which hot water is poured.

One of the earliest, and still one of the most popular of the flavoured teas, was

lemon. Now, very esoteric flavours are finding favour: chocolate and vanilla, apricot and nutmeg.

But the granddaddy of them all is Earl Grey, the tea that was produced to satisfy the offbeat taste (for tea, that is) of the statesman whose Reform Act in 1832 did so much to bring a wider franchise to Britain.

Earl Grey, the tea not the statesman, is an Indian leaf sprayed with oil of bergamot, a citrus fruit from Italy, hence the distinctive flavour. It is surprising that this radical 19th century reformer should be better known as a flavour of a drink than as the prime minister who helped extend democracy towards the masses by enfranchising the middle classes and ending England's system of rotten boroughs.

Anthony Moreton



St. Peter Port, Guernsey made a difficult start to its holiday season but is popular with the Dutch—there are six flights a week from Amsterdam

Fewer visitors as Europe's recession bites

TOURISM

ANTHONY MORETON

THERE WERE just four other passengers on the ferry from St Peter Port to Herm, fare £2 return. So few people made the three-mile crossing that the company withdrew one sailing and still had a mere 38 passengers for the last trip back to Guernsey, by this time shrouded in a mist that grounded all aircraft the next day.

The evidence of one's eyes told the same tale in the High Street, St Peter Port's main shopping thoroughfare, and was repeated in King Street in St Helier, Jersey's capital. There are fewer holidaymakers making the crucial decision over which whisky to buy at £5 a litre bottle or which cigarettes at £4.50 for 200.

There has been an inauspicious start to the 1981 season and, coming after a year in which income from tourism fell below the record heights of 1978, the omens are not good. Early season soundings suggest that the number of visitors this year could be 15 per cent down on last year.

The most obvious cause is the recession. Four out of every five visitors to the islands come from Britain and the redundant

steelworker in Corby or Workington is now more likely to take a day trip to Great Yarmouth or Blackpool than spend a fortnight in St Helier.

Unemployment in France has also hit Jersey in particular. The island has always attracted a lot of French, much to the chagrin of Guernsey which cannot draw them at all apart from the yachting fraternity, and the weak franc combined with higher unemployment in that country has stifled demand.

Guernsey has managed to build quite a reputation in Holland, with six flights a week into the island from Amsterdam now, and this trade has held up rather better. But, even so, increasing competition from foreign resorts has been another factor to be taken into account.

Weak franc

Mr. Michael Walden, director of tourism in Guernsey, smiles wryly and admits: "This is going to be an unusual year. It is the year when the records come to an end. We shall not see the like of 1979 again, at least not this year."

His counterpart in Jersey, Mr. Leslie Rebindaine, chief executive of tourism, agrees. "We have been hit by a strong pound and a weak franc and there is no way this year will compare with 1979."

Twenty years ago this decline

in tourist income would have been a serious blow for the islands but their enormous growth as offshore centres in the intervening years has made financial activity the main prop of the respective economies.

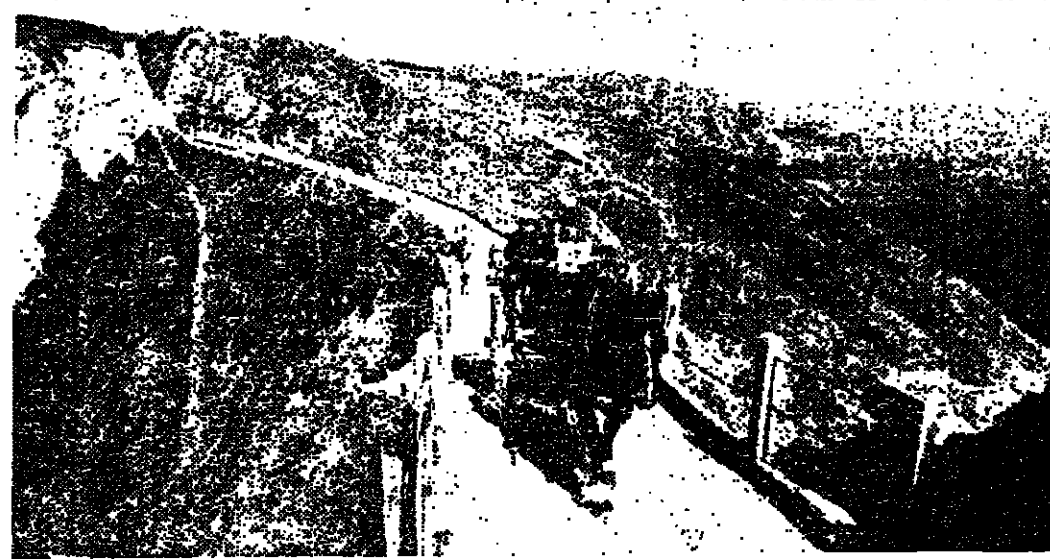
Nevertheless, for islands which live within their ability to raise revenue and meet most capital projects out of income, any fall in what is still the next most important sector of the economy is a serious blow.

To arrest the decline Guernsey has stepped up its promotion this year, spending an extra £80,000, making £600,000 in all. This Mr Walden describes as "unprecedented."

"We could see the downturn coming late last year and by the end of February things looked bad. I think the prediction of a 15 per cent drop is overdoing it but there is little doubt we shall be about 10 per cent off."

Tourism in Guernsey contributes about 25 per cent of the national income and in Jersey some 35 per cent, where it brings £115m a year to the island.

The fact of life that both Mr Walden and Mr Rebindaine have to fight is that income from holidaymakers is now very much on a plateau. Before the oil crisis in 1974 a graph would have shown a steadily-rising contribution to the economy from this sector, but over the past seven years there has been little growth as the cost of fares, particularly



Horse-drawn trap on the tiny island of Sark where cars are banned

air fares, has gone up. One slightly surprising feature about last year though is that Sealink managed to carry another 22,000 passengers to Guernsey, to 154,200, at a time when arrivals by air dropped from 216,000 to 203,400.

The withdrawal of British Airways from Guernsey was a serious blow and has led to much criticism. Air UK has attempted to fill the gap, not

altogether satisfactorily according to local residents who regret the old aircraft being used. This should improve soon though when new ones are brought in.

Guernsey Airlines, a small local carrier, has attempted to give the island a boost by taking up British Airways' scheduled service to Manchester and has added Gloucester, Cambridge, Prestwick and Newcastle to its destinations. But a potentially

more serious problem is that there is a finite number of visitors the island can handle without destroying the qualities they come to see.

On Guernsey, for instance, the island has set a limit of 15,000 beds and has reached just over 13,000. Jersey has an official limit of 25,000 in registered places but registration refers only to places offering at least six bed-spaces and at the height of the season it accommodates about 39,000 people at a time. Interestingly, though, the figure of 25,000 has been fairly stable throughout the 1970s.

Work has started on a \$4.5m hotel, the St. Pierre Park, on Guernsey, by the St. Ann Brewery, a Jersey concern. This will be the first new hotel of any consequence since 1939 when it is opened in two years' time but discussions are continuing over two others which would add a further 450 beds.

No such developments are under way on Jersey. One company has bought the Grouville Bay Hotel next to the Royal Jersey Golf Club and plans, provided it gets the go-ahead from the Government, to raze and rebuild at a cost of about £5m. Otherwise, the main thrust is on improving facilities to international standards.

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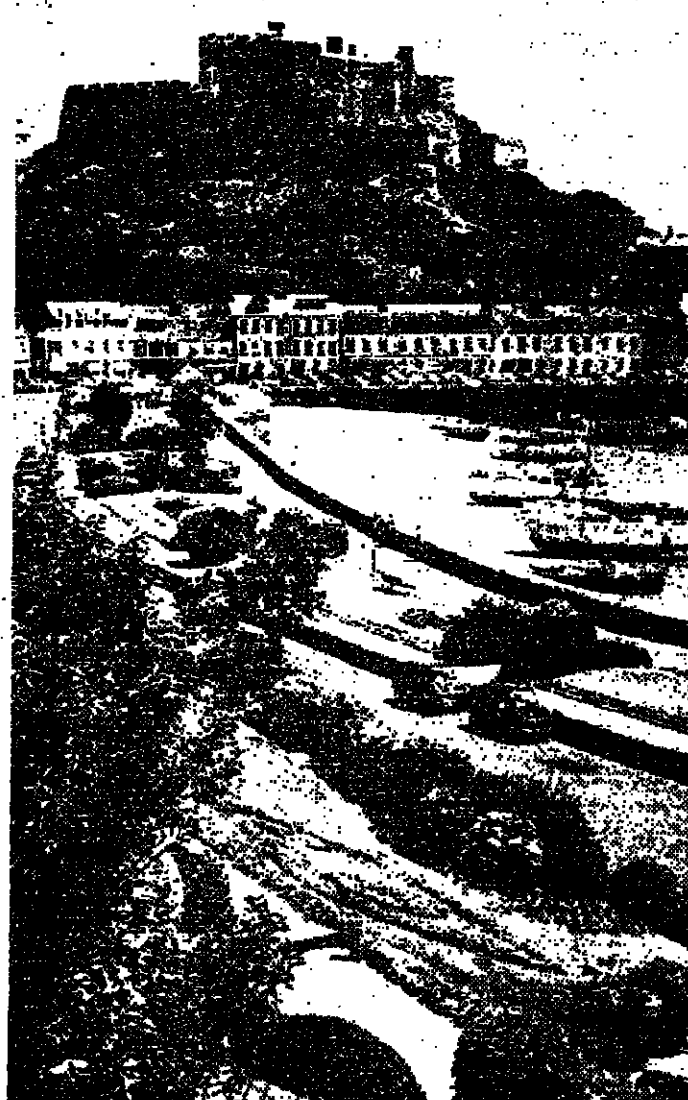
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FINANCIAL TIMES

Friday June 26 1981

BELL'S
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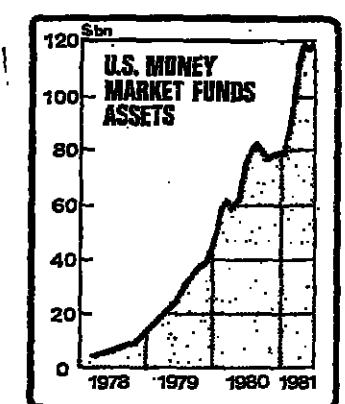
Fed and White House clash over reserve requirements for small investors

Curbs urged on high-yield U.S. funds

BY DAVID LASCELLES IN NEW YORK

SHARP DISAGREEMENTS emerged yesterday between the White House and the U.S. Federal Reserve Board over whether reserve requirements should be introduced on the popular money market funds. The funds offer small investors access to the lucrative interest rates previously confined to transactions between financial institutions.

The extraordinary growth of the funds, which are administered by investment houses like Merrill Lynch, during the past two years has drastically reshaped the pattern of U.S. savings, and put a severe squeeze on the banks.



Mr. Paul Volcker, chairman of the Fed, told a House banking committee in Washington that he favoured legislation to subject many of the funds to the same reserve requirements as bank deposits, on the grounds that they are, in all intents and purposes, transaction balances—ie, accounts on which cheques

are essentially transaction balances and those that are genuine investment vehicles. The majority of funds offer cheque book facilities to their customers.

He said the distinction also would help the Fed to identify components of the funds for the purposes of calculating the money supply. The huge growth of the funds has blurred some of the most important money supply definitions.

Inquiry promised on Civil Service pay

BY PHILIP BASSETT, LABOUR STAFF

THE GOVERNMENT will announce on Monday an independent inquiry into Civil Service pay in an effort to break the deadlock in the 16-week-old dispute.

This emerged yesterday in a letter from the Prime Minister accepting the surprise resignations of Lord Shepherd and the five independent members of the Service's Pay Research Unit.

The board was set up to oversee the work of the Pay Research Unit, which provided information on comparable outside pay for Civil Service pay deals. The entire unit is in the process of being disbanded.

planned inquiry, who it is thought may be a judge. He will give details also of the terms of reference which are expected to be broad and will give the chairman virtually a free hand to examine all aspects of future pay determination in the Service.

Continued from Page 1

Steel

cial aids, must be withdrawn by December 31, 1985. The only exceptions may be schemes allowing abatement on interest payments on long term loans.

M. Davignon said: "This is as necessary as a blood transfusion is necessary for a patient after an accident."

The other elements of the package include a decision to extend the mandatory production quotas coming into force next week to include reinforcing bars and merchant bars.

This follows the failure of the steel companies to reach a credible voluntary agreement and means that, including oil derivatives, around 70 per cent of the industry's finished products will remain covered by legally enforceable quotas first introduced last October.

Ministers agreed to wait for three months to see whether a shaky voluntary arrangement covering wire rods will be adequate. If not, the commission will move to impose compulsory quotas.

The quotas are meant to underpin a voluntary industry agreement to raise list prices by 15-20 per cent from next week. Compliance with the agreement will be policed by the commission. A new element will be the inclusion of steel traders in the monitoring arrangements.

French insistence secured agreement on financing special social aids for steelworkers affected by early retirement or short-time working. The Ten will make direct contributions to fund payments of £60m this year, and have promised more for the period 1982-1984.

Approach to Polish debt agreed

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

LEADING international banks agreed unanimously in Paris yesterday on the approach to be adopted in restructuring Poland's foreign debt.

Although no details were released, the banks appeared eager to reassure their Polish borrowers.

Their proposals, they said, were "designed to harmonise the interests of a wide-ranging group of banks and commercial creditors, and to provide a firm basis on which Poland should be able to structure its future relationships with the Western financial community."

In a statement issued after two days of talks, the banks said they were submitting to other banks with claims on Poland, an outline of the approach adopted.

The outline proposals will be considered by national committees of banks in Poland's lead-

ing creditor countries. Subject to their approval, the main task force of the banks which drew them up hopes to finalise them at a further meeting next month.

The statement made only oblique reference to the disagreements between U.S. and European banks which have surfaced over the past week as to how the Polish debt problem should be tackled.

Details of the proposals were being kept secret last night ahead of their transmission to other banks involved. Participants at the meeting declined to elaborate on the nature of the compromise between the U.S. and European positions.

The U.S. banks had proposed a six-month freeze on all loan agreements with Poland to allow time for more detailed consideration of the country's economic position. But it was under-

stood that European banks went to the meeting prepared to accept a quick rescheduling, over a period of 7½ years, of debt falling due between March 26 and December 31.

Terms for such a rescheduling on the basis of a 1½ per cent margin over London Interbank rates had already been drawn up at the task force's previous meeting in Frankfurt last month. Last night's statement implies that they have not been adopted.

In this sense, the European banks have clearly acceded to U.S. demands for more time to consider the matter.

Moreover, yesterday's statement said only that next month's task force meeting planned to finalise the restructuring proposals. It did not indicate when agreement on the debt issue could become fully effective.

Hardliners' warning, Page 2

Harrier decision Continued from Page 1

not comment on future employment.

British Shipbuilders, still heavily in the red, has been hampered in working out future strategy by the uncertainty over defence cuts. Its warship orders are worth four times more than its merchant orders, which are now at their lowest level since nationalisation in 1977.

Last night, it said the £177m order for the next Trafalgar class nuclear submarine at Vickers in Barrow, the £125m order for the seventh Type 23 anti-submarine frigate at Yarrow on the Clyde, and those for five Hong Kong patrol boats at Hall Russell in Aberdeen would maintain employment at those yards.

The group also welcomed the government's expressed wish to press ahead with the new diesel-powered submarines and Type 23 frigates—cheaper and simpler than the Type 22s—

"both of which we believe have good prospects for overseas sales."

But there will be no more orders for air defence destroyers after the seven being built.

In its corporate plan, sent to the Government last month with the shadow of defence cuts hanging over the group, British Shipbuilders referred to the "appalling problem" these had caused in its preparation.

The unpublished plan, which said there could be no doubt of "very difficult conditions" on the warship side in coming years, said the main force of the expected cutback in defence orders would be felt in the composite yards, which also do merchant work.

These are Swan Hunter in the Tyne, where the £220m Ark Royal aircraft carrier was built, Cammell Laird on Merseyside, and Scott Lithgow on Clydeside. The plan points out that Cam-

mell Laird has been moving into offshore work—it recently won a £61m oil rig order from Canada—with Swan Hunter taking the lead yard role in high technology merchant shipbuilding.

Mr. John Nott, the Defence Secretary, said a smaller but modern UK fleet would give better value than the present one, a conclusion which came as no surprise to British Shipbuilders.

Japanese in big liquefied natural gas deal

BY COLIN CHAPMAN IN SYDNEY

JAPAN has made an agreement to acquire 600 tonnes of liquefied natural gas a year for 10 years from a group of companies in Australia.

The agreement involves eight Japanese concerns and four oil and gas companies in Australia. It heralds the co-head for full development of Australia's biggest energy resources project, the A88bn LNG venture on the North-West Continental Shelf.

Deputy Prime Minister, described it as an economic milestone which would involve creation of 5,000 jobs.

The announcement on agreement of a letter of intent, made in Melbourne by Broken Hill Proprietary yesterday, is the latest development in three years' discussions on LNG developments in the North-West Shelf.

Broken Hill said the deal was subject "only to formal execution for supply of LNG to eight Japanese power and gas utilities."

The eight Japanese buyers are Tokyo Electric, Kansai Electric, Chubu Electric, Chugoku Electric, Kyushu Electric, each of which will receive about 500,000 tonnes a year. Tokyo Gas, Osaka Gas (600,000 tonnes a year), and Toho Gas (200,000 tonnes a year).

The four Australian companies responsible for the sale are Hematite Petroleum, Shell Development (Australia), British Petroleum International, and Chevron Oil Trading.

The major components of the projects will be an offshore production platform to be established on the North Rankin gasfield, 78 miles off Damper, Western Australia, in time to bring production by 1984; a second platform three miles from the first to be in production by 1986, with a third established in the nearby Goodwin gas field in the early 1990s.

Also to be established are a pipeline to carry gas from the platform to the coast; a gas treatment complex and a storage shipping centre and town.

The main financing for the project involves eight leading bankers in a syndicated line of \$1.3bn.

Those involved are Bank of Montreal; Banque Nationale de Paris; Banque de la Société Financière Européenne; Barclays International; Chase Manhattan; Citicorp; the Industrial Bank of Japan and Morgan Guarantee trust.

The loan was made on a pure product finance basis, that is revenue from the gas sales to finance repayments.

Seagram steps up bid for Conoco

By Paul Betts in New York

SEAGRAM of Canada, the world's largest drinks group, increased its bid for Conoco by offering \$2.55bn (£1.3bn) for 41 per cent of the U.S. oil company's outstanding ordinary shares.

The bid came as Wall Street believed Conoco was still negotiating a rival merger with Cities Service, another large U.S. integrated oil company, in an attempt to thwart Seagram's unwelcome advances. Last night both Conoco and Cities Service had no comment.

Seagram offered last week to buy directly from Conoco 28.6m Conoco shares at \$70 a share in a deal worth \$2.0bn, but Conoco, ninth largest U.S. oil company, rejected the offer and disclosed that it was negotiating a rival merger.

Seagram, which earlier this year failed in a \$2bn bid to take over St Joe Minerals, announced a new cash bid yesterday for 25m Conoco shares at \$73 each.

Conoco shares were suspended on Wednesday at \$62.

Seagram is offering to purchase up to 15m authorised but unissued shares, or Treasury shares, directly from the oil company, if Seagram and Conoco can agree on terms.

If Seagram buys and holds on to these 15m shares as well as receiving tenders for 35m from other shareholders, the overall deal could be worth \$3.65bn making it as large as Shell Oil's \$3.65bn acquisition of Beiridge Oil Company two years ago, the largest corporate takeover.

Seagram said that if less than 28m Conoco shares were tendered before the expiration date of July 24, it reserved the right to return all these shares, extend its offer or waive the minimum condition.

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THE LEX COLUMN

ACC's debt to Miss Piggy

Associated Communications Corporation has been saved by the Muppets. Losses in film production and distribution during the year to March are no less than \$36.4m, of which roughly \$20m is made up of provisions against dud movies—notably "Raise the Titanic." In addition, the records and tapes business has lost \$4.7m.

The impact of all this could have been disastrous for a group which started the year with net worth of \$77.6m and which by last November had net borrowings of about \$90m. Fortunately, ACC had five years of Muppet programmes in the can, which it was able to sell for syndication across North America. The revenue from this deal is spread over a four-year period, and ACC has effectively discounted the contract with its bankers. As a result, it has pulled nearly \$23m from very poor first quarter, when occupancy rates in the London hotels were down by about 4½ points.

The current position is that the volume of business compares reasonably well with a year ago. The group has had to hold down its charges—total revenue was little changed in the first half—but operating costs have been kept in check too. What has really squeezed the first half figures is a \$4.1m rise in finance charges.

Overall borrowings could rise by something like \$70m this year, as a result of the purchase of Savoy shares and further heavy investment in fixed assets. However, the group started the year with net liquid funds of \$31m, and it thinks that trading prospects look a lot brighter for 1981-82. The shares fell 10p to 146p yesterday, and the yield on an unchanged dividend is 5.9 per cent.

In addition, ACC hopes to place 49 per cent of the shares in its TV contracting business this autumn. That could raise roughly \$10m, but finance for the new production facilities required by the broadcasting authorities has yet to be arranged.

If all goes well, the shares could have touched bottom at 47p, down 10p, where the non-voters are valued at about \$28m. But the risks are still considerable.

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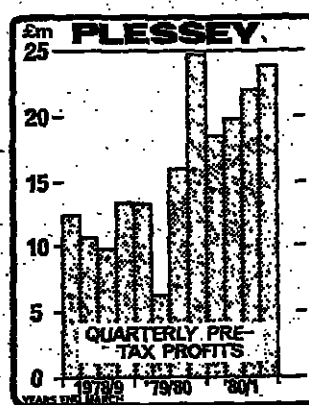
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Index fell 3.6 to 544.8



produced in 1979-80. A year ago, the first half figures took in an extra week's trading, which was worth \$2.1m before finance costs. And in the latest period, THF has recovered from a very poor first quarter, when occupancy rates in the London hotels were down by about 4½ points.

The current position is that the volume of business compares reasonably well with a year ago. The group has had to hold down its charges—total revenue was little changed in the first half—but operating costs have been kept in check too. What has really squeezed the first half figures is a \$4.1m rise in finance charges.

Overall borrowings could rise by something like \$70m this year, as a result of the purchase of Savoy shares and further heavy investment in fixed assets. However, the group started the year with net liquid funds of \$31m, and it thinks that trading prospects look a lot brighter for 1981-82. The shares fell 10p to 146p yesterday, and the yield on an unchanged dividend is 5.9 per cent.

In addition, ACC hopes to place 49 per cent of the shares in its TV contracting business this autumn. That could raise roughly \$10m, but finance for the new production facilities required by the broadcasting authorities has yet to be arranged.

If all goes well, the shares could have touched bottom at 47p, down 10p, where the non-voters are valued at about \$28m. But the risks are still considerable.

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